

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

Wednesday October 1 1986

D 8523 B

Industrial nations
patch over
the cracks, Page 4

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No. 30,048

World news

Business summary

Solidarity leaders come out of hiding

The outlawed Solidarity trade union announced in Warsaw that its underground leadership would start to emerge from hiding in response to a Government amnesty for political prisoners.

Zbigniew Bujak, the former underground leader freed recently, confirmed that he would be working in public from now on.

In Gdansk, Lech Walesa, the movement's chairman, announced the formation of a union council "to ease the transition from clandestine activities to legal and open undertakings."

Black envoy named

President Reagan nominated Mr Edward Perkins, a career diplomat, to be Washington's first black ambassador to South Africa. Botha succession battle, Page 5

Sudan rebels defied

Relief supplies will be flown to hungry southern Sudan today despite a threat by rebels to shoot down the aircraft.

Arrests hit talks

Peace talks between the Philippines Government and communist rebels were said to be at risk because of the arrest in Manila of Rodolfo Salas, a rebel leader, and two other people, Page 5

Peres sets date

Israeli Prime Minister Shimon Peres set October 10 as the date on which he will hand over office to Foreign Minister Yitzhak Shamir under their 1984 power-sharing agreement.

Threat to mayors

A statement issued in the name of the Abu Nidal Palestinian terrorist group threatened to kill three newly appointed Arab mayors in the occupied West Bank.

Nuclear go-ahead

The West German Government has agreed to the start-up of a controversial nuclear power plant at Brokdorf which has been the focus of fierce protests by anti-nuclear campaigners.

Cologne bombing

Two bombs exploded at a subsidiary of the Bayer chemical concern, which according to the police may be the work of the left-wing Red Army Faction. Nobody was hurt.

Italian drug scandal

Italian pharmacists are at the centre of a Mafia-linked scandal which involves the siphoning off of health service drugs cash totalling L350bn (\$267m), Page 2

France to ease curbs

French residents are expected to be allowed to open foreign exchange accounts abroad by the end of the year, Page 3

Nurses on strike

Swedish nurses, civil servants and other public sector professional staff went on strike over pay, closing down some hospital wards and disrupting public transport, Page 3

Dingo case inquiry

Apparent bloodstains which helped convict Lindy Chamberlain of killing her baby daughter in the "dingo murder" case were actually caused by a spray used to deaden engine noise, an expert told a Melbourne inquiry.

Town sees red

Officials in the Spanish town of Santa Eugenia Ribera refused to allow a local man to name his son Lenin although he insisted he was calling the baby after a family friend and not the Soviet revolutionary leader.

Stora in record bid for rival Papyrus

STORA of Sweden, Europe's leading pulp and paper producer, launched the country's biggest-ever takeover bid with an offer worth around SEK 8.8bn (\$841m) for Papyrus, a domestic rival and Sweden's fifth largest forest products group, Page 18

WALL STREET: The Dow Jones industrial average closed 12.58 up at 1,707.58, Page 44

LONDON: Sterling's sharp recovery calmed worries over interest rates sparking a healthy rally among shares. The FT-SE 100 index added 18.5 to 1,555.8 and the FT Ordinary share index rose 14.4 to 1,227.00, Page 44

TOKYO: Most stocks fell on light selling. The Nikkei market average closed below the 18,000 level at 17,852.45, down 253.45, Page 44

DOLLAR closed in New York at DM 2.0250; SFR 1.8450; FF 6.5335 and Y154.25. It was slightly firmer closing at DM 2.0270 (DM 2.0250), Y154.35 (Y153.60), SFR 1.8460 (SFR 1.8415), and FF 6.5425 (FF 6.5300), Page 37

STERLING closed in New York at \$1.4435. It recovered all ground lost this week opening sharply firmer on the Bank of England's trade-weighted index at 89.7 up 0.3 and improved to close at 89.0. In London it finished at DM 2.0325 (DM 2.0225), \$1.4470 (\$1.4335), Y223.35 (Y220.25), SFR 2.3825 (SFR 2.3525) and FF 9.6125 (FF 9.5050), Page 37

GOLD fell 84¢ to finish in London at \$428.42. In New York the Comex December settlement was \$428.8, Page 38

COFFEE futures prices fell again in London as the November position added to Monday's drop of \$38 a tonne by a further \$100.50. The price ended at \$2,332.50 after dipping at one stage to \$2,310, Page 38

DOMESTIC: Petroleum: Creditors of Dome Petroleum, struggling Canadian energy producer, face protracted legal proceedings and are likely to recoup less than half the value of their loans if the company is put into liquidation, Howard Macdonald, chairman, said, Page 19

DAYTON HUDSON Corporation and Kroger Company, two big US retailers based in the mid-west, said they planned to sell major parts of their businesses, Page 19

PEUGEOT will report a substantial rise in net consolidated group profits this year, Jacques Calvet, chairman of the private French car group embracing the Peugeot, Citroen and Talbot marques, indicated, Page 18

FRANKEN, Sweden's third largest commercial banking group, boosted its operating profits by 81 per cent in the first eight months to SEK 1.74bn (\$261m), an increase of SEK 771m, Page 18

HARMSTORF Group has failed to find a solution to the financial problems of three shipyards and nine other subsidiaries, which have effectively gone bankrupt after efforts over the past 12 weeks to seek protection from creditors, Page 20

BERGSKEN's joint general managers are taking up their option to buy the 49.7 per cent of the Norwegian shipping group's share capital held by other family members, but 12 days ago provisionally sold to Kosmos, a rival shipping group, for NKR 1.17bn (\$159m), Page 41

ALSTHOM, French heavy engineering company controlled by the nationalised Compagnie Generale d'Electricite group, expects to report this year a small increase in consolidated group profits, Jean-Pierre Desgorges, the company's chairman, indicated, Page 13

VOLVO, which is 70 per cent owned by the Dutch Government, will remain profitable this year despite the cost of launching its new 480 sports car, said Mr Andre Delye, the president, Page 22

Gorbachev, Reagan to meet for two days in Reykjavik

BY STEWART FLEMING IN WASHINGTON AND PATRICK COCKBURN IN MOSCOW

PRESIDENT Ronald Reagan and Mr Mikhail Gorbachev are to meet in Reykjavik on October 11 and 12 to discuss a full range of East-West issues.

Mr Reagan made the surprise announcement at a White House press briefing yesterday morning, only moments after Mr George Shultz, the US Secretary of State, disclosed that Mr Gennadi Zakharov, the Soviet United Nations employee accused of espionage in New York, would be leaving the US within 24 hours.

Agreement on the meeting followed Moscow's agreement to allow Mr Nicholas Daniloff, the US reporter accused of espionage, to leave the country and to release Mr Yuri Orlov, a prominent Soviet dissident.

The White House continued to deny that Mr Zakharov's release amounted to a swap for Mr Daniloff who flew out of Moscow on Monday and was due to arrive in Washington late yesterday.

The announcement that Mr Reagan and Mr Gorbachev would meet next week came as a complete surprise because the Reagan Administration hitherto has been resisting Soviet suggestions for a summit on neutral territory.

Both Mr Reagan and Mr Shultz, however, insisted yesterday that the meeting in Reykjavik was not a summit, but a preparatory meeting for the proposed summit meeting in the US which Mr Gorbachev agreed to at the Geneva summit a year ago.

"This is not a summit... we have agreed (the next) summit would be here," Mr Reagan said. Asked if the two leaders would sign any agreements at the Iceland meeting, Mr Reagan responded: "I don't believe anything of this kind." But he added: "I have said for a long time that the chances are better than they have been for many years for reaching agreement."

But the Soviet side appeared to hope that the Reykjavik meeting could produce a draft agreement on arms control.

Mr Edward Shevardnadze, the Soviet Foreign Minister, told a press conference in New York: "The time has come for fundamental decisions to be taken, and on which questions there is mutual understanding, to prepare a draft agreement."

He said that the resulting agreement could be signed when Mr Gorbachev made his agreed visit to the US at a date to be decided in Reykjavik.

The Reykjavik meeting was requested by Mr Gorbachev and in separate statements yesterday both he and President Reagan said it would take place in the context of "preparations for" Mr Gorbachev's visit to the US.

Mr Shultz stressed that Washington was still hopeful that a formal summit session could take place in the US before the end of the year.

He presented the proposed meeting as an effort to "energise the process." He added: "The General Secretary said it might help if the two of them met, perhaps a little less formally, and see if they could push the ball along a little bit in areas which showed most hope of progress."

In Moscow, the description of the meeting as preparatory for a summit meeting in the US later in the year allows Mr Gorbachev to distance himself a little from earlier statements that he would not meet Mr Reagan for a second summit unless there was an agreement to be signed on some aspect of nuclear arms control.

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Background, Page 4; Editorial comment, Page 16

Citicorp loses three more top executives in London

BY DAVID LASCELLES, BANKING CORRESPONDENT, IN LONDON

CITICORP, the US' largest bank, was rocked by a string of resignations by its executives in the UK yesterday. The departures all appear to result from dissatisfaction with major strategic changes at the bank this year.

The resignations include: Mr John Bots, chairman of Citicorp Investment Bank Ltd (CIBL), the UK subsidiary through which Citicorp is participating in the changes in London; Mr Anthony Lee, managing director of Citicorp Savings, the retail banking subsidiary; and Mr Eric Mahoney, head of the mortgage banking division.

Further resignations are understood to be in the offing among mid-level and senior management. They follow Citicorp's loss earlier this year of Mr Kent Price, country offi-

cial for the UK, and Mr Dolph Zuckerman, who headed the European consumer banking operations. Last week, three analysts left Scitovick, Citicorp's London stockbroking subsidiary.

Mr Bots is to leave at the end of the year to set up his own investment banking firm in London. "I am sad to go, but this is a very exciting opportunity," he said yesterday.

Mr Glen Moreno, the group executive in charge of Citicorp's investment banking activities in Europe, the Middle East and Africa, will assume the chairmanship of CIBL. He said that there would be a long transition period for Mr Bots to hand over his responsibilities. "We look forward to doing business with him," he said.

CIBL is the subsidiary in which Citicorp has grouped all its UK cap-

ital market and merchant banking activities, as well as the new operations bought in preparation for the Big Bang - deregulation of the City of London - a discount house and a stockbroker.

Mr Lee's resignation was announced to staff yesterday. Citicorp Savings, which he manages, is the largest, foreign-owned retail banking operation in the UK with some 50 branches. Mr Mahoney's mortgage banking division is also one of the largest operated by a foreign bank with a portfolio on more than £1bn (\$1.6bn).

These departures all come at a time when Citicorp is radically reshaping its activities in the UK to give more emphasis to corporate finance and capital markets.

Men and Matters, Page 16

S. Korea selects N-power contractors

BY WILLIAM HALL, IN NEW YORK

THE US appears to have won a long battle with several other countries for a \$30n nuclear power project in South Korea, one of a handful of international nuclear power orders in recent years.

In addition to its rarity value, the proposed contract, which is expected to be finalised by February, is unusual in that it involves the transfer of technology which will enable South Korea to expand in the nuclear power industry with relatively little foreign involvement in the future.

South Korea's state-owned Korea Electric Power Corporation (Kepco), said yesterday it was disappointed by the decision but noted it had been picked by Kepco as the alternative choice. Westinghouse said it was ready to resume negotiations on the project if "Kepco and the first choice supplier failed to reach agreement."

Kepco said work on the two plants, the sites for which have yet to be decided, is scheduled to start in June 1988 for completion in 1995 and 1996.

South Korea, which operates six nuclear power stations and has three more under construction, is

unusual in that it is proceeding with an ambitious expansion of its nuclear power industry at a time when most other countries have stopped building nuclear plants. The country does not have an active anti-nuclear lobby and the recent Chernobyl disaster has had no visible impact on the country's plans roughly to double its nuclear power industry by the year 2000.

By the turn of the century South Korea plans to be producing 30 per cent of its power from nuclear plants compared with 18 per cent at present.

Paul Bots in Paris adds: France accused the US yesterday of putting political pressure on South Korea to choose a consortium of US companies the \$500m contract for the construction of two 800MW nuclear power plants.

Mr Jean-Pierre Desgorges, chairman of Alsthom, the French heavy engineering group controlled by the nationalised Compagnie Generale d'Electricite (CGE), claimed the rival French bid for the two plants was "by far the best" but that the US Administration's political arm-twisting enabled the US companies to win the contract.

Washington steps up pressure on trade partners

By Stewart Fleming, US Editor, in Washington

PRESIDENT Ronald Reagan yesterday voiced the mounting frustration within his administration at the refusal of US trading partners to adopt its prescription for maintaining world economic growth.

In his speech to the annual meeting of the World Bank and the International Monetary Fund, Mr Reagan appeared to step up pressure on the US's trading partners to help it reduce its trade deficit, saying that faster foreign growth and a further fall in the dollar may be needed to achieve this goal.

"No trading system among equals can survive if some feel that they are being discriminated against and if there are enormous imbalances in trade flows," the President said, adding: "The only way to resolve the external imbalances between countries are through increased growth abroad, a greater competitiveness for the US dollar, or both, coupled with the opening of markets."

Mr Reagan also urged lower interest rates. "We have other items of unfinished business in America - bringing interest rates down even further while keeping inflation under control is one," he said.

Mr Reagan's comments, coming only two days after the US's industrial country trading partners had reaffirmed efforts by Mr James Baker, the US Treasury Secretary, to pressure them into taking steps to accelerate their economic growth, seemed designed to send a clear signal that Washington is deeply dissatisfied with their response.

It was also calculated to drive home the message which Mr Baker has been conveying in private meetings at the IMF, namely that America's trading partners are seriously undermining the first of a protectionist backlash in the US and need to do more to help the administration's deficit reduction programme.

But the President gave no hint of any concessions to the European standpoint that more needs to be done in the US to reduce the federal budget deficit. He cited the Gramm-Rudman-Hollings budget return legislation as indicative of US progress in tackling the deficit and argued, as he has done consistently, that the US must tackle its deficit only by reducing government spending.

Mr Reagan underscored despondency over the apparent reluctance of private commercial

Continued on Page 18
Analysis and background, Page 4; Lawson's address to IMF, Page 11

Bundesbank helps UK to lift sterling

BY PHILIP STEPHENS IN WASHINGTON AND GEORGE GRAHAM IN LONDON

THE BANK of England and the West German Bundesbank yesterday joined forces in the foreign exchange markets to restore some of the pound's strength. They successfully pushed up the value of sterling and at the same time helped to reduce pressure on UK interest rates.

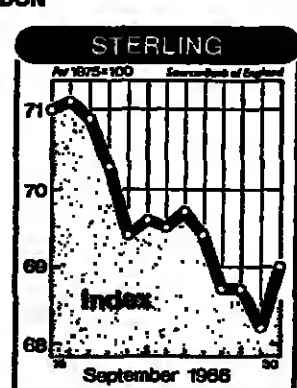
Mr Nigel Lawson, the UK Chancellor of the Exchequer, said that the joint intervention reflected a general concern among industrial nations to promote stability in foreign exchange markets.

Speaking in Washington at the annual meeting of the International Monetary Fund (IMF), Mr Lawson gave no indication that the unusual joint action was a precursor to early British membership of the European Monetary System.

Answering questions at a press conference, Mr Lawson said there had been no change in the long-standing official policy that Britain would join the exchange rate mechanism "when the time is ripe."

"I would be misleading you if I said there was a fundamental change," he said.

Officials at this week's IMF talks said that the intervention - which came after sizable dollar sales by the Bank of England on Monday had failed to reverse sterling's slide - did reflect a general understanding among European govern-



STERLING
Per 100 US dollars
Source: Bank of England

ments that they would try to curb violent fluctuations in the markets. They denied, however, that it marked the establishment of an exchange rate target for the pound. The immediate cause of the link between the Bank of England and the Bundesbank was to avoid the conflict of purpose between the two which had emerged over the last week.

On Monday, the Bundesbank intervened to brake a fall in the US currency's value. The Bank of England, however, was selling dollars

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Analysis, Page 11; Money markets, Page 37

US narrows trade deficit in August

BY ANATOLE KALETSKY IN NEW YORK

THE US trade deficit narrowed to \$13.32bn last month from a record July shortfall that itself was nearly \$2bn less than the original estimate, the Commerce Department said yesterday.

The index of leading economic indicators, meanwhile, rose by 0.2 per cent in August, closely in line with market expectations, after a revised improvement of 1 per cent in July and fall of 0.2 per cent in June.

The estimated July trade deficit of more than \$18bn had unleashed a wave of speculation against the dollar and a huge fall in financial markets around the world last month. The trade deficit for that month in fact was \$18.05bn, the Commerce Department said yesterday.

The revised trade deficit for the first seven months of this year was \$94.86bn, or \$182bn at an annual

rate. This compares with an annual rate of \$128bn for the corresponding period of 1985 and a rate of over \$170bn estimated on the basis of preliminary trade statistics last month.

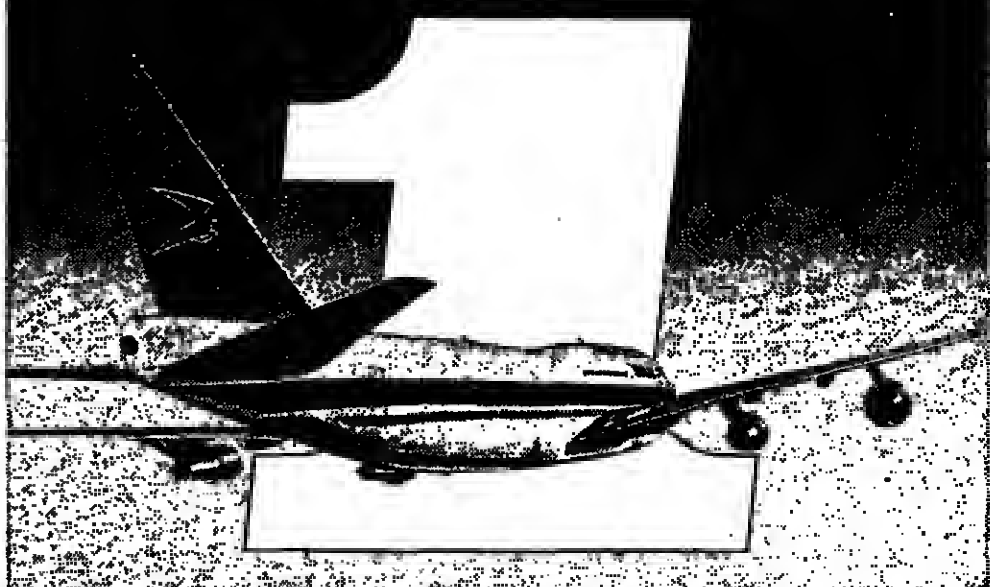
Although Mr Malcolm Baldrige, the US Commerce Secretary, said yesterday that the US trade deficit may now have "bottomed out," many economists urged caution in interpreting the figures. The trade statistics are not seasonally adjusted and August is almost invariably a much better month than July because of normal reductions in imports during the summer. Differences in collection methods between preliminary and final figures also accounted for much of the downward revision of the July trade figures. The Commerce Department said that no useful comparisons between the preliminary and final figures could be made.

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Paris to allow opening of bank accounts abroad

BY DAVID HOUSEGO IN PARIS

FRENCH residents are expected to be allowed to open foreign exchange accounts abroad by the end of the year.

Mr. Edouard Balladur, the Minister of Finance, said yesterday that he would announce a fresh relaxation of foreign exchange controls within the coming weeks. But the minister explicitly said that these would not include permission for banks to lend in francs to non-residents.

Mr. Balladur's remarks to reporters at a political congress in the east of France follow a period of confusion over the Government's policy on foreign exchange controls. The Government's policy has long been to lift all controls by the end of the year. But shortly before the IMF conference Mr. Balladur put off a planned press conference on the lifting of controls and said he would reflect further on whether France would go the whole way or not. His uncertainty reflected the strains within the EMS as a result of the upward movement of the mark.

Mr. Balladur now seems to

have decided to go ahead with the more eye-catching measure while at the same time holding back banks lending in francs to non-residents. The French Treasury takes the view that the Japanese have not gone as far as this and thus France has reason for holding back.

APJD adds: Mr. Balladur did not provide further details on his plans for allowing foreign-currency accounts on The Economics Ministry declined to comment on the measures before the moves are announced in detail.

By letting French residents hold foreign currencies, the Government would effectively be opening the door to speculation against the franc. But analysts do not expect the move to result in serious pressure against the currency, as the amounts involved are thought to be small.

Bankers express more serious reservations about any eventual measures that would allow domestic banks to lend francs to non-residents, as the resultant capital flows could be much larger.

All police leave cancelled as fears rise over terror

BY OUR PARIS STAFF

THE FRENCH Government yesterday decided to cancel all police leave until October 15 because of the continuing threat of terrorist attacks in France.

The exceptional move covers a fortnight that is likely to put a heavy strain on police resources. Over the period the Pope will be visiting Lyon, President Mitterrand will be attending the World Energy Conference in Cannes, and there are big sporting events and two Jewish holidays.

The last time that leave was cancelled for the French police was in 1968 at the time of the May student riots.

Mr. Charles Pasqua, the Minister of Interior, said yesterday that "unfortunately I fear that the worst may not

be behind us... things could get more difficult."

His warning comes when the almost two-week let-up in terrorist attacks has increasingly encouraged people to believe that the pause would last. The police have, none the less, remained edgy, and all large shops and public buildings have established security checks for those entering.

Reflecting the breakup of the national consensus of the handling of terrorism, Mr. Lionel Jospin, the secretary of the Socialist Party, said yesterday that "the Government's credit (over the issue) is now exhausted."

Large shops and cinemas have reported that their business has fallen by about 30 per cent since the terrorist attacks—which have killed five people and wounded over 150.

A public opinion poll carried out on the eve of the Pope's visit to France shows that the number of Frenchmen claiming to have no religious belief is growing.

While the poll suggests that the number of Catholics has remained stable over the last ten years at 81 per cent of the population, the proportion putting their trust in the Church and its doctrine is falling.

The poll carried out by the Sofres Institute for *Le Monde* shows that the number of those claiming to have no religious belief has risen sharply from 4.5 per cent in 1968 to 15.5 per cent.

The movement is strongest among the young with 26 per cent of those in the 18-24 age bracket saying that they have no religion.

Solidarity seeks legal role in Poland

By Christopher Bobinski in Warsaw

SOLIDARITY, Poland's banned trade union, has established a seven-man council made up of recently amnestied underground leaders and given them the task of securing a legal role for their movement.

News of the council, which was appointed by Mr. Lech Walesa, the Solidarity leader, came at simultaneous press conferences in Warsaw and Gdansk a few hours after the Government repeated it would have no dealings with the movement it banned in December 1981.

Mr. Jerzy Urban, the Government spokesman, said at his weekly press conference yesterday that there would be no talks with Solidarity.

Mr. Walesa also said that the Solidarity Underground Leadership would stay in existence for the time being, but that any one who wanted to do so was free to do so.

Mr. Zbigniew Bujak, the union's leader in Warsaw who was caught by the police in May and amnestied in September, is one of the members of the new council.

Others include Mr. Wladyslaw Praszynski from Wrocław, Mr. Bogdan Borusewicz from Gdansk, and Mr. Tadeusz Jedynak from Silesia.

All helped to set up the underground leadership after the union was banned and were caught at various times by the authorities.

Mr. Walesa said in a statement setting up the group that his movement was ready "to demolish those elements which function in the minds of the authorities as barriers erected by Solidarity."

He later told reporters: "We are ready to show restraint in putting forward pay demands and could consider suspending the right to strike in the interests of the country."

"But first we must have those rights restored," he stressed, adding that other unions banned along with Solidarity in 1981 should also be permitted.

Chemical strike in Italy

THOUSANDS of Italian chemical workers stopped work for four hours yesterday in a move calculated to raise the temperature of national negotiations on pay and conditions, John Wyles reports from Rome.

If union claims of 100 per cent support are reliable then more than 250,000 workers took part in the stoppage.

The chemical workers are one of several big groups whose national agreements are currently being renegotiated. Unions are encountering a tough line from employers across all industries. They are determined to hold down pay rises to a total of around 14 per cent over the next three years.

Belgium faces crisis over mayor

BY A SPECIAL CORRESPONDENT IN BRUSSELS

THE CENTRE-RIGHT coalition Government of Mr. Wilfried Martens faces a first-class constitutional crisis following a decision yesterday by the quasi-judicial Council of State.

The council annulled the appointment of the French-speaking mayor of the Fournons district, Mr. José Happart, on the grounds that his knowledge of the Dutch language was insufficient for him to be able to carry out his mayoral duties in a region where it is the official administrative language.

The Fournons is a tiny commune comprising six villages and 4,500 people, nestling the Dutch border near Maastricht. The spoken language there is Platt Deutsche, a scarcely comprehensible Germanic dialect, but two-thirds of the inhabitants claim to be French-speakers and the remainder Dutch.

The Fournons (Voeren in Dutch) has frequently been at the centre of Belgium's chronic



Mr. Wilfried Martens

language disputes. It was transferred in 1963 from the French-speaking Liège province to Dutch-speaking Limburg, a decision most of its citizens have never been willing to accept.

Mr. Happart, who had an established reputation as a peace-loving street politician, was elected as the head of a list entitled *Retour à Liège* in the last local elections in 1962, and his supporters immediately nominated him to be mayor.

This almost led to the collapse of Mr. Martens's last government (two of whose predecessors had already fallen over disputes concerning the Fournons), as all the Flemish ministers threatened to resign if he were appointed and all the French-speaking ministers said they would do if he was not. (All Belgian mayors are appointed on the government's recommendation, though normally the choice of the local councillors is named automatically.)

A compromise was eventually reached under which Mr. Happart was appointed, but on condition that he learned enough Dutch to carry out his

mayoral duties.

The Council of State's decision presents an immediate challenge to Mr. Charles-Ferdinand Nothomb, the Interior Minister, whose responsibility it is to make a fresh nomination to the mayor's chair. He will first consult the Fournons council, who are likely once again to propose Mr. Happart, who is now also a Socialist member of the European Parliament.

The fact that the chamber of the Council of State which issued the ruling is entirely composed of Dutch-speaking judges is unlikely to encourage the Fournons councillors to adopt a mere accommodating stance.

The Government's dilemma is that two of its fundamental principles are now in conflict. The freedom of choice of the voters has collided with the constitutional arrangements painfully contrived to preserve the unity of a bi-lingual state.

Rome withholds grants from state companies

BY JOHN WYLES IN ROME

THE ITALIAN Government has unexpectedly withheld grants totalling L2,500bn (£125bn) over the next three years from the two giant state holding companies, IRI and ENI, in its formal 1987 budget proposals sent to parliament yesterday.

The decision is a measure of the financial recoveries achieved by groups which earlier this decade were a huge burden on the public exchequer. It also testifies to the Government's last-minute difficulties in meeting its public sector deficit target of L100bn.

Targeted cuts of L2,400bn in current spending proved difficult to achieve. The final proposal contains L2,000bn worth, nearly half of which will be achieved by cutting tax subsidies

on employers' social security payments.

Bits and pieces have been taken off departmental spending plans, although defence has had to surrender L500bn. Capital spending will rise to around 7 per cent with a special emphasis on job creation in the Mezzogiorno.

The refusal of grants to IRI and ENI was decided after the Liberal Party insisted that both groups were now able to finance themselves. IRI is expected to break even this year after a L849bn loss last year. ENI, meanwhile, is unlikely to match last year's L515bn profit.

Spokesmen for both companies said yesterday that the decision was unlikely to create any big problems.

Key public sector workers start strike in Sweden

BY SARA WEBB IN STOCKHOLM

OVER 14,000 public sector workers in key administrative jobs and the health service came out on strike in Sweden yesterday following the breakdown of last-minute talks with the state-appointed mediating commission.

The two blue-collar union confederations, SF and KF, postponed their strike action and will announce their decision on whether to join the strike later today.

Meanwhile, KTK which represents about 300,000 white collar municipal workers, and TCO-S which has about 270,000 members, went ahead with their threat to strike from noon yesterday. TCO-S called out over 4,000 members working in customs declaration offices, railway

ticket offices, and in the post office sorting bills.

"Our strike will be invisible to the public, but the state will notice its effects," said Ms. Marianne Swahn, on the TCO-S secretariat.

KTK's strike will have a more noticeable effect since many of its members are in the public service sector. It has called out 10,000 members, including nurses, day-care centre workers, public transport supervisors, and financial planners in the municipality and county council offices who are supposed to be working on budget for the next financial year.

Already one hospital in Uppsala has shut, transferring patients to other hospitals in the area because of a shortage of nursing staff.

Airline baggage charges attacked

By Quentin Peel in Brussels

URGENT REFORM of the "archaic" excess baggage charges levied by European airlines was called for yesterday in a report published by EEC consumer organisations.

Members of the International Air Transport Association (IATA) were accused of maintaining punitive charges for excess baggage.

The report published by the European Bureau of Consumer Unions (EBCU) calls on the European Commission and member states to outlaw the current system, under which passengers have to pay 1 per cent of the first class fare for every kilogram of excess baggage they carry.

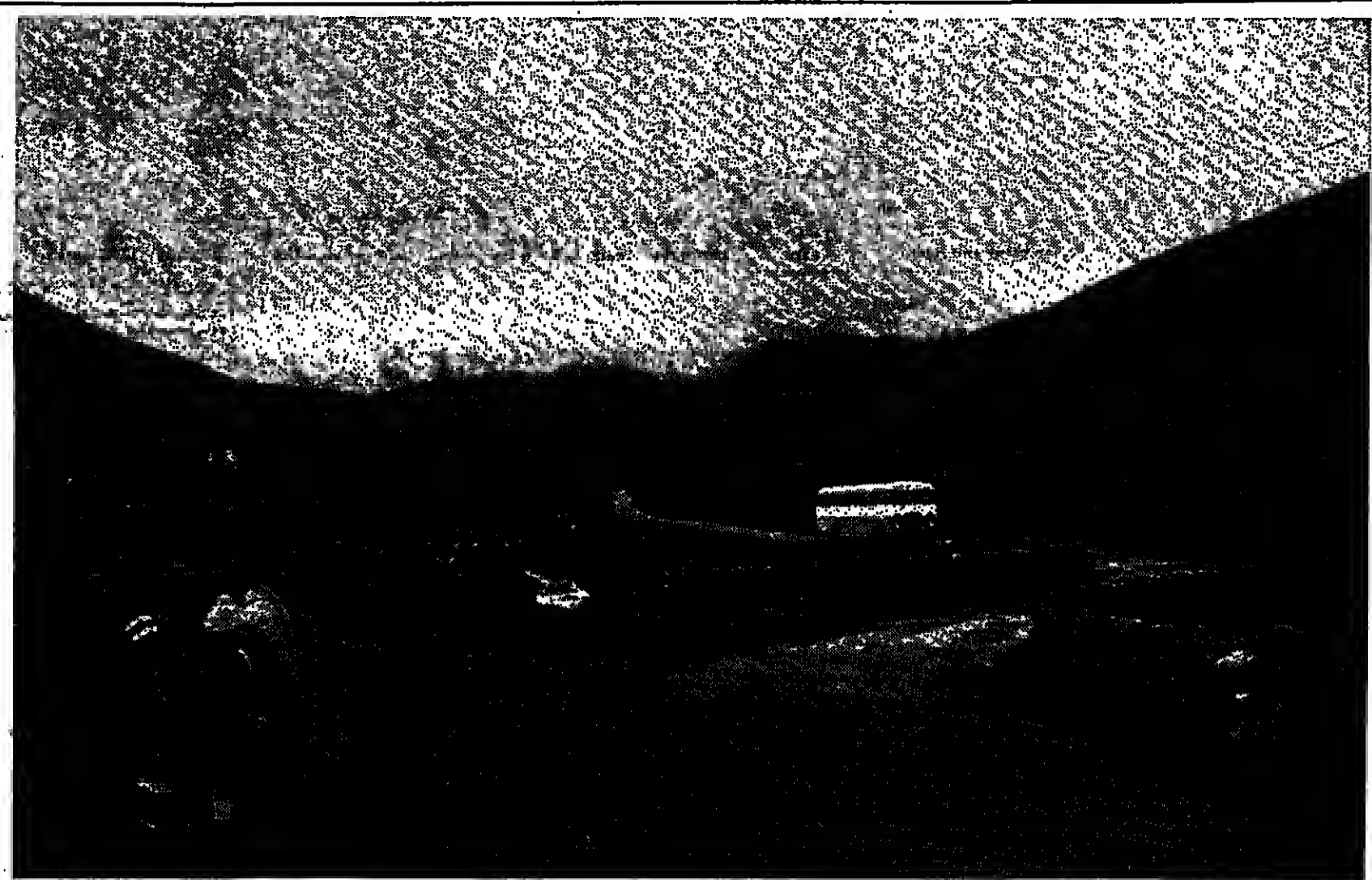
Mr. Donald Pevsner, the US lawyer and travel writer who wrote the report, pointed to the enforcement in the US of the "piece" baggage system, under which all passengers are allowed two pieces of luggage of luggage of specific dimensions, regardless of weight.

He cited the case of a passenger starting his journey in the US and connecting with the British Airways flight from London to Nairobi, who would be allowed to check in two items of baggage weighing 32kg each, plus a 5kg piece of hand baggage.

An economy-class passenger starting on the same journey in London would be required to pay £400 for an identical amount of baggage, he said.

Yugoslav interest rates

Yugoslavia is to raise interest rates despite a pledge to maintain present levels until 1987. Prime Minister Branko Mikulic has told the country's economic chamber, Reuters reports from Belgrade.



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REPUBLIC OF IRELAND



"WE'RE THE YOUNG EUROPEANS."

AMERICAN NEWS

SURPRISE MEETING OF US-SOVIET LEADERS IN ICELAND

Reagan about-turn takes US experts by surprise

BY STEWART FLEMING, US EDITOR IN WASHINGTON

EXPERTS in East-West relations reacted with surprise in Washington yesterday to President Reagan's announcement that he would meet Mr Mikhail Gorbachev, the Soviet leader, in Iceland on October 11 and 12.

The White House has insisted, in the past, that the next summit should be in the US, as agreed a year ago at the Geneva summit, that it should be well prepared and be more than another farside chat.

Washington has also been reluctant to hold a summit during the run-up to the mid-term November elections on the grounds that at this time Reagan would be under maximum pressure to be conciliatory.

If he takes too hard a line and the meeting breaks up in apparent dissension, Administration critics in the Democratic Party might be able to exploit this at the polls.

But the White House has abandoned its earlier tactics and acceded to Mr Gorbachev's request for a meeting on neutral territory, being described here as a pre-summit summit, at a time when it is backing off from its earlier tough line over Mr Nicholas Daniloff, the US journalist accused of spying in Moscow, who was freed on Monday.

The coincidence makes it tempting to conclude that Moscow has won two sets of concessions in two weeks of talks between Mr George Shultz, the US Secretary of State, and Mr Edward Shevardnadze, the Soviet Foreign Minister. The temptation is greater because of the difficulty of divining Soviet motives for making the summit proposal.

From Washington's perspective, however, a pre-summit summit does have advantages. First, once Mr Gorbachev had made the proposal, in a letter to Mr Reagan two weeks ago, it was difficult for the White House to turn down the suggestion without appearing to be uninterested in improving US-Soviet relations.

Second, as Mr Shultz maintained yesterday, to the extent that such a meeting can narrow differences in areas where there is clear progress on arms control, it is also in Washington's interest to meet.

Assuming the meeting goes well, a summit proper could take place in Washington this year. The Iceland meeting will help to dispel the tensions created by the Daniloff case and allow Mr Gorbachev to step on to American soil in a better atmosphere than might otherwise have been the case.

There are, however, risks attached to Iceland. Its timing before the election means pressure on Mr Reagan to keep arms control talks on track are greater.

Of late, however, Mr Reagan has been under the most intense political pressure from right-wing critics who have accused him of "blinking" first in his confrontation with Moscow over Mr Daniloff.

They will be watching closely to see if, in their judgment, he blinks again in Iceland, which will temper any inclination there might be on Mr Reagan's part to worry about the domestic electoral implications.

Iceland, if it is a success, seems most likely to lead to progress in talks on medium range missiles in Europe, non-proliferation of chemical weapons and the so-called risk reduction centres designed to reduce the chances of accidental war rather than on the central issue of long-range missiles and the US Strategic Defence Initiative.

But, no doubt to the dismay of those in the Reagan Administration who cannot bring themselves to accept Mr Shultz's policy towards Moscow, the meeting later this month between Mr Gorbachev and Mr Reagan must be interpreted as another step on the path of trying to ease US-Soviet tensions by concluding arms control agreements.

A statement issued by the office of Mrs Margaret Thatcher, the British Prime Minister, described the Reykjavik meeting as "a constructive development."

It is this fear of looking weak which was apparently behind the arrest of Mr Nicholas Daniloff, the US reporter, on August 30. The arrest of Mr Gennady Zakharov, a Soviet official at the UN, for espionage was taken as a test of Soviet strength of will and the result was immediate retaliation. Moscow has spent the last month trying to escape the political consequences of such over-reaction.

Nevertheless, the holding of the Reykjavik meeting now, in the immediate aftermath of the Daniloff affair, shows that the willingness of the two superpowers to reach agreements is much greater now than during Mr Reagan's first Administration.

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A wave from US journalist Nicholas Daniloff as he leaves the US consulate in Frankfurt before flying to Washington. His release on Monday removed a serious hurdle in the run-up to the summit.

Many problems remain before full summit

BY ROBERT MAUTHNER, DIPLOMATIC CORRESPONDENT

THE announcement that President Ronald Reagan will meet Mr Mikhail Gorbachev in Reykjavik in the second week of October has been welcomed in western capitals as an indication that both the superpowers are serious about improving east-west relations and reaching an arms-control agreement.

There are no illusions, however, that the meeting will be anything but a pre-summit at which substantive issues will not be discussed but will not be finally resolved.

That will be the task of the "real" summit which, it is hoped, will take place before the end of the year or, possibly, at the beginning of 1987.

The suggestion to hold a preliminary summit came from Mr Gorbachev, who has said all along that he does not want another full blown meeting with President Reagan at which no concrete decisions are taken.

By concrete decisions, the Soviet leader clearly has in mind an agreement on nuclear arms control, or at least on specific directives to the negotiators of the two sides in Geneva, which would enable the latter to conclude an agreement within a very short time.

The moment for such a deal clearly is not yet ripe, though the noises that are being made by both the US and the Soviet Union indicate that prospects are considerably brighter than they were only a few weeks ago.

The most positive comment has come from Mr Hans-Dietrich Genscher, the West German Foreign Minister, who said last Saturday that the US and the Soviet Union were closer to an agreement on intermediate-range nuclear forces (INF) than they had ever been.

That judgment, however, is considered to be somewhat over-optimistic by Nato officials, though they admit that recent Soviet concessions have narrowed the gap between the two sides in Geneva.

Moscow has not only dropped a demand that the British and French nuclear forces should be counted in any final equation of Nato and Warsaw Pact nuclear weapons, but has proposed an interim solution under which each side would be allowed to station 100 warheads in Europe.

Though the US in February 1986 tabled a three-phase plan for the elimination of all longer-range INF weapons in Europe, Washington has indicated that it is prepared to accept an interim solution.

Many obstacles remain to be overcome before an agreement even on this problem alone can be reached, to say nothing of the related issues of strategic nuclear weapons and the highly controversial matter of President Reagan's plans for a space-based defensive system (SDI).

The biggest sticking point is Moscow's refusal so far to discuss reductions of shorter-range missiles, the SS-20s and SS-25s, with a range of 500 to 900 kms.

THE leading industrial countries almost needed a failure. The hype that accompanied successive meetings of finance ministers and central bankers since last September's Plaza accord had led to an impossible build-up in expectations.

Their public disagreements over exchange and interest rates over the past few days will perhaps persuade Mr James Baker, US Treasury Secretary, from using extravagant superlatives to describe progress in international economic co-operation.

His comment at last May's Tokyo summit that the adoption of new indicators of economic policy and performance marked the biggest breakthrough since the collapse of Bretton Woods came back to haunt him this week.

This time the representatives of the seven leading economies, the US, Japan, West Germany, France, Britain, Italy and Canada, had no magic formula for economic nirvana to present to the hordes of waiting journalists.

The best they could offer was agreement to disagree on short-term co-ordination of exchange and interest rates and a pledge that they would intensify efforts to co-operate in building a medium-term framework for the world economy.

By all accounts, and discounting the obvious determination of participants to put the best gloss on the outcome of the talks were they rather than acrimonious, "it was hard talking not shouting across the table," one participant said after the more than 10 hours of talks first between the Group of Five (omitting Italy and Canada) and then the Seven.

Europe and Japan did not win the accord they sought to stabilise the dollar after its 30 per cent fall since March 1985. Washington, in turn, got nowhere in its demands that

Tory vote falls sharply in Canadian by-elections

By Bernard Simon and Robert Gibbons in Montreal

THE DIFFICULTIES confronting Canada's Progressive Conservative government have been reflected in a sharp loss of support in by-elections in the provinces of Alberta and Quebec.

A Conservative candidate was elected with a majority of only 200 votes in the rural Alberta constituency of Pembina, near Edmonton, after the Tories won the seat by more than 34,000 votes in the 1984 general election. In the St Maurice constituency near Montreal, which was retained by the opposition Liberal party, the Tories' share of votes fell from 35 per cent in 1984 to 20 per cent.

The two by-elections were the first since the Conservative government led by Mr Brian Mulroney, the Prime Minister, swept into office in a landslide victory two years ago. Mr Mulroney's mandate extends to 1989, but the latest results are likely to reinforce the view that the Tories face an uphill battle to ensure another clearcut parliamentary majority at the next general election.

The setback in Alberta reflects discontent in western Canada at the federal government's response to the slump in energy and grain prices. The difficulties in the region's energy and farming sectors have revived hostility in the west to the oil-consuming provinces of central Canada, which have recently enjoyed a period of strong economic growth.

The Tories made an unexpectedly strong showing in Quebec in 1984, winning 55 of 75 seats in the predominantly Francophone province. But the party has failed to maintain its strength, partly due to poor grassroots organisation, and partly to the popularity of a new Liberal government in the province.

Mr Mulroney has given close attention to Quebec in recent months, allocating key cabinet seats to MPs from the province and announcing a string of public works contracts and other financial support measures.

US arrests more illegal immigrants

A RECORD 1,774 illegal aliens in the US were arrested in the 1986 fiscal year, up a third on last year, AP reports from Washington.

Among the illegal immigrants 60,000 were non-Mexican, an increase of more than 16,000 on the previous year.

The large number of non-Mexican illegal aliens being apprehended illustrates the fact that our southern border is becoming an area of preference among those seeking to enter the US illegally from around the world, said Mr Edwin Meese, Attorney General.

Mr James Baker

Mr Jacques de Larosiere

In an article at one of this week's meetings, Mr Baker hinted that the treaty could last until early next year. With Congress about to go in recess, he said, protectionist pressures in the legislature might subside. If the dollar's fall so far had not begun to show tangible results by next spring, however, they would quickly resurface.

Mr Gerhard Stoltenberg, West Germany's Finance Minister, acknowledged the need for such a review in early 1988, suggesting that a Group of Seven meeting be held in January or February.

The Europeans will expect by then that the good intentions of the Gramm-Rudman-Hollings deficit reduction bill have started to show results. "It is agreed on all sides that the fiscal deficit remains too high. Progress in the current year has been disappointing and well short of what was envisaged in the Plaza communiqué."

Mr Paul Volcker, the US Federal Reserve chairman, appears to have played a key role in preventing the short-term disagreements turning

Congress plans emergency funding bills

BY NANCY DUNNE IN WASHINGTON

THE US CONGRESS, bogged down in debate over spending decisions ranging from aid for the Philippines to beer monopolies, was preparing yesterday for what has become an annual rite—passing emergency short-term funding legislation to prevent a government shutdown.

The new fiscal year begins today and Congress has yet to approve any of its regular spending bills. Congressional leaders have drawn up stop-gap funding measures amid the usual debate about how long it would take for disagreements between the White House, the Senate and the House of Representatives to be resolved.

In the process, Congressional leaders acknowledged that the October 3 deadline set for adjournment to enable Congressmen facing re-election to campaign could not possibly be met.

The Senate, trying to pass a record \$556bn (\$586bn) spending bill for 1987, was scheduled to vote through 120 amendments before passing the measure. It will then go to conference with the House, which has already passed a \$562bn spending bill to try to work out major differences over military spending, foreign aid and arms control.

The legislation then faces a threatened veto by President Ronald Reagan, who wants

military appropriations increased and restrictions imposed by the House on its strategic defence initiative (SDI) removed.

The Senate still has to vote on whether to override President Reagan's veto of economic sanctions against South Africa and on the impeachment of a federal district judge, who is accused of tax evasion.

On the first of the 120 amendments, the Senate rejected a House amendment to grant \$800m in additional aid to the Philippines.

However, even that issue has not been laid to rest. Senator Robert Dole, the majority leader, said he may support a compromise involving the transfer to the Philippines of \$200m from a \$300m fund designated for several central American democracies as part of the aid package for the Nicaraguan rebels.

The second amendment faces a filibuster threat. It would exempt beer distributors from anti-trust action, and according to Senator Howard Mankin of Ohio, "Joe six-pack is going to have to pay more."

These and other issues of national interest to constituents will keep an anxious Congress in session at a time when it desperately wants to go home to campaign for the November elections.

Mexico to start monthly wage indexation next year

BY DAVID GARDNER IN MEXICO CITY

MEXICO WILL adopt wage indexation next year, with monthly reviews of the minimum wage linked to inflation, according to Mr Fidel Velazquez, leader of the official trade union movement.

Mr Velazquez, considered the most powerful man in Mexico after the President, told a press conference President Miguel de la Madrid was preparing a law to introduce the sliding scale wage system.

Since Mr de la Madrid took office at the end of 1982, after Mexico's financial collapse, the minimum wage has been reviewed every six months.

Workers have lost about 45 per cent of real purchasing power since 1982 because settlements have lagged behind inflation. Two increases so far this year, for a total of 80 per cent, compare with inflation

running at an annual rate of about 100 per cent. Mr Velazquez's movement is demanding a third emergency wage rise before the end of the year of about 30 per cent.

Official trade unions have called remarkably few strikes during the worst economic crisis for 50 years. But an internal government document earlier this year expressed doubts about whether the movement's authority could withstand further erosion of members' living standards.

The economically orthodox government has resisted wage indexation and presided over huge transfer of resources from labour to capital, as well as a sharp reduction in the "social wage" through withdrawal of subsidies on staple foods and public transport.

Embargo hits Nicaragua

NICARAGUA'S trade deficit is expected to reach \$600m this year, due largely to the US embargo and the war with anti-Sandinista rebels, AP reports from Managua.

Alejandro Martinez Cuenca, Minister of Foreign Trade, said Nicaragua expects to earn \$232m from exports, chiefly coffee, cotton and bananas, but will import \$640m worth of goods.

"Some people will try to

blame the Sandinistas for the crisis, but the war and the international financial crisis are to blame," Mr Martinez said.

The trade embargo imposed last year by President Reagan sharply reduced the \$108.4m, he said. That is the amount Nicaragua has had to pay for goods from more distant and expensive markets, plus losses from having to find alternative markets for goods formerly shipped to the US.

His concerns about the risk of a dollar collapse and his basic analysis on how to tackle the current account imbalances has provided a bridge between Europe and the US. The analysis is neatly summarised in the IMF's Economic Outlook.

"Domestic demand will have to grow more rapidly than output in countries whose currencies have appreciated and whose payments surpluses are expected to diminish, while the reverse will have to be the case in countries where a depreciation has occurred."

If all sides are claiming a commitment to strengthened co-operation over the medium term, however, the development of the economic indicators agreed at the Tokyo summit provides no automatic framework.

Mr Jacques de Larosiere, the IMF managing director, made clear that the political will needed to turn them into something more than sophisticated economic forecasts does not exist. "That is the most difficult of all the challenges," he said.

At the same time, there is no guarantee of short-term tranquility. West Germany's Bundesbank has managed to calm the foreign exchange markets and its co-operation yesterday with the Bank of England to prop up sterling has removed one of the irritants undermining European cohesion.

OVERSEAS NEWS

S African court rejects challenge to emergency

BY JIM JONES IN JOHANNESBURG

SOUTH AFRICA'S Appeal Court in Bloemfontein put its imprimatur on the country's state of emergency yesterday when it rejected two legal challenges. It upheld a Government appeal against an earlier Durban Supreme Court finding that certain emergency regulations were invalid and its order that Mr Solomon Tsenoli be released from custody. It also rejected an appeal by another political detainee, M. Peter Kerech, against the Pietermaritzburg Supreme Court's refusal to order his release on the grounds that he had been improperly arrested.

Legal experts expect the findings, framed in a 64-page judgment, in effect to change the direction of future legal challenges to the emergency and the wide powers of arrest without trial it gives President P. W. Botha and the security forces.

Gilbert Marcus, of the university of the Witwatersrand's applied legal studies centre, says it is difficult to conceive of further legal action contesting the validity of emergency regulations but says the Appeal Court's findings do not prevent attacks on the validity of actions taken under the emergency regulations.

In recent months, challenges to the emergency have been upheld by members of the judiciary concerned that the courts have fallen into dispute among a large part of the population. The dispute stems from the court's legalistic rather than humane interpretations of apartheid laws which have criminalised millions of otherwise law-abiding black South Africans.

Botha move signals battle for succession

BY ANTHONY ROBINSON IN EAST LONDON, CAPE PROVINCE

PRESIDENT P. W. Botha of South Africa yesterday took what is widely seen as the first move towards his retirement by stepping down as leader of the National Party in the Cape after 20 years.

He declined re-nomination at an emotional session of the party's provincial congress and the party chose Mr Chris Heunis, minister of Constitutional Development, as his successor.

Mr Heunis, 50, a former lawyer, is in charge of formulating complex constitutional proposals for black-white power sharing. In recent years he has greatly expanded his ministry into a bureaucratic colossus with wide-ranging powers.

In doing so he has gained the political nickname, "his royal Heunis."

The acquisition of a strong provincial party base strengthens his position as one of four front-runners in what so far has been subterranean jockeying for position in the struggle for succession to Mr Botha.

This main rivals are Mr F. W. de Klerk, party boss in the Transvaal, Dr Gerrit Viljoen, former leader of the Afrikaner Broederbond secret society, and now Minister of Co-operation, Development and Education, and Mr P. K. Botha, the Foreign Minister. President Botha made his announcement only hours after he quashed speculation that he would call elections before the end of the year.

Mr Botha is believed to have wanted elections on November 26 but to have been persuaded not to go ahead by ministers who risked losing their seats to the right wing opposition and by technical arguments over the unpredictable outcome of an election fought on outdated electoral rolls.

Some estimates say up to one-third of the white electorate of over 700,000 are no longer on the correct roll and are ineligible to vote. This has been caused by delays in updating the rolls to keep track of the migration of whites to the cities, especially in the Transvaal.

Mr Botha, who is 71 in January, is still apparently vigorous and in good health. But under the new constitution he carries a heavy burden as head of party and Government as well as head of state.

One of the arguments in favour of early elections was that this would have allowed the party to choose a successor with an election safely behind it.

This latest move by President Botha is expected to bring the struggle for the succession more into the open and could complicate future election choices.

Japanese surplus falls 12%

By Ian Rodger in Tokyo

JAPAN POSTED a current account surplus of ¥7.95bn (\$4.9bn) in August, 12 per cent lower than the record ¥8.93bn surplus in July.

However, the overall balance of payments was ¥5.5bn in deficit, largely because of a record ¥13.2bn net outflow of long-term capital.

The outflow was due partly to a surge of share sales by foreign investors as the Tokyo Stock Market was hitting highs.

Their net sales in August totalled ¥3.6bn. The volume of exports fell 3.4 per cent. This was the sixth consecutive month of falls, reflecting the effect of the strength of the yen on the competitiveness of Japanese goods in world markets. Import volume was up 13.7 per cent.

The trade balance fell only slightly to ¥8.1bn from ¥8.7bn in July.

NZ deficit widens on new measurement

NEW ZEALAND'S current account deficit widened to NZ\$125m in August from a revised NZ\$115m in July on an adjusted measurement. The country's Statistics Department said yesterday. The August figure ended a seven-month trend of falling deficits and showed a slight deterioration normal for this time of year, it said.

Communist chief held in Manila

By Samuel Semoren in Manila

GOVERNMENT security agents have captured a high-ranking official of the outlawed Philippines Communist Party in a move which could jeopardise attempts by President Corason Aquino to forge a peace settlement with communist rebels.

The arrest, on Monday night of Mr Rodolfo Salas, listed by the armed forces as the Communist movement, chairman, was confirmed last night by Brigadier General Renato de Villa, the national police chief.

The National Democratic Front, the leftist coalition representing the communists in the final truce negotiations with the Government, yesterday demanded Mr Salas's release "to save the peace talks."

The front has claimed Mr Salas was a party to the negotiations although the armed forces are known to have recognised only three official members of the front negotiating panel. Mr Salas was not among them.

The arrest puts Mrs Aquino in a quandary. If she decides to release him, she could be courted by the communist guerrillas is certain to end.

Military authorities have been mobilising troops in the past few weeks in preparation for a general offensive against the communist military arm.

Andrew Whitley in Jerusalem on the optimism welling up over a desert oil find

Hammer aims to strike black gold in Israel

ISRAEL and oil have never mixed. Dependent on imported fuel for 98 per cent of its energy requirements, an intensive domestic search for hydrocarbons has until now produced little more than dry holes.

The slump in world oil prices may have lessened the Government's immediate concern, but the national obsession to achieve strategic independence in energy remains as strong as ever.

To that end, a recent announcement by Mr Armand Hammer, chairman of Occidental Petroleum, that a private group he heads has "excellent chances" of finding oil in commercial quantities, was sweet music for the Energy Ministry in Jerusalem.

"I am encouraged and optimistic about the prospects," said Dr Moshe Goldberg, head of oil exploration.

Negev Joint Venture (NJV), in which Mr Hammer's private company, Hammer Exploration Israel (HEI), has teamed up with other American and Israeli investors, is to start test drilling next month on its concession area in the northern Negev desert, following 18 months of preliminary seismic work.

On one of his flying visits to Israel, the 88-year-old US oil magnate told local businessmen last month that, if NJV finds oil, it would make Israel completely independent.

Using the latest techniques on Israel's complicated geology, he

said NJV's seismic work had produced some "very interesting" finds, and was now negotiating for a large tract of land. The start of test drilling on NJV's enormous 2m acre concession covering 40 per cent of Israel's land area coincides with the lifting of a two-year government freeze on hydrocarbons drilling.

The freeze, or "time for reflection," was imposed by Mr Moshe Shohat, the Energy Minister, soon after the present coalition Government came to power following a decade of

depressing results. Israel had spent over \$250m (\$175m) on exploration work, two-thirds of it put up by the Government, to produce only one tiny find, near Arad, eking out an insignificant 100 barrels a day (b/d).

Israel consumes about 150,000 b/d, a requirement met partly through long-term purchasing contracts with Egypt, Norway, Mexico and Ecuador, and partly through purchases on the spot market. Its import bill this year is estimated at \$1.1bn, well down on the average of between \$1.7bn and \$2bn it spent until

1985 but still representing nearly 10 per cent of non-military imports.

Over the years the country's hopes have been repeatedly raised by optimistic reports from Western geologists on potential oil reserves. The indications were that recoverable oil and gas reserves could be as high as 500m barrels, enough to last for 10 years at present consumption rates.

But the cold shoulder given to Israel by the major international oil companies, largely because of their Arab interests,

coupled with the allegedly inferior quality of survey work have so far not allowed that promise to be fulfilled.

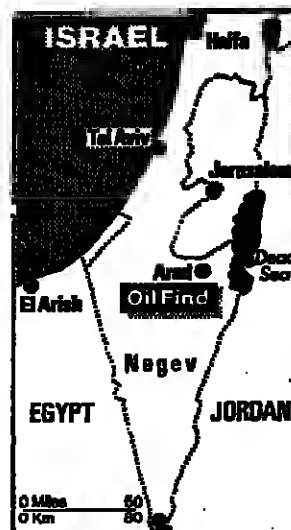
The Energy Ministry has had its fingers burnt more than once by ambitious ventures, announced with much flourish, which subsequently came to nothing.

One such was Seismica, a local company formed in 1983 to explore the promising Dead Sea-Jordan rift valley region. Seismica announced plans to raise \$50m in Israel and abroad to launch its exploration programme, but encountered little investor interest and subsequently had its licence cancelled by the Energy Ministry.

In a bid to attract more foreign investors in exploration, Mr Goldberg said the Government is considering a change in its already liberal regulations for the industry.

This change would release foreign companies from all royalty payments—12.5 per cent of the value of oil found—until they break even. The Government would also like to move away from direct subsidies to greater reliance on licensing, permitting licence holders to use the results of their work to a greater extent.

Apart from the northern Negev, now virtually monopolised by the Hammer group, renewed interest is reportedly being shown by foreign oil

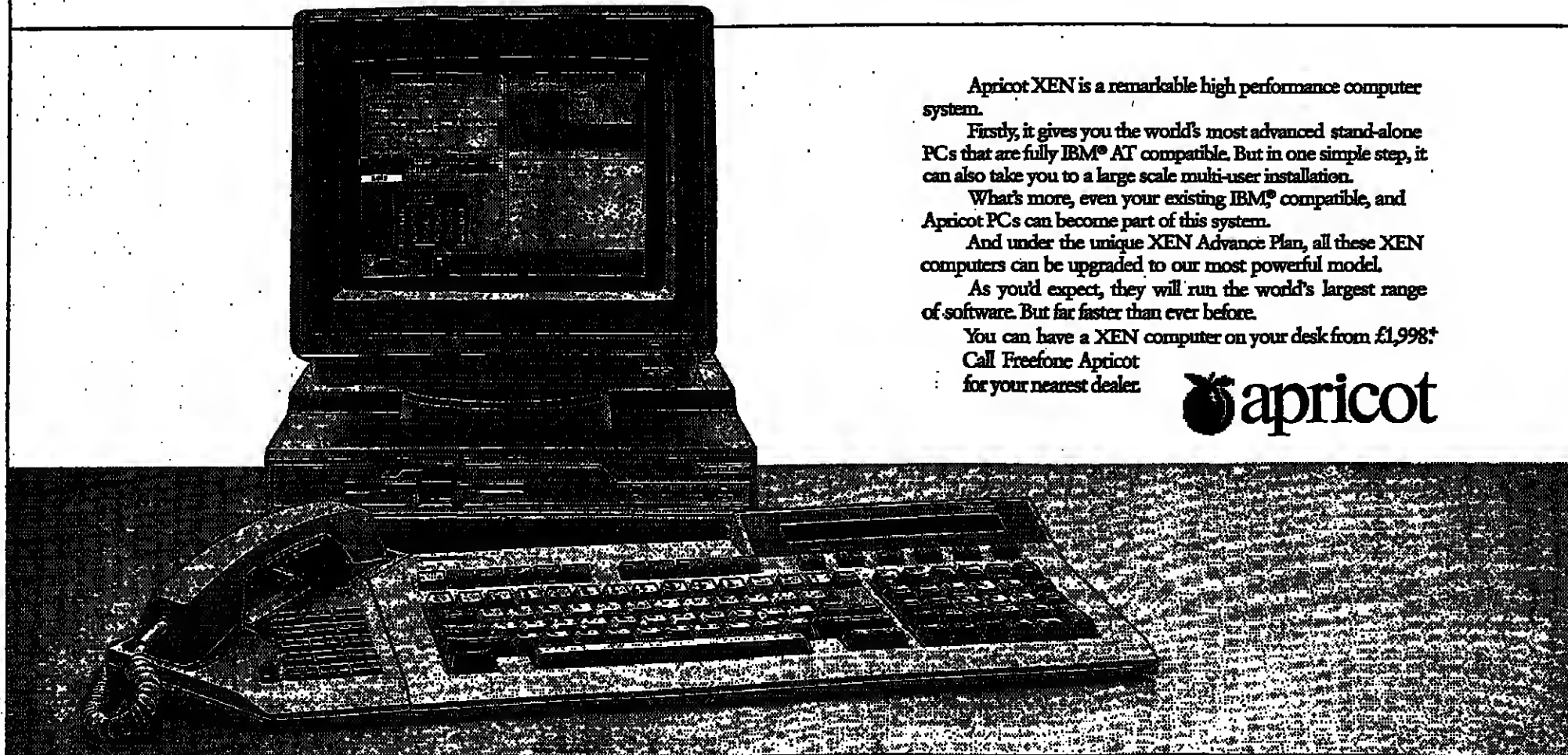


companies in the offshore region adjacent to Egypt's El Arish and in the Sinai.

One unnamed US company signed up recently to undertake preliminary exploration offshore, according to the Energy Minister. But the problem in this region is that known oil-bearing strata are at depths of around 1,000 metres, probably making any strike uneconomic at present oil prices.

In April this year, Egypt Israel's largest oil supplier, reduced its average crude price to under \$10 a barrel. At that price, most exploration work in the unpromising Israeli environment looks unattractive. But if Mr Hammer, the man who discovered Libya's oilfields in the 1960s, strikes it big, those considerations may well be transformed.

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WORLD TRADE NEWS

Hong Kong and EEC textile negotiations reach an impasse

BY OUR FOREIGN STAFF

CRUCIAL TALKS aimed at renewing a textile agreement between the EEC and Hong Kong were at a standstill yesterday following the British Colony's failure to respond to revised proposals on access to the 12 community markets.

Hong Kong, the fourth-largest supplier of textiles to the Community, has insisted on being allowed increased access beyond limits so far approved by EEC member states.

The talks opened a week ago in a third bid to renegotiate a bilateral textile agreement, but reached an impasse yesterday.

"Negotiations have become very difficult," an EEC official said yesterday. "Hong Kong wants the right to export quantities... we cannot cope with."

It was understood that Hong Kong's response was expected

by today. The stumbling block appeared to be what quantities of Hong Kong's textiles individual EEC members were prepared to take and whether this would add up to a satisfactory overall adjustment in the Community quota.

Hong Kong is the only one of the four major textile suppliers to the Community that has not yet been able to renew its bilateral agreement.

Under the umbrella of the Multifibre Arrangement (MFA), the world textile trade agreement, Hong Kong shipped 106,175 tonnes of textiles to the EEC last year, representing a steady decline from 134,908 tonnes in 1979.

The top supplier was Turkey, with 154,505 tonnes, representing a progressive increase over the last decade because of its increased trade ties with the Community.

Oklahoma launches effort to promote investment

BY LARRY KLINGER

OKLAHOMA, the central US state hit by depressed energy and farm prices, yesterday launched in London a campaign to promote investment opportunities for British and other European companies seeking to expand in the US.

The 50-strong trade mission, with roughly equal representation between government agencies and private enterprise, is led by Governor George Nigh, the state's chief executive. He

said on his arrival in London on Monday that the mission's aim was to ensure that as many people as possible in European industry were made aware of the possible benefits of investing in Oklahoma.

He emphasised the state's central location as a distribution centre, its skilled workforce, low-cost energy, low tax-base and vocational training system designed to meet employers' needs at no cost to them.

Turkish trucks detained

SOME 2,000 Turkish trucks have been detained at the Turkish-Iranian border, a spokesman for the Turkish International Transport Association said yesterday. He said that Turkish trucks were no longer being loaded with goods destined for Iran, writes David Barchard in Ankara.

The major international routes supplying Iran travel from Western Europe through Turkey and 230,000 Turkish trucks a year make journeys to Iran.

However, the Iranian parliament passed a law earlier this month obliging freight to be carried inside Iran by Iranian trucks only and border officials at Gurbuzak and Sero, the two crossing points between Iran and Turkey, have been ordering Turkish trucks to stop there and unload their goods.

The Iranians are understood to be trying to save on the foreign currency cost involved in using Turkish freight.

Motorola chief sees no rise in chip prices

By Terry Dowdworth

MR JOHN MITCHELL, president of Motorola, the US electronics group, does not believe that the recent anti-dumping pledge given by Japanese semiconductor manufacturers to the US authorities will lead to any increase in the price of memory chips, the main product affected by the agreement.

"Our experience in anti-dumping cases of this kind is that prices stabilise for a time and then resume a downward path when the cost of production has caught up with the existing price," he says.

Mr Mitchell's remarks, made in London during a visit to Motorola's UK facilities, come at a time of great uncertainty over the direction of world semiconductor prices in the wake of the agreement with the Japanese.

Some buyers of Japanese chips in the US have complained that the deal has triggered price increases of up to 600 per cent for memory chips, leading to much higher US manufacturing costs.

These claims, however, were challenged recently by Mr Charles Spork, president of National Semiconductor, the Californian electronics group, who said that he expected prices to rise only modestly.

Mr Mitchell says semiconductor prices have been kept down in the immediate wake of the agreement by the availability of cheap products from South Korea and other Far Eastern producers.

But when these supply lines begin to tighten up, he does not expect prices to start climbing. Japanese producers will simply hold prices rather than cutting them further, he says.

Mr Mitchell adds that he sees great potential in the other aspect of the semiconductor agreement, which is aimed at increasing Japanese purchases of American products. Motorola, he says, sees its own business growing quite considerably as a result of the deal, which means a "major commitment on behalf of the Japanese Government and individual companies."

Canute James in Kingston on the Caribbean Basin Initiative

Trade preference scheme under fire

"THE CARIBBEAN Basin Initiative has brought no visible benefits to my country. It was a device by the United States to get money into El Salvador. For the Eastern Caribbean countries, the money which was provided was not enough for the bus fares of the average Barbadian family for three days."

Not many Caribbean leaders share the view of Mr Errol Barrow, Prime Minister of Barbados, about the White House's effort to reward friendly countries with trade preferences. But more are coming to the conclusion that the initiative, implemented just under three years ago, has not lived up to expectations.

The initiative allows countries designated by the US Government to ship a range of goods duty free to the US over 12 years. The countries were also offered \$350m (£245m) in balance of payments support under the plan which was considered by the US Administration an important part of its Central American policy.

A recent report by a group of Caribbean economists, commissioned by the political leaders of the Caribbean Economic Community, concluded however that the CBI needs a major overhaul if it is really to benefit the region.

The CBI represented "a move in a positive direction," and provided "a base which could be improved," the report said, and there had been some increase in exports to the US of the products eligible for preferential treatment. But "a trend... has not been established, as the increases obtained in 1984 were not maintained in 1985. Overall, exports have

declined significantly since 1983."

Members of the Caribbean Economic Community (except the Bahamas) named as eligible for CBI preferences, achieved exports worth \$903.7m last year, the report said, 1 per cent below the 1983 level. Overall exports to the US from the Caribbean region fell 23 per cent last year.

The economists identified as a major flaw in the programme the exclusion from preferential treatment of a range of items, several of which are considered by Caribbean countries as fundamental to any hope of dramatically increasing their exports to the US. These include textiles and garments, petroleum products, canned tuna and leather goods, including footwear and luggage.

US government, industry and trade union officials have expressed concern over possible injury to markets and jobs from a flood of cheap Caribbean imports, but some Caribbean leaders, such as Mr Edward Seaga, the Jamaican Prime Minister, argue that Caribbean capacity is too limited to present any real threat to US domestic production.

There is, however, a growing realisation in the US and the Caribbean that much of the problem of the CBI lies in over-blown expectations by some Caribbean countries, which saw the scheme as offering economic salvation overnight, and by the fact that some intended beneficiaries are unable to make any use of it.

In examining progress under this programme," Mr Clayton Yentler, the US Trade Representative, said recently, "we have been, on the one



Errol Barrow: "A device by the US"

hand, encouraged, and on the other, sobered by the knowledge that there are no quick solutions."

Mr George Chambers, Prime Minister of Trinidad and Tobago, says the CBI "is implementable to the extent that you have adequate infrastructure. It was over-optimistic on the part of some countries to expect overnight transformation of their economies."

For the smaller countries, the problem was painfully illustrated by the decision of the US Commerce Department to increase access to the US market for garments assembled in CBI beneficiary countries from cloth made and parts cut in the US.

Mr George Mallet, Trade and Industry Minister of St Lucia, said the policy would assist

only larger countries which have already established themselves as leading garment exporters. "Countries like Haiti, Jamaica and the Dominican Republic are OK in this regard, but we in the small islands are just beginning to develop our exports and seek investment."

Mr Seaga regards the CBI as a "window of opportunity" which must be used by the region, and not surprisingly, Jamaica is doing better than many others in taking advantage of it. Of the 141 new investments in Caribbean community countries accepted as being encouraged by the CBI up to last year, Jamaica had received half, with two-thirds of the 6,700 new jobs.

The report by the economists also identifies a new threat to the limited benefits of the CBI. "A general climate of protectionism has developed in the US," it observes, affecting regional expansion. Even the parakeet of St Lucia suffered when the US Department of Agriculture gave permission for a US company to export the birds but then withdrew it.

Besides suggesting that the omitted categories be allowed CBI treatment, the Caribbean community report says the US Government should attempt to reverse the trend towards protectionism, and remove the 12-year time limit on the programme.

But the region appears aware that these suggestions are likely to fall on deaf ears. Previous efforts to strengthen the CBI, the report says, "... several of which have been made by the US Administration, have met with resistance from several interest groups in the US."

French win Indian power contract

INDIA'S Power Department has selected Alsthom, the state-owned French engineering concern to build a 390-MW hydro-electricity project in India on a turnkey basis at a cost of Rs 58m (\$825m). Renter reports from New Delhi.

The French Government has offered a package of mixed credits worth Rs 4.7bn to finance the Duddhast project in northern Jammu and Kashmir state.

The deal was won against competition from Austria. It is scheduled to be completed within five years from the date of signing the contract next month.

The deal has been under negotiation for seven years.

South Koreans to build Sharjah steel pipe plant

SOUTH KOREA'S Hyundai Corporation will build a steel pipe plant in the emirate of Sharjah, Renter reports from Abu Dhabi.

The 65m (\$123m) electrical resistance welding plant, the third of its kind in the Gulf, will have a 72,000-tonne annual capacity. Mr Pyung Kyoo Lim, a Hyundai vice-president, said.

Negotiations were under way with the Bahrain-based Arab Banking Corporation to finance the project, while other banks have shown interest in contributing, he said.

Hyundai teamed up with the Sharjah Economic Development Corporation (Shedco) to form the Sharjah Pipe Manufacturing Company. It will have paid-up capital of 22m to be 60 per cent owned by Shedco and 40 per cent by Hyundai.

Construction of the plant in the al-Sajaa area, 25 km from Sharjah, will start in November and will be completed in 18 months, Mr Lim said. A similar plant in Saudi Arabia has a capacity of 70,000 tonnes a year and one in Kuwait has a capacity of 20,000 tonnes a year.

Egypt in pacts to upgrade historic hotels

BY OUR CAIRO CORRESPONDENT

EGYPT HAS signed agreements with a number of foreign companies to upgrade some of its most famous hotels, including Shepherd's in Cairo and the Cataract at Aswan in Upper Egypt.

The agreements reflect the determination of Dr Fouad Sultan, the new Tourism Minister, to improve standards at Egyptian hotels.

A Danish-owned management company has been awarded a contract to revamp Shepherd's and also Alexandria's Palestine

Hotel. It plans to spend \$12m (\$8.1m) on the two hotels.

Under the terms of the management agreement, the Scandinavian Management Company will share profits with Egypt after the fourth year of operation. Meanwhile, it will pay a rental fee for operating these two historic hotels.

The Egyptian Hotels Company, which operates most of the country's famous hotels, has been losing money for years. Mr Baheldin Nasr, newly appointed chairman, said the

company was having difficulty servicing loans amounting to some E£27m (\$13.5m) to the National Investment Bank.

"We want the private sector to manage all the hotels," Mr Nasr said. Many of Egypt's old hotels came under the Government's control following the 1956 nationalisation policies of President Gamal Abdel Nasser.

A contract for upgrading the Cataract Hotel has been awarded to the French Etap group which will invest about

\$4m on renovations and will also assume management responsibilities.

Cinb Mediterranean has signed a 20-year lease on the Amon Hotel in Aswan. The French leisure group plans to spend \$2m. It has other establishments in Egypt — in Cairo, Luxor in Upper Egypt, and Hurgada on the Red Sea.

Egypt's tourism minister has been concerned about low occupancy rates at hotels under the control of the Egyptian Hotels Company.

Shipbuilding industry sees 30% fall in new orders

THE WORLD shipbuilding industry saw new orders fall 29.6 per cent in the first half of this year compared with the first six months of 1985, according to the Organisation for Economic Co-operation and Development, Renter reports from Paris.

Figures from an OECD shipbuilding working party, grouping 14 countries and the European Commission, showed European countries suffering a sharp year-on-year decline in shipbuilding, with orders received this year falling 69 per cent to 422 vessels, compared with 1,355 in the same 1985 period.

Japan, the biggest single builder of the 13 countries cited in the report, saw its 1986 orders fall 14 per cent to 3,001 vessels against 3,508 from January to June last year.

They also have urged the Oslo Government to raise the issue of discrimination with Britain, and want Whitehall to revoke an Energy Department directive which requires oil companies in the US sector to give specially favourable treatment to British supply vessels.

Egypt allocates cash for Sinai coal mine

By Tony Walker in Cairo

EGYPT has allocated E£51m (\$25.6m) for its Maghara coal mine in the Sinai, clearing the way for a part British-funded redevelopment of the mine destroyed in the 1967 war with Israel.

Babcock Contractors of the UK won a contract to oversee the \$100m reconstruction of the mine. The UK is providing a mixed package of credits and grants worth some \$40m.

Final go-ahead for the Maghara project depends on the discovery of water in sufficient quantities at the site, 120 km south-west of El Arish in the northern Sinai, to support a large-scale mining operation.

Egypt is establishing a special authority to operate the mine which is expected to produce about 600,000 tonnes of sub-bituminous coal annually for use in the steel industry.

HK terminal contract award

HONGKONG International Terminal, a subsidiary of Hutchison Whampoa, has awarded a HK\$ 691m (\$81m) civil works contract for a container terminal in the New Territories of Hong Kong to a Japanese joint venture headed by Kumagai Gumi. Renter reports from Hong Kong.

Work, including reclaiming of 29 hectares of land, will start on October 1 and is expected to be completed by late 1989.

Other partners in the joint venture include Mitsui and Ham International Dredging Contractors, a subsidiary of the Dutch Hollandsche Aanneming Maatschappij.

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APPOINTMENTS

Vickers finance director

VICKERS has agreed to the request by Mr Tim Neville to retire early as finance director at the conclusion of the annual meeting on April 23 1987. Mr Roger Head, chief director, business appraisal, will be appointed to succeed Mr Neville. Mr Head joined Vickers in 1977 as group financial manager, engineering group. In 1979 he was appointed financial director and subsequently commercial director, design and projects division, and in 1983 became finance director, engineering products group. In his present post he is responsible for reviewing acquisition and investment decisions; applying major capital investment and tender proposals; and reviewing corporate operational performance.

Mr Donald J. Kelly has been appointed director of KENTEX SPRINGS, Nottingham, part of the Senior Engineering Group. Mr Kelly joins from Parker Hannifin (UK) where he was UK industrial sales manager.

THE INSTITUTION OF LIGHTING ENGINEERS has elected Mr Stanley Cairns as president.

NORCROS has made the following appointments: Mr Roger Fenwick becomes director-distribution operations; he was appointed chairman of Norcross Distribution last March. Mr John Redwood joins Mr Julian Sheffeld as a joint deputy chairman. Mr Redwood, who was appointed to the board as non-executive director in 1985, also becomes chairman of the Norcross finance and general purposes committee. He is a director of S. M. Rothchild & Son and until recently headed the Policy Unit at 10 Downing St. Mr Martin Bunting and Mr Anthony Elliott are appointed non-executive directors. Mr Bunting who is a member of the Monopolies and Mergers Commission, also becomes chairman of the Norcross audit committee. Mr Elliott, who is a director of S. G. Warburg & Co, also becomes chairman of Norcross pensions committee.

Mr Colin R. Engleham is joining the HARRIS & DIXON INSURANCE BROKING GROUP on October 1 to become deputy chairman in the specialist insurance broking company that is being formed by Harris & Dixon. Mr Engleham was previously deputy chairman of Gilling Stewart Wright.

D. J. HIGGINS & SONS has made a number of changes: Mr D. J. Higgins, chairman, is relinquishing the duties of managing director in favour of Mr R. G. Higgins; Mr C. Webster joins as a non-executive director; Mr T. E. Love has resigned.

Mr Larry Anderson becomes

chief executive of INTERNATIONAL DRILLING FLUIDS on October 1. IDF is a subsidiary of English China Clays. He succeeds Mr Charles MacDonald who is retiring.

Mr Paul Besenmet has been appointed as Government director to the board of BRITISH TELECOMMUNICATIONS from October 1 for two years. He has been a non-executive director of BT since June 23 1986, and replaces Mr Graham Oliver who becomes deputy chairman on October 1. Mr Besenmet is deputy chairman of The BOC Group and is also a non-executive director of Logica.

Mr Peter Smalley has been appointed technical director of RACAL-TRANSCOM. He was technical manager of Racal Comsec, where he was responsible for leading the development of a wide range of secure terminals and other data products.

EQUITY AND LAW LIFE ASSURANCE SOCIETY has made the following appointments from October 1: Mr Chris Brockson becomes general manager. He succeeds Mr Michael Burns, who also retires from the board.

Mr Chris Brockson, new general manager at Equity & Law

on his retirement as general manager. Mr Brockson joined Equity and Law in 1980 and was the Society's chief actuary from 1977-85. He has been a director since 1982. Mr Colin Wood is appointed deputy general manager. Mr Duncan Kerr, the Society's chief actuary, joins the board.

Mr T. J. G. Bowen has been appointed group treasurer of GROSVENOR SQUARE PROPERTIES GROUP. Mr Bowen was previously finance director of Ariel International BV and finance director and company secretary of Chesterfield Properties.

Mr Harry Hamington has been appointed to the joint manage-

ment board of ROSS FOODS and YOUNG'S SEAFOODS in the newly created post of purchasing director. He has been a director of Ross Foods for many years and is currently manufacturing controller for Ross/Young's vegetable operations.

Mr Michael Griffiths is appointed managing director of Lloyd's broker JARDINE GLANVILL from October 1. He became development director in 1986 at the group's head office before transferring to Jardine Glanvill in December 1985.

RASS has appointed Mr D. G. Rans to the board as financial director from October 1. He is currently director of finance.

IND COOPER FRIARY MEUX, the Allied Lyons Brewery company, has promoted Mr Mike Pratt to tenanted house director. His position as managed house director has been filled by the appointment of Mr Alistair McLaren.

Mr J. M. Lake has been appointed to the board of BILLTON UK. He was group financial controller.

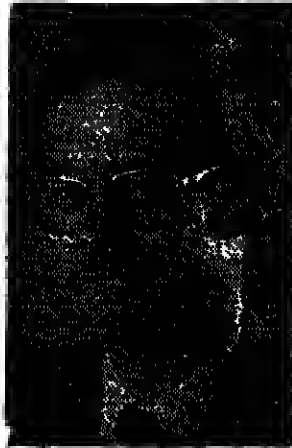
Mr S. G. Crooks has been appointed a director of FOCOS SYSTEMS (a Firelli UK subsidiary) and will become chairman in succession to Mr J. C. Crooks, who has retired. Mr Crooks is a director and general manager of Firelli Societa Generale and is responsible for the worldwide cable operations of the Firelli Group.

Mr Philip Duncan has been appointed director of LONDON FINANCIAL GROUP, with responsibility for the group's corporate finance activities. He remains on the board of London Leasing Company, a group company. London Financial Group is the main operating company for a group of financial service companies which include London Leasing Company, and Capital and Northern Leasing, which is incorporated in Northern Ireland.

ROCHE PRODUCTS has appointed Mr W. M. Burns as pharmaceutical sales and marketing director.

MOTORWAY TYRES AND ACCESSORIES, part of the Avon Rubber Group, has appointed Mr Charles Hooper as managing director. He replaces Mr Donald Gibson who is retiring, although remaining as non-executive chairman. Mr Hooper has spent his working life in the tyre industry. He joined Motorway in 1984, and was responsible for the South West and Midlands areas, Tyrebat and Motorway Tyres and Wheels.

Mr Peter E. G. Bates has been elected chairman of BRITISH DEFENCE MARKET INTELL-



Mr Roger Head, to be finance director of Vickers

GENCO, Southampton. Until his recent retirement, Mr Bates was deputy chairman of Plessey Electronic Systems. He is a member of the British Overseas Trade Board and a director of General Technology Systems.

MORGAN GRENFELL has appointed Mr Nicholas Bull, Mr Jeremy Lucas and Mr Richard Strang to the board. Mr Bull is joint deputy managing director of Morgan Grenfell Australia.

Mr Norman Smith has been appointed deputy chairman of THE ORION INSURANCE CO with the intention that he should succeed as chairman Mr Antony Part who will retire in June 1987. Mr Smith has been a director of Orion since July 1975.

RUGBY PORTLAND CEMENT has appointed Mr C. F. Jackson to the board. He is chief executive of the UK cement division.

Ms Caroline Cecil, senior accounts supervisor at VALIN POLLEN has been appointed an associate director.

Mr Ian Reynolds has joined TILLINGHAST from Royal Insurance Group where he was group strategic planning manager. Mr Terry Clarke comes to Tillinghast after 26 years with the Norwich Union Group and associated companies. He was actuary and chief manager (Services).

Mr Bernard Tallhades, general manager and chief executive of CREDIT DU NORD, London branch, has promoted Mr Michael Marr, formerly treasury manager, to assistant general manager.

Following the recent restructuring of the frozen and consolidated distribution operations within the Hays Group, HAYS DISTRIBUTION SERVICES has appointed Mr Peter Covington as managing director of FARMHOUSE FRIGOSCANDIA DISTRIBUTION. Jointly owned by H.D.S. and Aga Frigoscandia, FFD provides frozen warehousing and distribution service. Mr Covington was general manager of the Crews depot.

COUNTY SECURITIES

County Securities Japan is pleased to announce the opening on 1st October 1986 of its branch at:

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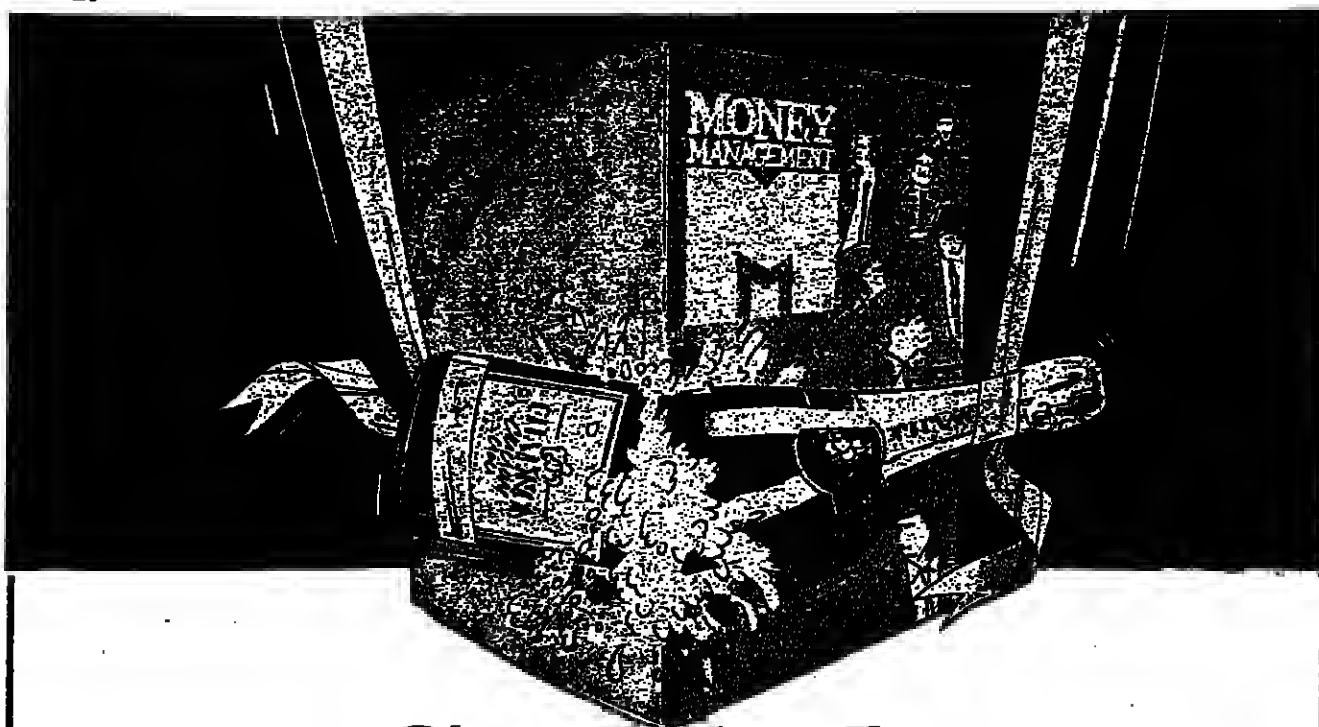
Den Danske Bank

September, 1986



A GREAT DEAL BITTER IN FOREIGN EXCHANGE

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CONTRACTS

Cable network for London boroughs

The GENERAL ELECTRIC CO has signed a contract with East London Telecommunications for the design, supply and installation of a complete wideband cable network in the boroughs of Tower Hamlets and Newham. The contract is potentially worth £25m. The work will be carried out by GEC Cable Systems, a division of GEC Telecommunications. The franchise area, for which East London Telecommunications has recently gained its licence, serves an estimated 45,000 households and includes the London Dockland Enterprise Zone. The network will be built as a switched-star system. The switches are designed and manufactured by GEC Telecommunications at its plants in Coventry and Telford (Shropshire). It will not only provide a choice of video and TV entertainment and the FM radio band, but also allow for a wide range of interactive services. This may include home banking, shopping, security and alarm systems, but the actual choice is dictated by market needs. Additional facilities including voice and data communication will be provided in conjunction with Mercury Communications.

Lee Valley Water Company has placed an order for a computerised mapping system that will locate on a monitor screen the smallest piece of pipeline anywhere in the company's 800 sq mile area of supply. The order, worth £200,000, has been placed with a Norwegian-based company, SYSSCAN.

HEWLETT PACKARD CONSTRUCTION GROUP, Aylesbury, has contracts worth over £3.5m. In Aylesbury, a 15,500 sq ft factory and office building is under construction for Joseph Parkins. Other work includes a tyre distribution warehouse for Associated Tyre Services; for Cavalier Services a two-storey office factory and warehouse building under construction at Cherrycourt Way, Leighton Buzzard; and in Milton Keynes, a 25,000 sq ft factory, warehouse and office building at Bloukman.

DAVE MORRIS has landed its biggest export order for 10 years - over £15m worth of cranes for Mexico. The London office has signed two contracts worth over £2.3m. The first, at £1.2m, is to construct 43 sheltered houses at High Street, Egham, for Leamington Spa-based Jephson Housing Association. Built in five separate blocks of either two or three-storey, they are due for completion in July. In a contract negotiated with Cala Homes (Southern) Wilcon is building 22 traditionally constructed four and five bedroomed houses at Manor Park Drive, Nine Mile Ride, Wokingham. Work is scheduled for completion in July.

The Swindon office has been awarded two contracts worth nearly £1.15m. In a £845,000 contract negotiated with Viritech Wilcon is to design and build a 21,000 sq ft reinforced concrete radiation beam cell, control room and office facility at the Harwell Nuclear Establishment, South Marston, Swindon. On the Kingsland Trading Estate in Bristol the company is constructing 23,500 sq ft industrial units including internal offices for Wadehurst Properties of Evesham. Work on the £504,000 project, which is short-term funded by Wilcon, has already started with completion scheduled for February.

OFFSHORE MARINE ENGINEERING, Midland, has won a \$800,000 order for its Phoenix totally enclosed, motor-propelled survival craft from Marlow Oil UK. The 14 lifeboats, each with a capacity of 66 people, will be installed on the new North Sea Brac 'B' condensate platform currently under construction. These lifeboats will self-right even if fully flooded, and hatches are clear of the water for the occupants to escape.

QUADSTAR SYSTEMS, a subsidiary of Bowford Engineering Services, has been awarded a £95,000 contract by British Nuclear Fuels for the development of a computerised welded

pipe-work monitoring system, designed specifically for the £1,650m thermal oxide reprocessing plant at Sellafield.

BRUCE HOLDINGS has been awarded a contract worth over £300,000 from British Aerospace for the supply of equipment associated with the Tornado aircraft. The contract is for the supply of air data test systems for use by overseas customers for the Tornado. The particular equipment being supplied enables the aircraft cockpit instrumentation for altitude and airspeed parameters to be calibrated by one man in the pilot's seat. By means of a small hand held remote control terminal the main trolley mounted system is instructed to provide the desired pressures and vacuums.

North London Crown Court

JOHN LAING CONSTRUCTION has started work on a new Crown Court complex in North London under an \$8.7m contract awarded by the Property Services Agency. The 10-court centre will be sited next to an existing court building in Lushington Lane, Wood Green. It will have a reinforced concrete frame with lead-covered sheet steel cladding and an artificial slate roof. The seven-storey building - with basement - will be air conditioned with plant rooms at two levels. Completion is due in summer 1987 with a 143-week contract period.

SULZER BROS (UK) has been awarded a £200,000 order by Aramco of Saudi Arabia to supply equipment to test overhauled gas turbine engines, which power pumps and generators mainly for the trans-Saudi Arabian (East-West) oil pipeline. The equipment to be supplied includes a test stand with engine adaptors, control instrumentation, cabling and harnesses, intake bellmouths and test exhaust pipes. Delivery to Dhahran is scheduled for early 1987.

OAKWOOD GROUP, via its civil and electrical engineering subsidiary Clough Smith, has been awarded a contract valued at some £700,000 by the South Eastern Electricity Board for the reconstruction of 10 km of high voltage transmission line between Sellindge and Etchinghill, Kent.

WEIR GROUP MANAGEMENT SYSTEMS has been awarded a contract worth about £500,000 by Hewlett-Packard Plant to design and install computer systems in three of the group's accounting centres. The first installation - based on Data General's MV32-bit Eclipse processor - is

being commissioned in Glasgow, and it is anticipated that parallel systems will be installed at Castleford (Yorkshire) and Ashford (Kent). The three-year deal is designed to streamline the group's accounting practices and to generate additional information for use by the group's management in the field.

METRO-FLEX has won an order worth £350,000 to supply eight hydraulically controlled, double flap, turbine exhaust gas isolators for the combined-cycle power plant at the Thrace power station, Turkey. The isolators are to be installed between each of the four Typ 13 BBC gas turbines and the waste heat recovery boilers, supplied by CMI of Belgium, and in each of the four by-pass blast stacks.

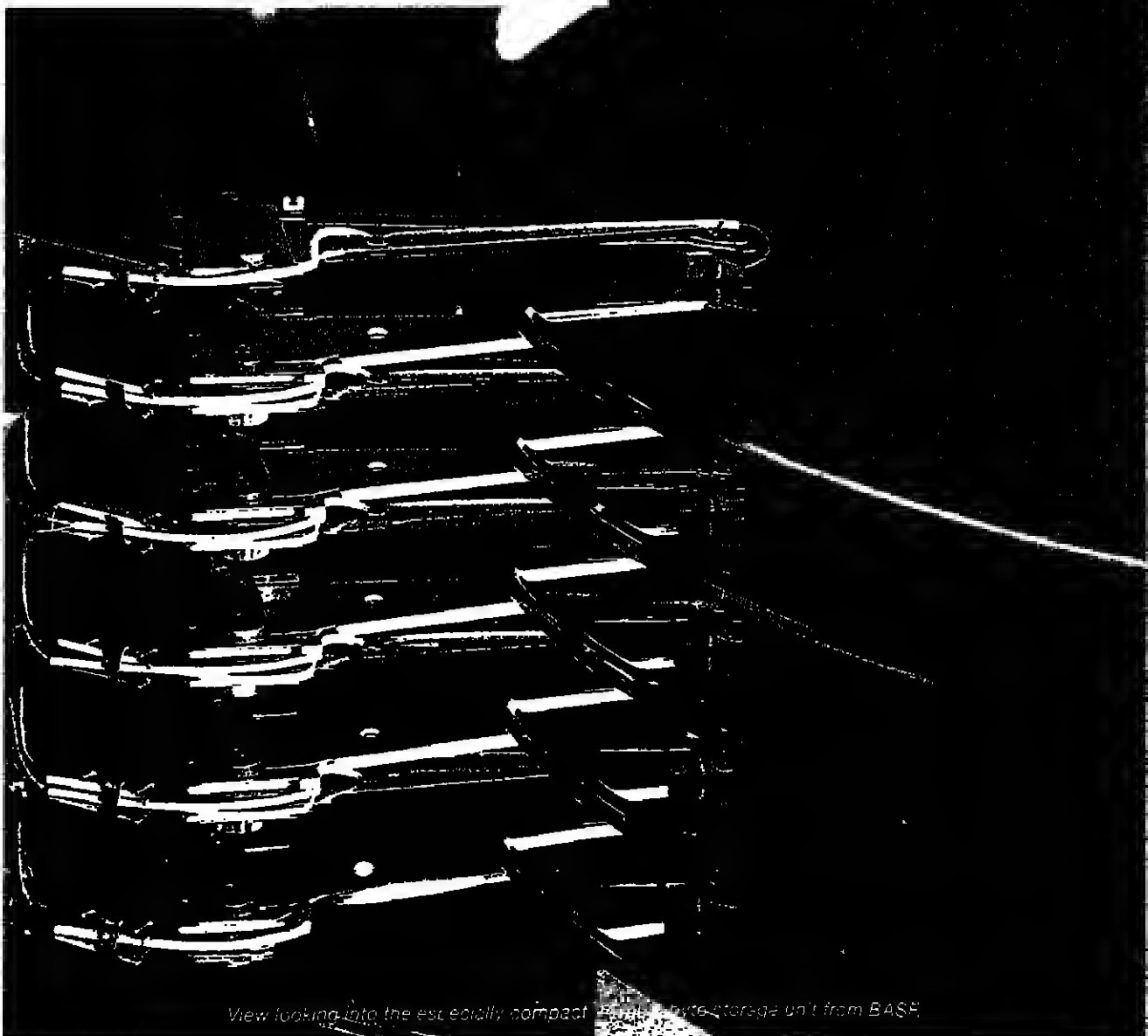
FLETCHER SUTCLIFFE WILD, a member of Dobson Park Industries, has received two export orders from Canada and New Zealand for underground coal mining equipment worth over £750,000. The first contract is for 56,000 ft of conveyor structure at the Development Corporation's (DEVCO) new Phalen Mine at Lingam, Cape Breton, Canada. The second contract is for armoured face conveyors (AFCs) with 90 kw drive units, ordered by New Zealand State Coal Mines for its Huntly Mines at Hamilton, near Auckland, on the North Island.

JCB has awarded a film computer hardware and software contract to GENEWELL INFORMATION SYSTEMS. The contract comprises a Honeywell DPS7/637 mainframe computer, the GCOS-7 operating system, the JCB relational information system and the option to evaluate DPS7 software including Siodia, STA-7, Themis, LIS and Mistrail. During the next 21 years JCB and Honeywell will use the modules within HMS (Honeywell Manufacturing System) and JCB's existing systems to develop a complete new and bespoke manufacturing system.

LOCKHEART CATERING EQUIPMENT has won a £750,000 order to supply the 53 state apartments, kitchen and serving areas and banqueting hall at the Islamic Palace of Conferences in Kuwait, venue for the heads of state Islamic Conference scheduled for 1987. Shipping of the equipment will commence in October 1986 and will occupy up to 12 40 ft ISO sea containers.

The Mersey Docks and Harbour Co has awarded a three-year contract to CRANE ERECTION AND SERVICES, a business unit of NEI Clarke Chapman to maintain all the mobile plants and six gantry cranes at the Royal Seaforth Container Terminal as well as the quayside cranes in the port of Liverpool.

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View looking into the especially compact thin-film storage unit from BASF

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A leading position is held by BASF in the data technology market, both in the area of storage media and in compatible mainframe EDP systems. With worldwide activities and production works in several countries, in 1985 sales of over DM 1 billion were achieved in this field.

Modern computer technology has two important aspects for BASF: one is the growing significance of this market in the future, the other is the great scientific and technological challenge this involves for BASF.

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BASF

UK NEWS

Lawson admits trading position will deteriorate

BY PHILIP STEPHENS, ECONOMICS CORRESPONDENT, IN WASHINGTON

BRITAIN'S underlying inflation rate should remain stable at about 3% per cent over coming months, while economic growth is picking up and should be stronger in 1987 than 1986, Mr Nigel Lawson, the Chancellor of the Exchequer, said yesterday.

In his address to the annual meeting of the International Monetary Fund, Mr Lawson acknowledged, however, that the sharp fall in the oil price would result in at least a temporary deterioration of Britain's trade position.

The Chancellor also appeared to signal that the 3% per cent inflation figure (which excludes the impact on prices of changes in the mortgage rate) may rise next year.

"In common with other countries, we have to accept that the sharp fall in the oil price and most other commodity prices means that the underlying rate of inflation is not quite as low as that currently recorded," Mr Lawson said.

Turning to the trade position, the Chancellor said that fall in the oil price had halved the North Sea's sizeable contribution to Britain's export earnings. The substantial fall in the exchange rate this year would encourage faster growth in non-oil exports. But "it will take time to have its full effect on the current account," he said.

In a review of the pace of Britain's output growth over the last few years, Mr Lawson highlighted the reform changes in the pattern of the economy, in particular the shift towards faster growth in the oil and services sector than in manufacturing.

Even within manufacturing, however, performance had been far



Nigel Lawson: Inflation should stabilise

from uniform. In some industries output was still below the pre-recession peak of 1979, but in other sectors such as chemicals, food and engineering, output was well above the pre-recession level.

At a press conference before his speech, Mr Lawson contended, however, that Britain's economy was being outperformed by the US, Japan and West Germany. "I cannot remember a time when it was not... but the important thing is that the gap is closing," he said.

Richard Evans writes: Increases in basic salary for board directors in the UK are continuing to rise by about 10 per cent a year according to the latest top management remuneration survey conducted by

Charterhouse, the financial services group.

The study, based on surveys of 4,500 board and senior management posts in over 500 companies and on annual reports of more than 1,200 companies, indicates that the rate of inflation is of little relevance when determining top salaries.

Instead, it is national and international competition that is the deciding factor on pay levels.

The main contrary influences are the fear of an unfavourable reaction from less fortunate employers, and the prospect of an end to the profits boom.

While a typical board director received a rise of 10.2 per cent in the period to August, 1986, a quarter received 7.1 per cent or less and a quarter 16.7 per cent or more.

Base salaries for senior managers who report directly to board directors were more moderate and averaged 8.3 per cent. But the typical chairman or chief executive had an increase in total earnings (base salary, bonus and taxable benefits) of 11.6 per cent in the last financial year.

Underlying all these figures is the growth in the impact of profit-related cash bonus schemes which have only been widely adopted in larger UK companies since 1980.

The study concludes that most UK company directors and senior management now expect their rewards to be linked to company and personal performance.

There has been a substantial rise in tax-efficient executive option schemes from 24 per cent to 61 per cent of "all companies." This has been accompanied by a growth in Save As You Earn schemes

Heffer's defeat blow to the left

By Philip Bassett

LABOUR'S right wing yesterday took a tighter grip on the party's ruling national executive committee when two leading left-wingers, Mr Eric Heffer and Mrs Margaret Beckett, were defeated in the annual NEC elections.

The results, in which several other left-wing NEC representatives saw substantial reductions in their share of the votes cast, came less than 24 hours after the conference supported the expulsions of eight members of the Trotskyist Militant Tendency.

Together, the moves represent a further significant consolidation of Mr Neil Kinnock's increasing dominance of party affairs and confirmation that the influence of the party's left wing continues to decline.

Mr Heffer, the MP for Liverpool Walton, who had served on the NEC for 11 years, is replaced by Mr Tom Dwyer, whose appointment is seen as a reward for his persistent criticism of Mrs Thatcher.

The removal of Mr Heffer from the 29-strong NEC is the culmination of the deterioration in his relationship with the Labour leader. At last year's annual conference he walked out during Mr Kinnock's attack on the Liverpool members.

Mrs Beckett, the Transport and General-Union sponsored MP for Derby South and one of the party's leading left-wingers, is replaced by Mrs Joan Jordan, a Kinnock supporter who becomes the first woman trade union official to be elected to the NEC.

Fervent Kinnock says defence stance will aid Labour's return

BY IVOR OWEN

Labour Party conference in Blackpool

LABOUR'S clear-cut commitment to a non-nuclear defence policy will be decisive in securing its return to power at the next election, Mr Neil Kinnock claimed yesterday.

In a rallying call to the party's annual conference at Blackpool he combined a fervent declaration of his patriotism with a condemnation of the threat to Britain's survival posed by the insistence of Mrs Margaret Thatcher, the Prime Minister, on retaining a nuclear deterrent.

Mr Kinnock argued that Labour alone among the political parties had faced up to the challenge presented by weapons of "mass obliteration."

In passionate tones he said: "I tell you in no casual spirit and with no bravado that like most of my fellow citizens I would, if necessary, fight and lay down my life for my country and what it stands for."

"I would die for my country. But I tell you I would never allow my country to die for me."

Mr Kinnock stressed that while implementing its non-nuclear defence policy a Labour government would faithfully discharge Britain's other obligations to its Nato partners, including the maintenance of the vital intelligence-gathering operations to which the US attached such importance.

He said: "We do not propose for one instant - and never have - to withdraw those facilities for they are our allies and we honour the alliance."

This assurance was clearly unwelcome to some delegates who later followed the example of a few members of the national executive, including Mr Eric Heffer and Mrs Joan Jordan, and declined to join in the prolonged standing ovation accorded to the Labour leader.

Plans for treatment of City criticised

By Michael Cassell

LABOUR'S front bench economic team yesterday came under heavy fire from two of its most outspoken, left-wing critics.

Mr Brian Sedgmore, MP for Hackney South in London, and Mr Dennis Skinner, MP for Bolsover, in Derbyshire, both attacked Mr Roy Hattersley, the shadow Chancellor of the Exchequer, at a fringe meeting held to launch a pamphlet on the City of London, backed by the Campaign Group of left-wing Labour MPs.

The pamphlet accuses the front bench team of failing to grasp the scale and implications of changes now taking place in the City and of formulating a post-election economic strategy which, they claim, is likely to result in continuing economic crisis.

Mr Sedgmore said that Mr Hattersley had "got it badly wrong" with his proposals for attracting capital invested overseas back to Britain. He said that, since 1979, an estimated \$85bn had left Britain, involving the loss of 1m jobs.

Without statutory exchange controls, he continued, the country would continue to lose investment cash, it would be impossible to create economic stability and interest rates could not be kept under proper control.

Mr Skinner endorsed the call for statutory exchange controls and said that the City and its institutions should not be permitted the luxury of self-regulation. Labour should be committed to a specific minimum wage

George Graham looks at the defence of sterling Nimble footwork at Bank

THE BANK of England has a relatively limited battery of weapons at its disposal to fight off the sort of pressure which sterling has suffered in the last few weeks. Yesterday, however, it won back some ground as sterling regained strength and, at the same time, interest rates weakened in the UK interbank markets.

It does not have the massive currency reserves of the Bundesbank - which yesterday pitched into the markets on behalf of its British colleagues - even after the \$400 floating rate note launched by the Treasury last month to top up the war chest. Nor does it still have the ramrods of exchange controls to insulate the domestic market from international currency flows.

Instead, the Bank has had to rely on good timing in its campaign to hold back a foreign exchange market that trades \$300m a day in London alone, buying sterling at the opportune moment either overtly in its own name, or more stealthily through two or three commercial banks.

Dealers report that the Bank has for most of the last few weeks been monitoring the currency markets in the Far East, which can often set the pattern for a day's trading, and choosing levels below which it has tried to stop the pound from falling.

This tactic can be expensive and often turns dealers grey with frustration. Its effectiveness is also frequently only temporary. A more effective tactic can be to wait until the market has stabilised and intervene during a lull to reverse some

of the fall. The Bank of England adopted this approach on Friday afternoon and was successful in restoring some of the pound's losses.

Dealers note that this gain immediately before the weekend, although apparently small, may have been significant, since the opening values on Monday morning can assume a great psychological importance to dealers.

Much of the Bank's early intervention was carried out by selling dollars - which form the bulk of the UK's official reserves - to buy sterling. This ran against the grain for other European central banks, who were seeking to prevent the dollar from falling much further against their own currencies.

Yesterday's intervention, by both the Bank of England and the Bundesbank, took the shape of selling D-Marks directly to buy sterling.

The direct sterling/D-Mark currency market is a relatively small one, since almost all foreign exchange trading is done via the dollar, even if this involves an extra set of transactions. A Bank of England survey carried out earlier this year assessed sterling/D-Mark direct trading in London at only around \$900m a day, compared with \$27bn a day in sterling/dollar - known as "cable" - and \$35bn a day in dollar/D-Mark.

One technique that is no longer open to the Bank of England is the classic "bear squeeze," in which speculators who have sold a currency short can be penalised through extremely high short-term interest rates - sometimes as high as 1,000

per cent for overnight money.

This tactic has been employed in recent years by the Bank of France. Overnight rates in the Eurofranc market have sometimes been driven up at times when the French franc was under pressure by constricting the supply of liquidity, while domestic French interest rates remained insulated because of France's exchange controls.

Even before the abolition of UK exchange controls in 1979, the bear squeeze was not a practical tactic for the Bank of England. The size of the offshore sterling market and the number of channels between it and the domestic market made it difficult to choke off the supply of liquidity, since there were other overseas sources of sterling cash.

In the last few days, the Bank of England has been using almost the opposite tactic. It has supplied ample liquidity to meet shortages in the London money markets, thus ensuring that short-term rates, at least, remained low and averting pressure for an immediate rise in bank base rates.

In January, when the Bank headed off pressure for a second rise in UK interest rates after it had already allowed base rates to climb from 11% per cent to 12% per cent, liquidity was provided very openly.

The Bank injected nearly £2bn of cash into the money markets under a sale and repurchase agreement at an interest rate of 12% per cent - cheap money for the commercial banks at a time when interbank rates were over 1 percentage point higher.

NEI cuts 7,500 jobs in world regrouping

BY RICHARD TOMKINS

NORTHERN ENGINEERING Industries (NEI), the Tyneside-based heavy engineering group which has been on a profits plateau for the last three years, yesterday unveiled plans for a drastic reorganisation involving the elimination of its peripheral activities. About 7,500 jobs will be lost.

It also announced that it was cutting its stake in its South African associate, NEI Africa, from 56 per cent to just under 30 per cent because of the "continuing uncertainty" in the country.

NEI gave a warning that its rationalisation programme would cost an estimated £75m and would make 1986 a poor year for profits, but said it was an essential condition for the resumption of the company's growth.

First indications of the likely effect on profits came with the publication of company's results for the half year to June yesterday, showing a slump at the pre-tax level from £21.5m to £10.8m.

Mr Terry Harrison, the former chief executive of the company who succeeded Sir Duncan McDonald as chairman in May, said the main aim of the new strategy was to get overheads down so that the core businesses could trade at maximum efficiency.

The peripheral businesses would be gradually phased out between now and the end of next year, so leaving the group to concentrate on the two areas in which it had a significant technical and market position.

power generation and mechanical handling.

The effects of the programme will be to reduce NEI's worldwide workforce from 26,500 at the beginning of this year to about 21,000 at the end of 1987.

Most of the job losses will be in the UK. About 2,300 of them have been announced already, such as the 800 on Tyneside in May, but a further 850 were announced yesterday, 300 of them at the Heyrold Belmore electronic components subsidiary in Blantyre, Scotland, and 550 at two crane companies - Wellman Booth in Leeds and Cowans Boyd in Carlisle.

Overseas, NEI is to sell off two loss-making US subsidiaries: International Power Machines, a manufacturer of unimountable power supplies employing 220, and Exel, a manufacturer of communications terminals, employing 800.

The reduction of NEI's stake in its South African associate is a significant move for the company. Until three years ago NEI Africa contributed about 33 per cent of total group pre-tax profits, although this figure has recently been eroded by the devaluation of the rand.

Mr Harrison said the cut-back was for a mixture of business and political reasons. "We were under pressure to divest altogether in South Africa, but we thought it would be a satisfactory half-way house to maintain our technical support while at the same time reducing our visibility."

Software for new CD system

By Raymond Snoddy

PHILIPS and PolyGram have set up a new company in London to produce software for an interactive compact disc system due to be launched next year.

The new company, European Interactive Media (EIM), which was launched yesterday, hopes to form joint ventures with publishers and video companies with material suitable for conversion to the Compact Disc Interactive (CD-I) format.

CD-I is an advanced form of compact disc which adds pictures and text to the high quality sound of existing CD players. The CD-I system will be aimed at the mass market and will be able to offer education and "how to" programmes as well as entertainment and music.

Mr Bryon Turner, president of EIM, said yesterday that the beauty of CD-I was its ability to merge material taken from computer software, print, broadcasting and entertainment "into a single, multi-function, mass-market medium."

Mr Turner said the publishing company chaired by Mr Robert Maxwell, yesterday announced a new CD Rom (compact disc read-only memory) information publishing venture.

The new venture, called Compact Solution, which is run by Pergamon Infotune, aims at providing a "one-stop shop" for compact disc products for publishers and information providers.

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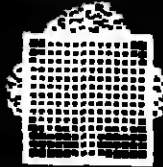
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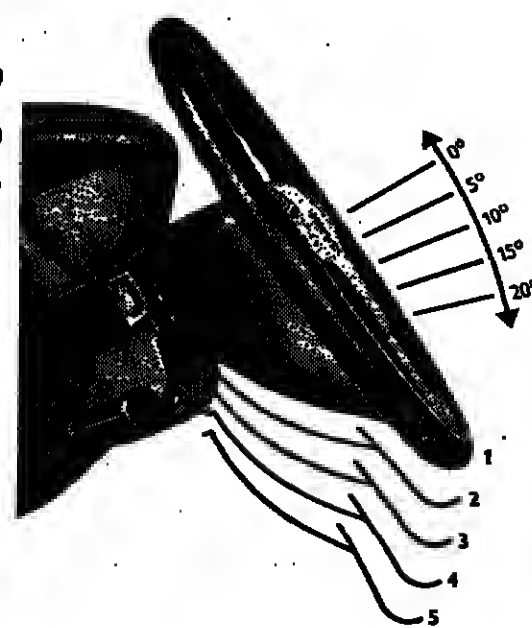
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UK NEWS

Options on FT index launched by Liffe

By Alexander Nicol

THE LONDON International Financial Futures Exchange (Liffe) yesterday launched a new contract which completes its preparations for the Big Bang reforms of UK securities markets due later this month.

Mr Geoffrey Owen, editor of the Financial Times, rang the bell to start trading in options based on the Financial Times-Stock Exchange index of 100 leading UK shares.

Liffe's business will be in direct competition with the Stock Exchange's own options on the FT-SE 100 index, although Liffe's contract is technically an option on its own futures contract based on the same index.

The launch took place amid hubbub even earlier than usual on Liffe's floor as traders in the gift futures pit bid up prices in response to the Bank of England's attempts to avoid a rise in UK interest rates.

Volume in Liffe's gift futures and options, as well as in the FT-SE 100 contracts, is expected to rise sharply after Big Bang in line with the likely expansion of trading in underlying securities markets. The increased number of market makers in gifts and equities are likely to use futures and options both to protect their positions and as additional trading vehicles.

FT-SE 100 futures have been among the exchange's less successful contracts, partly because only a few fund managers have taken to using them in order to enhance or fine-tune their portfolios.

Options, however, are expected to boost futures volume as they allow more complex strategies to be used involving both contracts. The new contract may also attract smaller investors who can use them to bet on the overall stock market's movement. Price movements of options are proportionately greater than those of the underlying market.

The contract launched yesterday is an option on one FT-SE 100 futures contract, which itself is worth £25 times the index, or £38,750 when the index was standing yesterday at about 1,550. Both contracts are settled in cash, so that holders of long positions at expiry do not receive actual baskets of stocks representing the index.

Shell to maintain programme of N. Sea research

By MAX WILKINSON, RESOURCES EDITOR

SHELL INTENDS to maintain the momentum of its research into how best to exploit North Sea oil and gas reserves, despite the steep fall in oil prices this year, one of the company's senior executives said yesterday.

Mr Brian Lavers, technical director of Shell UK Exploration and Production, told a conference in London that a high priority was being given to preserving the £33m a year research and development programme as a "lifeline for the future."

However, Shell International, the parent company, said yesterday that a wide-ranging effort to prune costs and increase efficiency was now being undertaken throughout the group.

The service companies in London and in The Hague, which provide a central pool of expertise for the different operating companies within the group are to come under particular scrutiny.

These service companies employ 6,000 people. They have been told that in the interests of improved efficiency reductions in manpower at all levels of seniority may be necessary.

The exercises are similar to that forced on many oil companies since the collapse of oil prices from about \$30 per barrel this time last year to around \$15 in recent weeks. However, Shell has so far made every effort to downplay the impact of the fall in prices on its operations. In the spring, Exxon, Shell's largest rival, announced that it was cutting 20 per cent off its capital develop-

ment budget with major staffing cuts mainly in the US.

Shell on the other hand, has consistently emphasised the need to keep up the pace of exploration, research and development as much as possible to prepare for the future when it believes oil will once again be scarce.

However, there is a growing belief within the oil industry that the period of relatively weak prices could last for several years. A Shell spokesman said yesterday that the effort to improve efficiency in service companies reflected this fall in prices, although it was also part of a long-term drive to ensure that the operations were cost effective.

The group has given no indication of how many jobs are likely to be lost, nor whether any of them will be forced by retirement. However, the spokesman said that exercises was not at all like Exxon's.

Yesterday, Mr Lavers explained why research spending at least was anything more important to Shell in an era of low oil prices. "Many of the remaining oil and gas fields in the North Sea need innovative thinking to make them viable before prices slump. We now look to research and development to provide us with even more efficient and cost-effective ways of not only developing our existing fields."

Mr Lavers told the conference on offshore and marine technology transfer that one of the most difficult tasks would be to ensure that the research effort was properly targeted.

Coal 'soon ripe' for private ownership

By Maurice Samuelson

BRITAIN'S COAL industry could be ripe for private ownership by the end of this decade if its improvement continues at its present pace and if the political climate is right, Sir Ian MacGregor, the former British Coal chairman, said yesterday.

The speed with which privatisation became a feasible option depended on it "getting within shouting distance of world standards of productivity," said Sir Ian. But the decision would be political rather than economic.

Comparing the coal industries in the UK and US, he said that while Kellingley colliery in Yorkshire produced 2.5m tonnes a year with more than 2,000 men on the payroll, Consolidated Coal of Pennsylvania, using British long-wall equipment, produced more than 3m tonnes a year with fewer than 1,000 miners.

Sir Ian, interviewed in London before the publication of his controversial book about the miners' strike, said British Coal had to make more effective use of manpower and more selective use of its reserves to produce an economic result and ensure cheaper electricity for the British economy.

Commenting generally on British industry, he said, "Too many people are living on our wealth-producing base." Companies like British Leyland, of which he was formerly a director, were not generating enough investment capital to stay in business.

'Direct-injection' van launched

By JOHN GRIFFITHS

AUSTIN ROVER yesterday launched diesel versions of the Maestro car-derived van, fitted with a directly injected engine claimed to be a world first.

The 2-litre engine, designated MDI and developed and produced jointly with Perkins Engines of Peterborough, East Midlands, is claimed to be the first application of a high-speed directly-injected diesel in the light van sector.

Unlike conventional, indirectly-

injected diesels where fuel passes through a pre-mixing chamber, fuel is injected straight into the combustion chamber in the MDI unit.

Austin Rover and Perkins say that, as a result, not only is the 62 brake horsepower unit more powerful than similar-capacity rivals, but it has more torque and better fuel economy.

A diesel entrant in the car-derived van sector has been sorely needed by Austin Rover.

Scotland's top Tory is confident despite depressing outlook

By JAMES BUXTON, SCOTTISH CORRESPONDENT

IMAGINE that you are behind the desk of Mr Malcolm Rifkind, Secretary of State for Scotland. As you gaze out across the grey Edinburgh skyline, from the top floor of the Scottish Office, your mind is likely to be dwelling on a set of depressing facts.

First, the opinion polls show that the Conservative Party's standing in Scotland is near to an all-time low at about 15 per cent. Translated into real votes this could mean the number of Conservative MPs in Scotland falling into single figures from 21 now. You could easily lose your own seat in Edinburgh, where you had a majority in 1983 of 4,308.

Second, after several years of heavily publicised plant closures from the Leyland plant at Bathgate, near Edinburgh, to British Steel's Gartcosh rolling mill, near Glasgow, your Government is increasingly associated in many people's minds with unemployment, and an impression that London and the Tories simply do not care about Scotland.

Third, many of your own supporters - 28.4 per cent of the Scottish electorate voted Conservative in the 1983 general election - were cheered in last year's Scottish rates referendum. They are working on a bill which would replace domestic rates with a flat rate tax on adult occupancy - but your opponents say it will not work.

Fourth, every time you open a Scottish newspaper or watch a Scottish television programme, you find your Government's actions being disparaged or belittled. It is a constant reminder that the majority of Scots lean to the left and believe in state intervention, unlike your Prime Minister. In your task of restoring Conservative fortunes in Scotland, is your task impossible?

It does not seem that way to the real Mr Rifkind who, aged only 39, is one of the rising stars of the Tory administration. After nine months as Secretary of State for Scotland - he replaced Mr George Younger, who went to the Ministry of Defence at the height of the Westland

affair in January - he still looks eager and confident. He gives brisk, precise replies to criticism but is not as remote as his somewhat gaunt, bespectacled face might suggest.

"Of course the Conservative Party's message is not lapped up here the same way as it is in the south-east of England," he said. "But there they don't have any steel plants or heavy industry. Scotland's affected far more than elsewhere by the process of industrial change, because it was one of the first areas of Britain to industrialise."

"People naturally pay far more attention when a lot of workers lose their jobs at a company that has been a household name all their lives, than when new businesses take on a small number of people. In Scotland, we tend to forget the new courses of employment - the 40,000 new electronics jobs in Silicon Glen, the oil industry and so on - and forget that unemployment is a lot lower in Scotland than it is in several other parts of the UK."

Mr Rifkind rejects the suggestion often heard in Scotland that Mrs Margaret Thatcher has given up trying to do things for the Scots because so many of them reject her and her Government. "It was Mrs Thatcher who insisted that British Steel kept open Ravenscraig (the only integrated steel complex in Scotland) when they wanted to close it. It was thanks to her that a Government committee was set up to investigate the grievances of Scotland's workers."

Yet 70 per cent of Scots told a recent opinion poll that they disapproved of Mrs Thatcher - a far higher proportion than in the UK as a whole.

The Conservatives could also be at a disadvantage if a specifically Scottish issue - devolution - returns to prominence in the run-up to the next general election. Labour, which opinion polls currently give nearly 50 per cent of the Scottish vote, the Social Democratic Party/Liberal Alliance and the Scottish National Party all support

the idea of some sort of Scottish assembly, while the Tories oppose it.

"I don't believe people really feel deeply about devolution," says Mr Rifkind. "Go into any pub in Edinburgh, and ask the people what they care about and if they mention devolution at all, it will be about number 16 on the list."

He rejects any form of devolution that involves giving the powers currently wielded by the Secretary of State to a Scottish executive, or a Scottish assembly, which would make the Secretary of State simply a message boy for an assembly that might be of a different political complexion to himself. Scotland needs a strong Secretary of State to put its point of view in the Cabinet.

But had not Mr Rifkind himself voted in the past for a Scottish assembly? "I at one time voted for an assembly that would be involved in the legislative process, but I am totally against the idea of a separate Scottish executive."

So what can the Conservatives offer Scotland? Rifkind is clearly pained on the reform of the domestic rating system which the Government intends to push through parliament in the coming session.

The plan is to replace domestic rates with a community charge levied on the adults in every home. Being spread over a much wider number of people than the present rating system, the charge would amount to about £200 per head.

For those who now pay heavy rates bills, the new system is highly attractive. But it will not begin to operate till 1989 and many people doubt whether it would be either feasible or fair. But Mr Rifkind insists that the system - which would be a pioneer of a reform of the rates in England and Wales - is valid, and that it will become law next year.

He is to become even more closely identified with this issue; it is he whom the Conservative Party has chosen to reply in the debate on rates reform at the party conference next week.

Channel Island ferry jobs to go

By LYNTON McLAM

ALMOST 500 jobs are to go in a rationalisation of loss-making private ferry services to the Channel Islands.

Sealink UK and Channel Island Ferries have formed a joint company, British Channel Island Ferries, to operate a reduced network of routes to Jersey and Guernsey in the hope of breaking even next year and making a profit in 1988.

The company is part of the Bermuda registered Sea Containers group and is to make all 657 of its staff on its Channel Islands services redundant before offering them a total of just under 200 jobs with the new company. The redundancy will cost Sealink UK £2m.

Sealink UK employs 437 crew and 230 shore staff on its heavily loss-making Channel Islands ser-

vices. There will be job losses at Weymouth, Portsmouth and Southampton, where the Sealink UK office will close with the loss of 55 shore jobs.

Channel Island Ferries, an independently owned company, is to make 18 of its 31 shore staff redundant and up to 15 crew of the company's vessel, Corbiere, will also lose their jobs.

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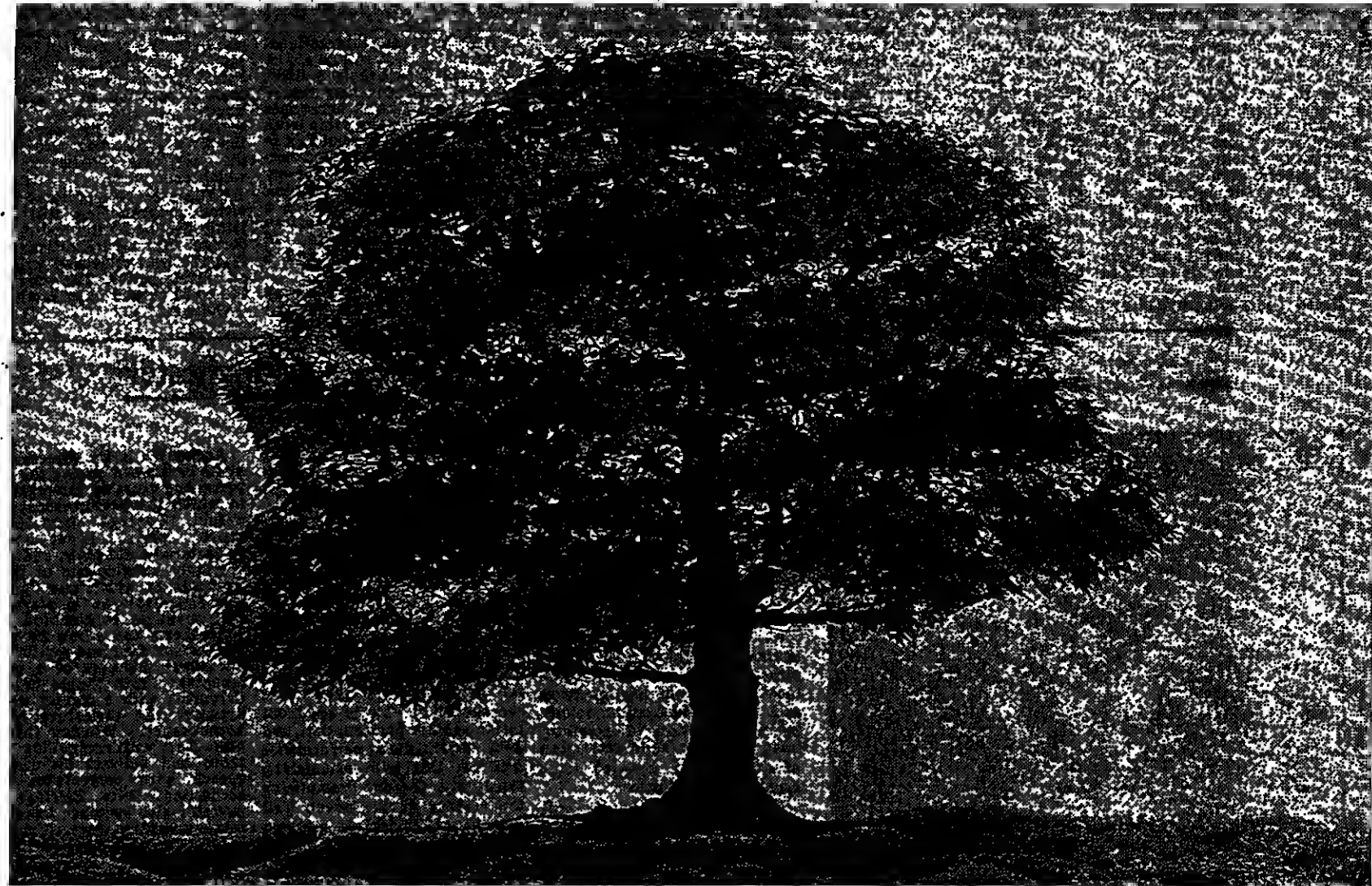
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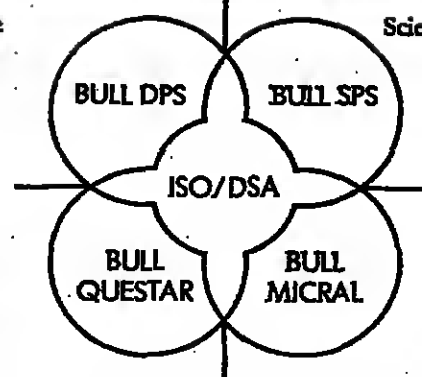
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THE ARTS

Television/Christopher Dunkley

The wheat in the Euro chaff mountain

According to the evidence in a large and fascinating survey of television to be published later this week the quality of programming in European countries will decline by the end of this decade. Yet according to the evidence at the 38th Prix Italia festival which has just ended, more television companies than ever before in more countries than ever before are striving to produce high quality drama, documentary and music programmes. Moreover, they seem—in two of these categories, at least—to be succeeding.

Draw up a league table showing all the Prix Italia television awards presented since the event began (which was in 1948, though at that time it dealt exclusively with radio) and you will find a most astounding lead: 26 first prizes, with Sweden in second place having 10. Yet this year, for the second year running, the British failed to add to their total. They had to be satisfied with the Prix Italia for radio documentaries, won by the BBC with *Setting Sail*, and the "special" or second prize for television documentaries which was taken by Channel 4's excellent programme about servants in South Africa, *Maid and Madam*, produced by Associated Film Production in association with Sered Films, which I praised in this column last year.

Held this year in the magnificent walled city of Lucca, the festival produced only two pukka Prix Italia awards for television. The music jury watched the 16 entries in their section and then withheld the first prize of £9,000,000 (£4,000) and awarded only the "special" prize which they gave to Norway's *Askes And* and *Wind-blown*. Dist. one of those modern studio ballets in which everyone is dressed in rags or Lycra; the music sounds like a dripping tap plus the engaged tone, and an awful lot of time is spent writhing on the floor. The opticals were good.

The two top television prizes which were presented each went to a country which had never won a Prix Italia before. Canada took the documentary award with *Final Offer*, a tremendously exciting fly-on-the-wall account of union bargaining in the car industry, and Israel won the drama prize for *Bread*, a story about the agonies of a poorly paid bakery worker who is made redundant and harries himself and his family in his flat in protest.

Bread was photographed and

Child actors in the award-winning Swedish play *Seppan*

acted so convincingly as to look very like a documentary, and of course it dealt with the tribulations of the poor, a subject which appeals greatly to Italian juries. Yet Sweden's drama entry seemed to me clearly the better piece of work. Called *Seppan* it portrayed life from a child's viewpoint and featured a big cast of young children, not one of whom ever looked less than utterly natural.

In contrast to their music colleagues the drama jury recommended six of their 22 contenders to us as, in the words of the Michelin Guide, "worthy of a detour". In addition to *Bread* and *Seppan* they were *The Burgomaster of Veurne* from Belgium, a highly polished political drama which won a special prize for best adaptation (from a Simenon novel); the BBC's entry, *Contact*, which

seems to be a documentary about a British Army patrol on the Irish border; Holland's *Turkish Video* with a bright if unexploited central idea about an immigrant worker's real troubles tangling with the fantasy life he gains from rented videos and Finland's *The Wrestler*, a wonderfully quirky work about a strong man in an old people's home who refuses to conform but gets hark into his leotard

and elopes with his paramour, pulling her along in a railway truck with his teeth.

Concentrating as I did on the drama screenings, with frequent trips to the documentary room, I was struck by the welcome scarcity of programmes about World War II; the diversity of subject matter (although stylistically universal, unfortunately); and a willingness to deal with contemporary topics rather than always hiding safely behind the elaborate costumes and contrivances of the past. All this was in interesting contrast to many previous festivals and—especially when considered in conjunction with the increasing number of countries capable of winning a top prize—a seemingly heartening trend in the world of television generally.

Yet those impressions hardly seem to square at first sight with the conclusions of *Horizons Media International* (part of Young and Rubicam) in their report *Television Programming in Europe*. Described as the first study of its kind, and intended as a pilot work for what will become a regularly up-dated data bank, it lists which programmes were being transmitted in peak hours during one week of September 1985

by 39 television stations in 13 European countries. It analyses the origins of those programmes and gives their ratings, the chief purpose clearly being the provision of a marketing tool for the expanding international advertising business. Of course, it also provides a gripping reading for anyone who is simply interested in the general development of television, mixing as it does the predictable with the unexpected.

For instance it is no great surprise to find that during the week in question West Germany (the country which won special prizes for its radio drama and music at the Prix Italia) filled the first three slots of its TV Top 10 with an international soccer match, *Dallas*, and *Hotel*. The mind does boggle a little, however, at discovering that 7 per cent of the programmes broadcast during the same week in peak time on Channel 5 in Austria were Japanese. Interesting, too, that NRK in Norway—makers of that prize-winning ballet programme—showed a mere 3 per cent of American programmes but imported 16 per cent from Britain and 4 per cent from Argentina.

It was only to be expected that, in the words of the

report, "If programming patterns are anything to go by the French seem to be the most xenophobic race in Europe" with their three channels carrying 83, 87 and 93 per cent of domestically originated programmes. But who would have guessed that the lowest domestic content would turn up on an Italian channel (Canale 5) with domestic programmes at 26 per cent and American imports a whopping 72 per cent? Come to that, who would have expected our own Channel 4 to be carrying 32 per cent of American programmes—high proportion than gives their ratings the chief so heartily despised by public broadcasters?

"American 'cultural imperialism' of this sort is worrying state broadcasting organisations all over Europe, a fact which will no doubt emerge very clearly today and tomorrow during the conference 'Film and Television: A European Partnership' at London's National Film Theatre. Speakers are due to include such promisingly assorted characters as the freebooting Silvio Berlusconi, Italy's owner of Canale 5, and Jack Lang, France's former Minister of Culture, one of the most passionate opponents of America's cultural exports.

If *Dallas* and *Hotel* are what most people want to see when television is expanding rapidly, they should be denied them. The important question for the sort of people who, I take it, are regular readers of this page, is whether "our" sort of programmes—the good documentaries, original drama, wide ranging arts series—will disappear during this expansion.

The fashionably pessimistic answer is that they will, but the truth appears to be that although they may be more difficult to find thanks to the sheer increase in programme numbers, the proportion of our sort of programmes will probably stay the same, and the same proportion of a greater number means more. That seems to be the message from the Prix Italia, and also from the *Horizons Media* report which concludes:

"The average quality of television programming will certainly decline by the end of the decade, but all indications are that the quality will go on getting better. The equation has to be viewed in its totality." Quila so.

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The School for Scandal/Arts, Cambridge

Michael Coveney

In spite of Felicity Palmer's authentic Amy Johnson-style aviatrix in the ENO's new *Mikado*, Jonathan Miller's emulating production is actually closer to the pastiche 1920s world of Sandy Wilson. The Cambridge Theatre Company at the Arts, Cambridge, has meted out even more radical treatment to Sheridan, transposing this great comedy to 1930s Mayfair and, as at the Coliseum, decorating and furnishing the proceedings in the cool, yet corrosive, whiteness of Syrie Maugham's interior designs.

Apart from a few jolting references to coaches, horses and swords, Bill Pryde's production works very well. The year is defined as 1933, so that the problem role of Moses the Jewish broker (beautifully played by Tom Georgeson) is a source of Mosleyite salon distaste before it hardens into anti-Semitism. And the gossip school itself, fed on cocktail party chatter and paragraphs in the Tatler, reeks of Noel Coward's idle but smart stabbing of reputations.

The *Mikado* has been subjected to all manner of overhauls, musical and scenic, but I have never before encountered

updated Sheridan. The language remains glittering and natural, from Mr Snake's appropriation of the prologue to the Teazles' "daily jangle" and the R-sinuating Joseph Surface's definition of himself as a platonic cicisbeo.

This all sounds absolutely right in the new setting. Lisa Daniely's elegant Lady Sneerwell is the presiding Sybil Colefax; Michael Hadley's journalistic Snake is a recognisable William Hickey, a mixture of the fawning Godfrey Wilm and the dispassionate Tom Dribber; Iain Mitchell's emphatically self-conscious Sir Fajamin Backbite a giddy poetaster in the sub-Coward mould; Cecily Hobbs's Mr Candour a slightly stooping, vacant, disappointed socialite in a cloche hat.

Tanya McCallin's superb setting and costumes (together with Max Early's Walton-flavoured incidental music) maintain the mood, the white piano, sofa and vases of flowers revolving among transparent perspex wall units. The auction scene, Charles Surface flogging off his relatives to the investment Sir Oliver, could easily be set in a Sotheby's back room.

Tha Surfaces of Paul Mooney and Neil Dudgeon are correctly similar in wide-lapelled jackets, pinstripes and co-respondent shoes. Mr Mooney releasing Joseph's unpleasantness only gradually, and Mr Dudgeon a heartily carousing Charles whose good name is almost casually unmentioned. Paul Imbusch's Sir Oliver is forgetful bordering on heavy-handed, but David Ryall's Sir Peter Teazle strikes a supple Churchillian figure collapsing into conspiratorial mirth at the prospect of Joseph's "little French mil-liner" in the screen scene.

This production is the CTC's 100th. Over 17 years the company has sustained a remarkable record of intelligent interesting classic productions and was rightly recommended by the recent *Work* report for drastically increased funding. It operates currently at less than full stretch for lack of money (only four productions this year instead of six) but the demand for its work in the middle-range touring houses is unabated. *The Changing*, also directed by Mr Pryde, opens later this month and both shows will then tour to Poole, Dartington, Bury St Edmunds and the Warwick Arts Centre.

Left to right: Iain Mitchell, Rebecca Pidgeon, Cecily Hobbs and Richard Williams in the Cambridge Theatre Company's *School for Scandal*, transposed to 1930s Mayfair

To Kill a Mockingbird/Contact Theatre, Manchester

Charlotte Keatley



Neil Caple and Jane Hazlegrove

Contact Theatre has developed a reputation for inventive and youthful productions of modern classics and new plays over the two years since Anthony Clark was appointed artistic director. This season opens with the European premiere of Harper Lee's well-known novel *To Kill a Mockingbird*. Christopher Sergel's adaptation follows the obvious structure of the adult Scout looking back on her girlhood self. It is lifted from monotony by a production of startling imagery, and a vivid recreation of a girl's eye view of adult cruelty and injustice.

Harper Lee's story is still contentious: in Alabama in 1935 a white lawyer, Atticus, defends a black man accused of raping a white girl. Evidence suggests it was not rape but incest by the girl's father, but public prejudice is ready to condemn the black man to death. As

Atticus says: "They've done it before, they'll do it again, and when they do it, it seems that only children weep." I think most of the audience wept too, several times: Harper Lee has the brilliance to push her story beyond the obvious neat ending points, and Contact's production has the emotional power to carry us through each stage of empathy, anguish and insight.

Atticus wants nothing more for his daughter than that she should be able to see from inside another person's skin, and John Strickland's performance achieves this with astonishing sensitivity, thereby dramatising the essence of the novel. Tall and gaunt, Strickland conveys a combination of physical frailty and absolute aim. He brings Atticus's stubborn morals to life in a meticulously detailed performance: when spat on, his eyes and face remain resolutely passive, only his lower lip trembles.

Anthony Clark's direction is at its best when pacing the suspense and creating atmospheres in which the performances can unfold. 18-year-old Jane Hazlegrove, Scout, with her undisturbed child logic, and convincingly handles one of those moments in which one "grows up." Neil Caple, as the playmate Dill, manages to combine outward shyness and a boy's wit with the serious face and gentlemanly manners of a child eccentric. Faith Tingle imbues Calpurnia with a dignity which bypasses the caricature black housekeeper. Winston Crooke plays Tom with compelling presence and delivers his central speech with compassion, not accusation. Sally Eldridge as narrator also switches instantly into toolless, serene old neighbour, with Deep Southern vowels that rasp in the throat, while Bill Crossdale gives us a subtly judged, languid Southern sheriff.

Today, stories such as this need to be written by the black protagonists. As it stands, the

play and novel charts white guilt, prejudice and cowardice; the characters are barometers of society's racism. Tony Clark represents the subjectivity of the white viewpoint of the novel by directing the play not as naturalism but as a series of symbolic events. In the opening tableau, set to Billie Holiday's "Strange Fruit," the entire cast fall the stage like a frozen crowd surging forward, menacing. Kate Burnett carries this approach through into a design which visualises the selective process of memory: a dazzling white clapboard house front and door frame represent Scout's home, and across the stage space, the mysterious Boo Radley's house and garden are represented by abstract curves of wood and scaffolding in blues and greens. The final scene of this remarkable production takes us into this terrifying zone, and recreates the moment when Scout surfaces from the near-morality of childhood into the injustices of the adult world.

Mozart/St John's, Smith Square

David Murray

John Eliot Gardiner conducted another Mozart concert with period instruments on Monday, with Malcolm Bilson as fortepiano soloist in two of Mozart's last concertos, the "Coronation" and the great C major K.503. St John's offers a charming setting for such an affair: aptly in style but not period-twee, and ample enough to accommodate a large audience and flatter the orchestral sound. Even at the back of the hall Bilson's fortepiano, a copy of Mozart's own, carried surprisingly well.

Gardiner's English Baroque Soloists were the orchestra, and they sounded marvellous. Granted Gardiner's penchant for dynamic hairpins (he hates to leave a phrase uninflected), he secured brilliantly pointed, unambiguous playing from every one, and the vaivewless trumpets rang out superbly at the start of K.503. The special orchestral showpiece was the somewhat neglected Symphony no. 30 in D, delivered with such determined imagination that it gripped one's attention continuously. The lesson seemed to be that conductors rarely take enough trouble over it, for

it himmed convincingly with ideas. A lively imagination is one of Bilson's particular strengths, too; he is idiosyncratic enough to escape the curse of academic archaeology (many an historically "correct" performance is musically dead, though the likes of Gardiner and Bilson have done wonders for the performing level in the area). His brittle energy was effective in the finale of the "Coronation"; there were several prominent finger-slips in the first movement, and his treatment of the Larghetto was unengagingly self-conscious, even crabbed.

The richer C major Concerto presented a more formidable challenge, for it is easy to believe that Mozart himself might have welcomed a grander solo instrument for it. There, Bilson offered many bright, suggestive touches; the greatest interest lay, however, in the unfamiliar balance between solo and orchestra. Inner parts suddenly became transparent, to the enrichment of the dialogue. It is disconcerting to discover just how much a modern piano covers up.

Jackson Browne/Hammersmith

Antony Thornecroft

Anyone skipping along to Hammersmith this week hoping to discover that the seventies are alive and well in the hands of Jackson Browne is likely to be disappointed. The atmosphere was heavy with the sweet smell of after-shave rather than dope, and the man himself is very different from the agonised introvert who squeezed the most pitiful love songs out of his experiences (to universal empathy) on his last visit almost a decade ago. No one, apart perhaps from Joni Mitchell, was more adept at preserving broken love affairs in musical apoc, dissecting break-up and soured relationships and re-forming them into some of the most plaintive love songs of the generation. Mix this with a lean, boyish, cowboy look, a skill in finding the right dolorous chords on the piano, and a fixation with road culture, and you have a neatly attuned to those restless days, and Browne was made as the voice of bedst America.

Now everything has changed but nothing has changed. Browne has shifted his persona; angst into a public angst. His songs bewail the fate of America rather than his own misfortune. He has gone political. With a giant screen behind the hand to punch home with pictures the message of recent compositions like "Lives in the balance"

(about Central America) or "Soldier of plenty" (about the arms industry), he puts all his pent up passion into propaganda. Yet he remains a patriot, an all American boy, as he proves with "For America." Strangely this new stance hardly changes his appeal; his music remains the same—pleasant, forceful, insidious, lyrical, lifting you up with its strength and melody. It does not make him an amusing artist to watch but it does not diminish his power. And he takes the audience with him—to a great extent.

But they are only human and when, well into his second hour, he switches into "The Pretender," and some of the sad songs, there is a roar of relief. Backed by the professional pit, place, you associate with the stars, with Kevin Dukes taunting some searing cries from a bright blue electric guitar, Browne roared on to what must be the best and cleverest "get off" in modern pop. His version of "Stay" with the audience clapping in happy memory, the hand drove home its dominance by returning yet again with "For a rocker." Jackson Browne, the greened voice of a million strained hearts, was suddenly Jackson Browne, the pop star and a little of the seventies had re-surfaced in west London.

"What's special about these Danish companies?"

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Arts Guide

Music/Monday, Opera and Ballet/Tuesday, Theatre/Wednesday, Exhibitions/Thursday. A selective guide to all the Arts appears each Friday.

Theatre

NEW YORK

Cats (Winter Garden): Still a sellout, Trevor Nunn's production of T.S. Eliot's children's poetry set to trendy music is visually startling and choreographically bold, but classic only in the sense of a rather staid and overblown idea of theatricality. (239 6292).

Grand Street (Majestic): An immodest celebration of the heyday of Broadway in the 30s incorporates a throwback from the original film like *Shuffle Off to Buffalo* with the appropriate brass and leggy hoofing by a large chorus line (W7 3182).

A Chorus Line (Suntory): The longest-running musical ever in America has not only supported Joseph Papp's Public Theater for eight years but also updated the musical genre with its backstage story in which the songs are used as auditions rather than emotions. (239 6292).

The Mystery of Edwin Drood (Imperial): Rupert Holmes's Tony-winning resurrection of the unfinished Dickens classic is an ingenious musical with music-hall tunes where the audience picks an ending. (239 6292).

La Cage aux Folles (Folies): With some tenuous Jerry Herman songs, Harvey Fierstein's adaptation of the French film manages, barely, to capture the feel of the sweet and hilarious original between high-kicking gaudy chorus numbers. (157 2624).

In Not Rappaport (Booth): The Tony's best play of 1986 won on the strength of its word-of-mouth popularity for the two oldsters on Central Park benches who bicker uprea-

iously about life past, present and future, with a funny plot to match. (239 6292).

Big River (O'Neill): Roger Miller's music rescues this sedentary version of Huck Finn's adventures down the Mississippi, which would otherwise be a dull, less than vintage Jerry Herman score. The show has not travelled well from Broadway. (437 7373) (C) 734 6911.

Lead Me A Tender (Globe): Fresh and inventive operatic fare by new American author Ken Ludwig set in Cleveland, Ohio in 1894. Dennis Lawson and Jan Francis lead an energetic company in costume identity romp, while Vernet Wells carries on regardless. (437 1592)

When We Are Married (Whitehall): Matchless comic playing from an all star cast in Pinter's comic war-time satire about silver wedding anniversaries undermined by an inconceivable revelation. Bill Fraser is a drunken Falstaffian photographer and the couples are led by Timothy West and Penelope Walton. The 1899 theatre has been beautifully renovated. (590 7765).

Notre Off (Savoy): The funniest play for years in London, now with an improved third act, Michael Blake's brilliant direction of backstage shenanigans on tour with a third-rate force is a key factor.

September 26-Oct 2

Starlight Express (Apollo Victoria): Andrew Lloyd Webber's rollercoasting folk has 10 minutes of Spielberg movie magic, an exciting first half and a dwindling reliance on indiscriminate rushing around. Disregard, *Star Wars* and *Cats* are all influences. Pastiche score nods towards rock, country and hot gospel. No child is known to have asked for his money back. (934 6164).

Grand Street (Drury Lane): No British equivalent has been found for New York's Jerry O'Connell, but David Merrick's tap-dancing extravaganza has been rapturously received. (936 6188).

CHICAGO

Pump Boys and Dinettes (Apollo Center): Facetious look at country music and down-home country life with a good head and some memorable songs, especially one played on kitchen utensils has proved to be a durable Chicago hit. (936 6164).

Galilee (Goodman): Brian Dennehy takes the title role in Bertolt Brecht's exploration of intellectual honesty in a repressive environment under the direction of Robert Fall, who has just taken over as the theatre's artistic director. Ends Nov 1. (443 3800).

Deliance (Lyttelton): Tom Stoppard's new version of Schmitzer's Liebeslied is a crushing disappointment only partly redeemed by Brenda Blethyn as the ruined working girl. A theatrical travesty of the work adds to the confusion of middle-aged actors playing boyish dragons in Peter Wood's mumbly respectable production. (936 2222).

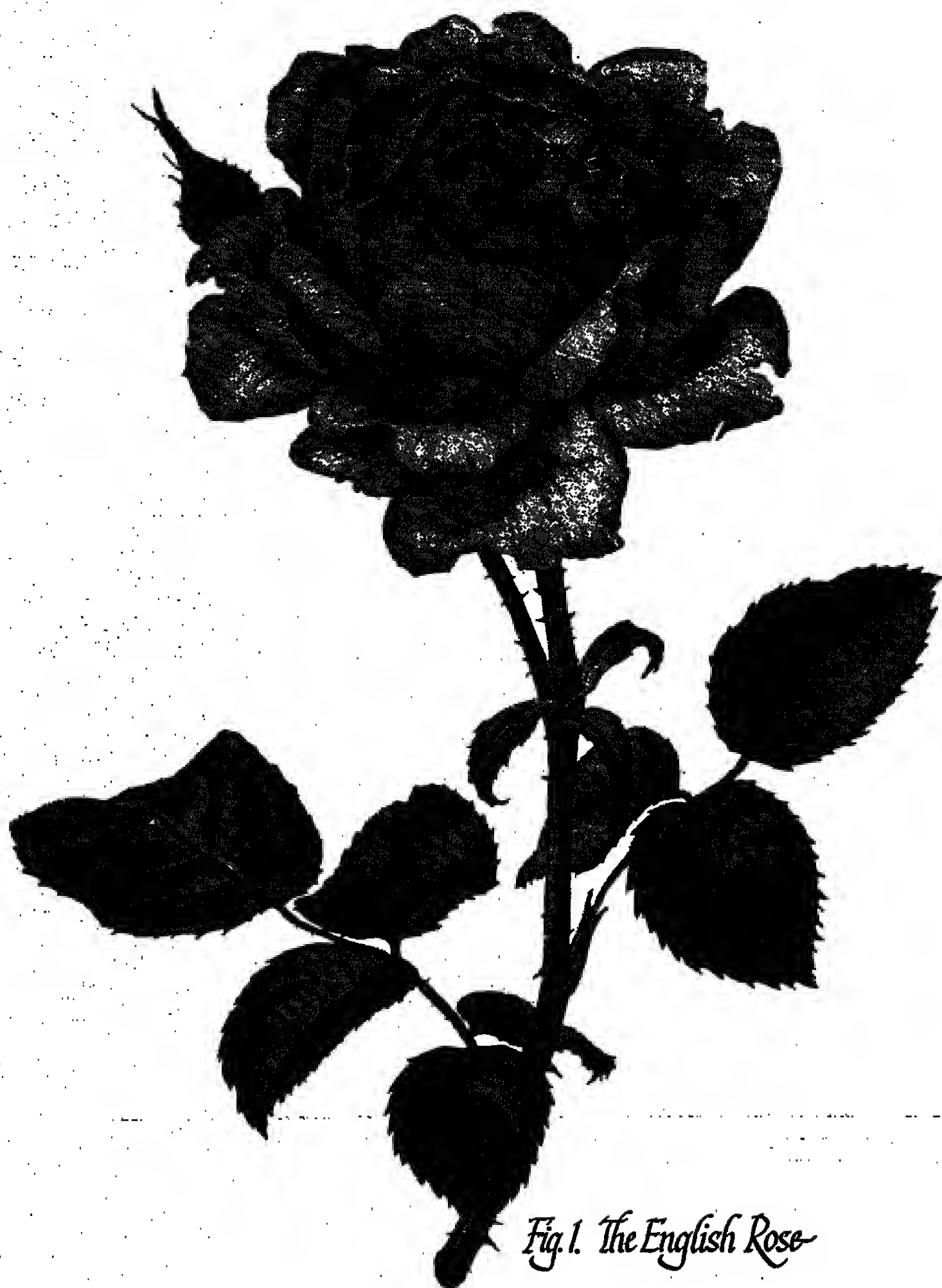


Fig. 1. The English Rose

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William Dawkins writes an open letter to Lord Young

The long, slow snip against red tape

DEAR LORD YOUNG,

We are all as interested as you are to know just what impact your attempt to liberalise and deregulate business life is having.

After all, your nearly two-year-old campaign against official red tape has been held up by the Government as one of the most important components of its drive to improve industrial performance, stimulate job creation and help us all to be more entrepreneurial. Coming after 100 years or so in which successive governments have been busy building up regulations without much thought to the consequences they inflict on business, your deregulation policy represents an historic turning point.

Or does it? Sadly, it is well-nigh impossible to get a clear consensus on this point from the people who really ought to know the answer: the small businessmen who have been complaining for years that their growth prospects are being hampered by scores of unnecessary regulations. For their own good reasons, they cannot agree on which regulations need reforming, let alone whether their administrative burdens have got any lighter.

The most important regulatory bugbears touch so many conflicting interests that it is impossible to make reforms without provoking a great deal of controversy. Take VAT, for instance. You have said that if you could wind round some of our friends in the European

wanted more radical proposals, those who did not care; and those who warned against tinkering with a valuable management discipline and source of information on the other small companies they do business with.

Come up with a really good idea that attracts widespread support — like integrating the pay-as-you-earn and national insurance systems — and the whole thing seems to founder under the problem of getting the two government departments involved to work together.

It seems you cannot win. Nobody can fail to sympathise with the considerable practical problems you are up against, but it is sad that all this has stopped you from getting to the guts of really serious administrative burdens like the ones I have just mentioned. By the same token, it is hard to put a finger on exactly who has benefited from your efforts and how.

So how can one count your achievements so far? Certainly, nobody can doubt that the pressure for liberalisation is on. It is cheering to see the establishment, probably for the first time in British government, of an enterprise and deregulation unit, yours, staffed with high-grade people, snipping eagerly away at red tape. And the idea that they should actually question the costs and benefits of regulations emerging from government departments makes perfect sense.

But somehow, these admirably enlightened principles seem to get lost on their descent into real business life. New bureaucratic regulations are cropping up almost as fast as your hard-pressed unit manages to get old ones reformed or scrapped.

It is a bit like watching an ocean liner changing course. The rudder has responded to the command, bells are ringing on the bridge, but the bows are taking an uncomfortably long time to move round. Nobody could accuse you of failing to make the intended new course clear. The 80 ideas for making business life less complicated outlined in your last White Paper and the 80 more in the White Paper before that speak for themselves.

The big worry is that so many of them amount to so little. How many businesses will perform better because a new licence is required, or because of the abolition of restrictions on women's working hours or because the qualifying period for unfair



Britain's pro-business Employment Secretary, Lord Young

dismissals has been extended to two years, to name some of the deregulation achievements logged in your most recent White Paper?

Ask any small businessman to point to dramatic ways in which his life has been disentangled from red tape over the past two years, and the chances are that you will have to wait a long time for an answer. He might tell you, though, that he still has to fill in at least 15 tax and national insurance forms every time he takes on an employee.

More worrying still, if there has been any improvement, the effect has been cancelled by several big regulatory steps backwards. Look at the considerable new burdens heaped up by the new Data Protection Act, the extension earlier this year of employers' liability for statutory sick pay and the introduction next month of tough new penalties for traders who fall behind on VAT returns.

I entirely accept that there are good excuses. Those back-

ward steps were put in motion before your deregulation unit was set up in its present form, so it could hardly have been expected to try to influence them. Your unit deserves sympathy for being, through no fault of its own, in a ticklish position when it comes to demonstrating publicly any real results. It cannot proclaim any big legislative victories, and it has quietly struggled before birth.

All the same, progress is painfully slow. On the broader point of whether liberalising the business environment really matters as much as the Government seems to think it does, I am even less sure.

Rational small businessmen

do not understand VAT, employers' obligations, national insurance and all such red tape trivia. They either take no notice of the regulations and support the black economy or subcontract most of the work to an accountant. I recognise that not everybody can afford the luxury of paying someone else to administer their burdens — though I am surprised at the small size of some businesses that do — but it underlines the point that what matters is not the weight of legislation but how businesses handle it.

No one denies that cutting red tape is important. Yet less regulation cannot be expected to make businesses perform better automatically. That concern would be of no consequence if your deregulation drive was part of a whole series of measures to deal with other and more serious barriers to business efficiency.

However, there is a danger that the Government is putting so much emphasis on reducing administrative burdens that it feels its conscience is clear over things like its failure to implement radical tax reform, to rationalise competition policy and to open public procurement more widely to small businesses.

This last point is one of the few things that unites otherwise fragmented small company representative groups. And US experience shows that a small business procurement policy can actually save money, quite

Deregulation should be in the context of economic reform

apart from stimulating enterprise.

The point is that reducing red tape is only part of the story. The anti-administrative burdens campaign might even move along faster if it were part of broad and more radical economic reforms of the kind I have just mentioned.

I have no doubt that given patience and a great deal of hard work, of the kind already shown by your unit, administrative burdens really will lighten. But there is a risk that, by concentrating too hard on putting the regulatory house in order, basic shortcomings in the architecture might get overlooked.

Respectfully yours,
WILLIAM DAWKINS

The developing world

Time for Japan to launch a Marshall plan

By Jim Robinson III

THE GLOBAL economy is experiencing anaemic growth, and future prospects appear grim. Many of the world's forecasting entities — for example, OECD, IMF, GATT — have published forecasts that find the larger developed countries near the 3 per cent growth rate, the one most economists feel is necessary to sustain the developing countries at only the no-growth level. Little hope is offered for the 4 per cent or greater growth that would provide stimulation for the developing nations to expand their economies.

This problem transcends economies. We are dealing with a fundamental question of free-world security. Economic decline means hunger, poverty, strife and resultant political instability. In the quest for peace, military power means nothing without economic progress.

Nearly 40 years ago, the visionary military leader and Secretary of State, George C. Marshall, recognised the linkage between economic and military power for enduring peace. In his historic Harvard commencement address, he proposed that the US give financial aid to war-ravaged European countries. Within a year, Congress authorised the European Recovery Programme — better known as the Marshall Plan. Within five years, the nations of Western Europe were substantially rebuilt and were showcases of political and economic freedom.

Today, more than at any time since the 1940s, we need a new version of what Marshall prescribed for the world. We need a new Marshall Plan — a Global Security Initiative.

To counter the threat of instability, the free world goes beyond traditional concerns and pursues remedies to consider all economic reforms of the kind I have just mentioned. I have no doubt that given patience and a great deal of hard work, of the kind already shown by your unit, administrative burdens really will lighten. But there is a risk that, by concentrating too hard on putting the regulatory house in order, basic shortcomings in the architecture might get overlooked.

No nation is better positioned to spearhead the Global Security Initiative than Japan. With its staggering trade and capital surpluses, Japan has substantial resources for heading the charge — if only to protect its

own business interests, not to mention its national security. With the US spending around 6 per cent of its GNP on defence, Japan's role over time would be to match in economic terms the US military contribution to security.

Indeed, Japan's Prime Minister, Yasuhiro Nakasone, has an unprecedented opportunity to make Japan establish what might well be an historic and enviable first — a country exercising genuine global economic leadership without commensurate military capabilities.

Japan should promote global security by proclaiming an initiative designed to:

- Assist the less-developed countries (LDCs) and, hence, the developed countries as well.
- Increase the stability of the world's economic systems, particularly the international monetary and trading systems.
- Maintain existing open trade and investment and open more markets in both developed and developing countries.

This is a programme of investments and does not necessarily require major new budget outlays by any government.

It calls for current trade and financial flows to be used as catalysts by trade surplus countries, such as Japan, West Germany and others, to generate greater stability and health in the free world's economic systems. No one could assume this burden. Given the relative size of Japan's economy to, say, West Germany, Japan is the potential greatest actor.

Specifically, what can Japan do to achieve the initiative?

The Export-Import Bank of Japan might supplement existing programmes to finance imports into Japan, particularly from LDCs. It might also finance LDC exports to markets other than Japan, including other LDCs.

Japan could take the lead in funding a global investment agency to guarantee public and private sector united loans and equity investments from developed countries to the poorest LDCs.

Japan is a major importer of oil. It might consider even further acceleration of its purchases of oil from developing producer countries, such as Mexico, that have been hard hit by the decline in oil prices.

Japan might also further boost its contributions to the capital of the International Monetary Fund, the World Bank, International Development Association and other international financial institutions.

At the same time, the "Buy Foreign" idea advocated by Mr Nakasone might be expanded into a "Finance Foreign" policy. Likewise, Japan might consider taking the lead in creating new regional export-import banks.

It is critical to note, too, that the deployment of Japan's surplus savings exerts considerable pressure on the world economy, because much of these funds are now invested in short-term, dollar-denominated assets. The economic system is vulnerable to rapid withdrawal of such assets. Therefore programmes have to be designed to "sterilise" some of the hot money. For example, the Japanese could encourage placement of their private and public funds in longer-term dollar-denominated assets through direct ownership of productive facilities.

Recently the Japanese have shown that such ideas are gaining ground. Witness, for example, Mr Nakasone's instructions to his ministers to establish a timetable for further opening the country's financial markets to foreign companies. However, the progress has been piecemeal.

All nations must play a role in implementing the Global Security Initiative. Early action by Japan, however, could mobilise a collective response.

As in General Marshall's day, the security of non-Communist nations is today imperilled by challenges that will not yield to simple military strength. As world trade languishes and developing nations struggle with their debt obligations, dreaded enemies born of economic decline gather strength across the globe.

Mr Nakasone might wish to crown his career as a statesman by announcing Japan's intention to implement a Marshall Plan for today. The timing would be excellent, because time is running short — tick by tick.

The author is chairman and chief executive officer American Express.

There is a split between entrenched lobby groups

Community, you would like to raise substantially the level of turnover at which businesses must register for VAT.

Small manufacturers' lobby groups welcome the idea; yet builders and others who rely on their own good reasons, they cannot agree on which regulations need reforming, let alone whether their administrative burdens have got any lighter.

The reaction? A split between equally powerful, and entrenched lobby groups who

Shareholders on the sidelines

From Mr G. Simmonds
Sir, The series on the Allied-Young defence last week made dramatic reading. What struck me, from your report, was how peripheral to the whole affair the poor old shareholders seemed to be. While everyone is worrying about which way up the ice cream cone is, or how to trap the other side's professionals into a mistake with the Takeover Panel, it becomes all too easy to forget that in the final analysis it is the shareholder who decides.

There is a striking parallel with policies the participants frequently struggle to make esoteric points against one another which are of virtually no interest to the public.

Your article was a fascinating insight into how the professionals treated one another and the company. Let us have another one that looks outward and describes the communication with the ultimate decision-makers, the shareholders.

Gavin Simmonds,
Phillips & Drew
Corporate Finance,
130 Grosvenor, EC2.

A tax reform nobody needs

From Mr D. G. Lindsay
Sir, Unfortunately, Michael Prowse (September 22) uses terms such as "benefit", "work", "two-earner couples", "benefit" and "help" in his attack on the green paper on personal taxation that succeeded only in clouding the issues.

Income tax, it need hardly be said, is a tax on income, i.e. income from all sources, of which "work" is merely one. Further, income tax is not intended to provide "benefit" or "help" except insofar as it provides part of the resources from which Government relieves poverty.

An income tax system is an acceptable one if, and only if, it is a just one. In particular, a system is not just if it does not accord tax exemption to what is the necessary basic support income of every individual, regardless of whether such income technically "belongs" to that individual or is provided by a spouse or parent. Nor is it just unless this tax exemption is as broad as the same figure for everyone, the only exception being that it may be lower for children (to take account of child benefit) and higher for the disabled. Justice also requires that an allowance should be such as to ensure that no support income below what is regarded as the property level is subject to income tax.

It follows, therefore, that in addition to moving to complete separate taxation, the married

Letters to the Editor

man's allowance must be abolished and transferable allowances, not only between spouses but also between parents and children and parents, must be introduced. There is no case for compensating couples whose allowances will then reduce from 24 to two. They have enjoyed a good run, but it is now time for justice to prevail.

David G. Lindsay,
38 Orchardcombe,
Whitchurch Hill, Reading.

Creating jobs from venture capital

From Mr C. Fry
Sir, I refer to the Lombard column (September 29) concerning Business Expansion Scheme investments and the latest issue which we are sponsoring, namely that for Dix Belgravia plc.

Mr Rawthorn says that the scheme was introduced "as a means of providing launch capital for young companies, thereby creating new jobs and boosting high technology." Many financial commentators make this sort of comment and undoubtedly the scheme was devised to help new companies and to provide employment.

What tends to be overlooked is the number of jobs which are actually created by some of the companies involved in non-high technology such as property development and the operation of hotels and restaurants. It is interesting to note that one of the first large BES issues which we sponsored in late-1984 is a residential property development and building company which currently gives work to over 150 people on a continuous basis. Are not the jobs of these people just as relevant, as far as the legislation is concerned, as the jobs of high technology employees elsewhere?

During the past financial year we raised considerable capital

for companies concerned in hotels, public houses and restaurants. All three of these activities are very service-oriented and consequently provide a high level of employment for each pound of venture capital employed. This is a point which seems to be overlooked by some commentators.

Alice Rawthorn also states that "the Government has tried to weed out the unpromising sponsors and directors who have profited from BES." I am all for weeding out unscrupulous sponsors but, in fact, they quickly destroy themselves since it is only by offering good value for money that a sponsor blossoms and grows.

With regard to the directors of the companies we sponsor, we always give them a large incentive, as we believe that this is in the best interests of investors. The directors are giving up five years of their life to further the interests of themselves and investors and provided these interests are one and the same, it must be sensible that directors profit from success of the company for which they work.

To end on a brighter note, my company has perhaps more experience of Business Expansion Schemes than most and we believe that they are fulfilling a large part of the function intended by the Government. The large prospectus issues which we and others sponsor are merely the tip of the iceberg, which contains beneath the waterline a much greater number of small companies financed to the extent of between £50,000 and £100,000 by small groups of private individuals. Both these companies and the companies we sponsor create employment and promote the spirit of entrepreneurship which is a basic platform of the current Government's philosophy.

Charles Fry,
Johnsons Fry,
38 Jermyn Street, SW1.

Sloppy mentality of whining Britons

From Mr G. M. Simon
Sir, Your correspondents, Mr Denis MacShane of Geneva and Mrs Sheila Halsall of Market Drayton (September 23) sounded pretty miserable in complaining so bitterly about Terminal 4 (no intelligent magazines or serious books), the Underground (a national disgrace), and the train service (30 minutes to 2 hours late).

On the same day I caught the train from Cheltenham to Birmingham which was exactly on

time at both points. It was perfectly clean and had a cheerful staff and conductor. Last week when flying from London airport I travelled there on Tube that was as clean as any I have been on abroad, and I managed with no great effort to buy at the airport a copy of the Financial Times and a sufficiently highbrow book.

It was, I believe, an Australian who said that you could always tell a plane from England when it arrived in Australia because it was still hear the whining inside when the jet engines had been switched off.

No-one supposes that there is anything scrupulous to be seen in British transport or public facilities but where they are filthy it is because British people have made them so by dropping rubbish on the floor. This behaviour is no fault of Mr Thatcher but is an indication of the sloppy mentality of those who believe they need a national nanny to look after them. Mrs Thatcher's great achievement has been to remind us all that there are many things we ought to be able to do for ourselves.

G. M. Simon,
Princes House,
45, Temple St, Birmingham.

Reading between the lines

From Mr M. Goldman
Sir, Greenish Council is either disingenuous in claiming that it did not know of the re-siting of the westernmost of the three towers planned for Canary Wharf (September 16) or it is regrettably ignorant of what has been going on.

The London Docklands Development Corporation may well have been at fault for not telling the council formally of this re-siting but everyone who has been following the Canary Wharf controversy should have known that the developers had bowed to public pressure in re-siting the tower so that it is not on the main axis of the view over the Queen's House and the Royal Naval College from Greenwich Park. The original sketch showing what the view would be like appeared in the press in November last year and a revised drawing appeared in May 1985.

Joan Gray's article may have been technically wrong in referring to "a last-ditch attempt" on the part of the council but I was at the same press conference and I think that she did a very good job of reading between the lines of the misleading impression that Greenish Council tried to create. Even though I disagree with it, I can see that the council and the other objectors have a very good case against the Canary Wharf development and the way that it is being steam-rollered through, but they spoil that case by trailing red herrings.

Michael Goldman,
1 Lyndale Close,
Blackheath, SE3.

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FINANCIAL TIMES

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BRITISH LABOUR PARTY LEADER ATTACKS 'MALICE AND MEANNESS'

Kinnock appeals to 'moral majority'

BY PETER RIDDELL, POLITICAL EDITOR, IN BLACKPOOL

MR NEIL KINNOCK, leader of Britain's opposition Labour Party, yesterday capitalised on the remarkable unity of his party conference in Blackpool to launch an emotional appeal to the "moral majority" in Britain.

He also used his hour-long speech to offer reassurance to the US that his party's non-nuclear defence policy did not affect Labour's support for the Nato alliance and for maintaining US intelligence facilities in Britain. Yet he also sharply attacked US policy on Nicaragua and South Africa.

Mr Kinnock's speech contained little of substance on policy and instead concentrated on certain moral themes, on which he displayed all his considerable oratorical skill. He said there was "a great grouping that opposes the malice and meanness of Toryism" as shown by high unemployment and cuts in social services. "There is a moral majority. It is not narrow, bigoted, self-righteous. It is broad-minded and compassionate."

His appeal to the party to look to

that "moral majority" was very warmly received. At the end there was, curiously, even chanting of "here we go, here we go" reminiscent of the 1984-85 coal miners' strike and football terraces.

Throughout the conference, delegates have recognised that this may be their last meeting before the next election, which must be held by June 1988 at the latest. There has been a general sense of unity on policy and behind the leadership as well as confidence in the party's prospects after the disaster of 1983. In striking contrast to the bitterness of many previous Labour conferences, debates this year even on major issues have gone by largely unnoted.

Mr Kinnock's position was further strengthened yesterday when the annual elections for the national executive committee further tilted the balance to his supporters away from the hard left. MPs Mr Eric Heffer and Mrs Margaret Beckett were both replaced and the votes for hard left candidates generally fell, reflecting a shift in the

views of local party activists already indicated by their sizeable vote on Monday for the expulsion of Liverpool supporters or the Trotskyist Militant Tendency. The hard left's isolation has also been reflected in the lower attendances than in previous years at their many fringe meetings.

Mr Heffer is being replaced in constituency section by fellow MP Mr Tam Dalyell, a persistent campaigner against Conservative Prime Minister Mrs Margaret Thatcher. Despite receiving the backing of the hard left, Mr Dalyell is very much his own man.

With the party behind him, Mr Kinnock dealt with the controversy over recent warnings by US officials about the danger to Nato produced by the party's non-nuclear defence policy including the removal of US nuclear bases from Britain.

He said that Britain would remain a "full and firm" member of the alliance and was sure that the US Administration accepted that any attempt to subordinate the

policies of a democratically elected Government would be invalidating the very principles of democracy and sovereignty that the alliance exists to defend.

Mr Kinnock said, moreover, that the US recognised that Labour did not propose to withdraw the intelligence and protection facilities in Britain that are essential to the natural interests of the US and the collective interests of Nato.

"We are allies and we discharge our obligations." With only a few shouts of dissent, he said this demonstrated that "we play and will continue to play our part in providing security for American people and no US Government would want to sacrifice that."

Mr Charles Price, the US Ambassador to Britain who in Blackpool for the speech, defended the comments of the Reagan Administration. He said it was right to state what the US views were and what it considers to be the disadvantages of the pursuit of Labour's policy. Conference report, Page 11; Editorial comment, Page 16

Peugeot chairman expects substantial profit rise

By Paul Batta in Paris

PEUGEOT will report a substantial rise in net consolidated group profits this year, Mr Jacques Calvet, chairman of the private French car group embracing the Peugeot, Citroën and Talbot marques, indicated yesterday.

Although Mr Calvet gave no precise figures, profits are expected to range between FF2.2bn and FF2.3bn (\$300m) according to French international financial analysts. The Peugeot group reported net earnings of FF2.54bn last year after accumulating losses of more than FF2.8bn in the previous five years.

Mr Calvet, who said that the group's Citroën division was also expected to break even or show a small profit this year, claimed that the Peugeot group had now recovered and was "ready to take off."

The recovery of the private car group coincides with the first signs of a recovery at the troubled state-owned Renault group whose chairman, Mr Georges Besse, said on Monday was expected to return to the black by the last quarter of next year.

Mr Calvet emphasised yesterday that Peugeot now intended to "double its efforts" to improve its competitive position. While earnings had recovered they were still weak compared with Peugeot's main international rivals.

The Peugeot chairman said group debts had been stabilised at FF2.35bn to FF2.38bn. He added that his target was to bring down Peugeot's annual debt service charges from 4.3 per cent of sales to 3.5 per cent.

The private car group is expected to seek to raise fresh equity next year, although it appears to have ruled out such an operation this year.

Mr Calvet said yesterday that Peugeot's export performance had continued to be sustained during the first eight months of this year. Sales in the European market had increased by nearly 17 per cent so far this year, while new registrations on the French market were level with last year.

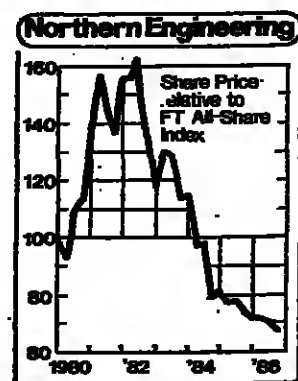
The group, which is launching at the Paris motor show its new Citroën AX mini, said industrial investments would total FF2.82bn this year or more than double the level three years ago.

Mr Calvet also suggested that Peugeot was considering the possible assembly at its Ryton manufacturing facility in the UK of a new model. Indeed, Peugeot seems to be contemplating production of its new Peugeot medium range saloon - code named D-60 - at Ryton, near Coventry in central England, where the French group currently produces the Peugeot 205 model. However, the project of the assembly of the new car at Ryton appears to hinge on negotiations over financing the operation between the French group and the British Government.

Mr Calvet also noted yesterday that the domestic French car market was at last showing signs of recovery. Renault strives for profitability, Page 16

THE LEX COLUMN

Power loss in Newcastle



Not encouraging a rise in base rates, and not joining the EMS, made yesterday rather a red-letter feast in the history of monetary action by the UK authorities. With some help from EMS central banks, purchasing pounds for all the world as if they were contraband, the policy paid off. Gilt-edged roared back towards the 10 per cent yield mark, and the most pressing demands for defensive interest rates could be ignored - on the day, at least.

Northern Engineering

Facing up to its lower-key variant of the Westland problem - heavy fixed capital and a predictably tapering order book - Northern Engineering Industries is a brave but painful sight. Although restructuring at NEI is nothing new, the new management has had little option but to make another round of cuts. The hope is that total write-offs of some £75m for the year, roughly two-fifths of net worth, will make it possible to shrink the cost-base into line with NEI's prospective turnover.

That is by no means unreasonable. Trimming the unprofitable diversifications in the US, and reorganising the basic engineering capacity should position the group to make the best of its opportunities. And NEI would be laughing if it could push its orders through at a fast enough rate. The trouble is that a worthwhile increase in the workload appears tied to the chances of landing further contracts for coal-fired power stations in the UK, and NEI could still be waiting for the order at the end of 1987.

Just under two years ago, when NEI had written off £30m, the shares looked almost irresistible on a yield nearly six points above the market. Investors who are weighing up the chances of a real recovery after this latest de-clearance will remember only too well that NEI has underperformed the market by nearly 30 per cent since the end of 1984. The extra yield has by no means compensated for that.

Laura Ashley

For the wonder stock it is and deserves to be, Laura Ashley produced a superficially unexciting

maiden set of interim results: growth in after-tax earnings of just 11 per cent would not normally command double the market rating. But as the store sector's only significant dollar-earner, translation of profits or changes in US corporate taxation can have a quite dramatic effect on Laura Ashley's earnings and rating. Since the currency translation loss will probably be reversed in the second half, and the tax charge fall back next year, the underlying performance is more interesting, and sure enough, Laura Ashley is turning in sales and earnings growth of 30 per cent, or twice the industrial average.

The overseas dependence is compounded by tourism: with so many Americans staying away from Oxford Circus, underlying volume growth in the UK was a mere 5 per cent against double figures in the US and Europe. But Laura Ashley can probably go on opening stores in the UK for at least two years without tinkering much with its product range. As for North America and Japan, the edge of Laura Ashley's market is miles out of sight, and there is no cash constraint to stop expansion; indeed, a secular decline in sterling will reduce Welsh manufacturing costs as a proportion of overseas sales and increase profitability.

In turning its European operations into profit, Laura Ashley has solved its only immediate management problem. The challenge it faces is rather longer-term: to broaden the formula to delay saturation in the UK and, above all, to keep it fresh. The heavy manufacturing overhead, however necessary to protect the quality of the fabrics, makes Laura Ashley vulnerable to a fall in demand. But the

market has few doubts: at 176p, up a penny, Laura Ashley is valued at 23 times this year's probable earnings.

Spain

Bull markets, like waves, manage to find their way into every opening, however small. And the smaller the inlet the more frothy the sea. A few years ago it was the Spanish equity market which was soaked by foreign money. Past 12 months Madrid has outperformed all other exchanges, having risen over 150 per cent in local terms. The usual currency risk for the foreign dabbler in obscure markets has been in this case an added benefit, thanks to the strength of the peseta.

But the actual profits made by foreigners must be minuscule in absolute terms. If daily turnover in equities exceeds £20m in value then it is a very busy day on the Bolsa. This is still a market dominated by the Spanish small investor, with just the one price fix at lunch time, and a settlement system that has caused some exasperation to outsiders. The settlement problem is nowhere near as bad as in Italy, but a market in which each trade must be physically rubber-stamped by both a bank and a broker is finding it difficult to cope with volume running about four times last year's levels.

The arguments for investing in Spain remain persuasive on both fundamental and weight of money arguments. Inflation and interest rates seem set for further reductions, while the fall in the oil price is of particular benefit to the Spanish economy. The creation of privately managed pension funds is likely to encourage local institutional investment, and the budget's removal of tax breaks for fixed rate stock should switch flows of funds into an equity market which has hitherto been a peripheral form of funding local industry.

But at 14 times prospective earnings the market is now doing a reasonable job of discounting recovery, as is recognised by the inability of the Bolsa to remain over the 200 point hurdle breached at the beginning of September. The sheer strength of the market may be causing outsiders to take profits, if only to re-balance their weighting in Spanish stock.

Stora launches \$841m bid for Papyrus

BY KEVIN DONE, NORDIC CORRESPONDENT, IN STOCKHOLM

STORA of Sweden, Europe's leading pulp and paper producer, yesterday launched the country's biggest-ever takeover bid with an offer worth around SKr 5.8bn (\$841m) for Papyrus, a domestic rival and Sweden's fifth-largest forest products group.

The new concern will have a combined turnover of more than SKr 18.2bn and a workforce of about 23,500.

It will be the leader in several European markets in its main product areas of fine paper, newsprint, board and market pulp.

The takeover is the latest of a series of major deals in the Scandinavian pulp and paper industry in the last three years, which is being rapidly restructured with the emergence of a small number of more powerful groups. In Sweden, Finland and Norway better able to compete on the international market.

Stora, one of the flagship companies of the so-called Wallenberg

sphere in Sweden which also includes Papyrus, is acting as the major catalyst for change in the Swedish forest products sector, and its SKr 5.8bn bid for Papyrus follows its SKr 3.5bn takeover of Billerud, another domestic rival in 1984.

Mr Peter Wallenberg, head of one of Sweden's most powerful industrial and financial families, is chairman of both Stora and Papyrus, and Wallenberg interests - most importantly the investor, Providentia and Export-Invest investment companies - will control about 35 per cent of Stora when the Papyrus takeover is completed.

Wallenberg interests at present control about 40.8 per cent of Stora and 35.8 per cent of Papyrus.

Stora said yesterday that shareholders representing some 55 per cent of the shares in Papyrus had agreed to support the deal, which is conditional on Stora's gaining at least 80 per cent of the Papyrus equity.

The Stora offer represents a

premium over Papyrus's market value of some 29 per cent.

Stora is offering Papyrus shareholders three options: one new Stora share plus a convertible debenture worth SKr 180; one new Stora share plus a SKr 80 debenture plus SKr 144 cash for each Papyrus share, or 13 new Stora shares for every seven Papyrus shares.

Based on Stora's present share price (SKr 312 for restricted shares and SKr 326 for free shares before Monday's suspension of trading), the first two options place a value of some SKr 600 a Papyrus share, and a value of SKr 580 with the third all-share alternative. Last Friday Papyrus shares were trading at SKr 465.

Mr Bo Berggren, who took over as chief executive of Stora in 1984, said that the most important reasons for the deal were long-term, particularly in the fine paper sector, but the merger would also bring short-term co-ordination benefits of

at least SKr 350m a year over the next four to five years.

The main gains would come from the co-ordination of the two groups' operations in five areas: forestry and timber supply, the integration of pulp production, the development of fine paper activities, the co-ordination of board operations and newspaper production.

The deal would significantly reduce Stora's exposure to the wild fluctuations in the world pulp market, and the share of market pulp will drop from some 20 per cent to 10 per cent of group turnover.

Mr Berggren said that the most important future growth area for the new group would be fine paper, where the two already operate a jointly owned sales company, Penova in the UK, Denmark, Sweden and Norway.

Both companies already have ambitious expansion plans in fine paper.

FKI/bankers results, Page 19

Canadian Pacific sells control of Cominco

BY ROBERT GIBBENS IN MONTREAL AND STEFAN WAGSTYL IN LONDON

CANADIAN PACIFIC, the debt-laden transport, natural resources and industrial group is selling for C\$472m (US\$340m) its controlling interest in Cominco, Canada's second largest mining company.

The bulk of its shares are being bought by a consortium of three loosely associated mining and metals groups - Metallgesellschaft of West Germany, Australia's MIM, and Teck, a fast-growing Vancouver company.

The deal is the latest move in a restructuring of North American mining which has involved conglomerates and oil companies selling out the industry because of persistent low prices and poor profitability.

Canadian Pacific said it was ending its long association with Cominco,

which dates back more than 80 years, in line with its long-term strategy of reducing its dependence on the world commodity cycle. In August, the group announced a \$362.5m extraordinary charge in its second quarter 1986 figures. It expects to make a \$100m extraordinary gain on the Cominco sale. Canadian Pacific is selling 34.2m Cominco shares, or 52 per cent of the company, of which 14.2m are to be sold to the public. The remaining 20m shares, or 31 per cent of Cominco, are being bought at \$14 a share by a holding company which is 50 per cent owned by Teck, and 25 per cent each by Metallgesellschaft and MIM. Canadian Pacific is sweetening the deal by converting a \$75m loan to Cominco into preferred shares.

The acquisition is the culmination of several years of commercial co-operation between Metallgesellschaft and MIM, which has included joint ventures in mining, smelting and fabricating. The West German group has also forged close links with Teck, taking a stake in the company and helping to fund its recent rapid expansion, including the development of a successful gold mine at Hemlo, Ontario.

Mr Heinz Schimmelbusch, a director of Metallgesellschaft, said that the co-operation between Metallgesellschaft and MIM did not indicate that a merger of the two was envisaged. MIM, which has heavy debts, is linked to Asarco, the troubled US metals group, by substantial cross-shareholdings, built up, according to some critics of the

two companies, to ward off possible takeover bids.

Metallgesellschaft and its partners said in a joint statement that they hoped Cominco could resume its historic level of profitability with initiatives from the new shareholder group. Cominco, which chiefly mines lead and zinc, lost \$97.2m net in 1985 on sales of \$1.46bn.

It has spent several hundred million dollars modernising operations in the last decade but still has major spending ahead, including the development of Red Dog, a very rich but remote zinc-lead-silver deposit in Alaska. This should eventually replace the ageing Sullivan mine in southern British Columbia, on which much of Cominco's future was founded.

Trade partners attacked

Continued from Page 1

banks to play their role in providing new funds to developing countries.

While welcoming the growth orientation of both the IMF and the World Bank and calling on the IMF to put even more emphasis on market - orientated structural reforms, Mr Reagan said: "It is important that these programmes... be fully supported by commercial banks."

Mr Reagan characterised the world economy as having reached a turning point. Arguing that the world had enjoyed 40 years of prosperity since the establishment of the World Bank, the IMF and the General Agreement on Tariffs and Trade, Mr Reagan said: "Today

each of those agreements and institutions has come to a turning point."

The presumption at the time of their establishment of "America's singular strength" is no longer valid now that "Europe and Japan combined have had a role equivalent to that of the US in world trade and an increasingly important role in finance. Many other countries," he went on "are growing rapidly, may soon become fully industrialised and may expect to play more prominent parts as well."

"The challenge before us is to develop a truly global economy," Mr Reagan concluded.

Bundesbank helps UK to lift £

Continued from Page 1

on the same day to defend sterling, at least partially neutralising the West German action.

Officials in Washington indicated that the Bank had previously operated in the sterling/dollar market because sterling/D-Mark trading in London was too thin to allow it to intervene effectively. Yesterday, however, both the German and British central banks limited their action to sterling/D-Mark trading in London and Frankfurt.

The co-operation heightened speculation that European governments might be seeking to operate an informal system of unannounced target zones for their currencies against the dollar.

Senior European monetary officials, however, said that it reflected

a much more general consensus to iron out violent fluctuations and, in particular, the need to avoid a realignment of the European Monetary System.

Britain also faced the specific pressure of resisting a politically damaging rise in base rates just before the Conservative Party conference.

The US, however, has made clear that it will not participate in any joint move to stabilise the dollar rate, raising doubts about the long-term effectiveness of European action.

Yesterday's intervention helped sterling to regain 3 pfg against the D-Mark pushing it up to DM 2.9235 in London. At the same time, interest rates in the UK money markets

weakened, with three-month inter-bank rates falling by 7½ percentage point to 10½ per cent.

This is still well above bank base rates of 10 per cent and many dealers remain uncertain that the authorities will be able to avert a rise in rates. The markets' earlier conviction that rates would inevitably have to rise has, however, been severely dented.

In New York, meanwhile, the dollar jumped almost 2 pfg to DM 2.0345 after an improvement in US trade figures. It subsequently drifted back and gains in the US bond market were limited.

The Bundesbank's decision to come to the aid of the pound had a strong effect on dealers' sentiments.

Gorbachev and Reagan to meet

Continued from Page 1

Mr Gorbachev and other Soviet officials have said that the Geneva summit was useful because it improved the atmosphere between the superpowers but that another meeting would be pointless unless a measure of arms control could be agreed.

It was the arrest of Mr Zakharov on a charge of espionage in New York on August 23 which apparently led the Soviet authorities to detain Mr Daniloff, correspondent of the magazine US News and World Report, exactly a week later in Moscow. Mr Daniloff and the US Government maintained that his arrest

was on fabricated evidence and President Reagan said there could be no summit as long as Mr Daniloff was held.

The Daniloff affair has overshadowed the meetings in New York between Mr Shevardnadze and Mr Shultz, which were always seen as critical to the arrangement of a summit.

The sustained Soviet effort to defuse the Daniloff affair, having first apparently underrated the strength of US reaction to his arrest, has underlined Mr Gorbachev's desire for a second meeting with President Reagan.

The release of Mr Orlov, one of the most prominent dissidents in the Soviet Union, was clearly the key Soviet concession to obtain the release of Mr Zakharov.

Mr Orlov was formerly founder chairman of a committee set up in 1978 to see that the Soviet Union abided by the terms of the Helsinki agreement on human rights. He was arrested in 1978 and sentenced to seven years in prison followed by five years internal exile. He has complained of mistreatment at his camp in Perm in Siberia and has reportedly been on hunger strike to protest against conditions.

World Weather

Alaska	-27	-13	London	12	54	Madrid	15	59	Los Angeles	24	75
Amsterdam	10	50	Manchester	10	50	Moscow	10	50	Memphis	20	68
Antwerp	10	50	Montreal	-10	14	Munich	10	50	Miami	25	77
Bombay	32	90	New York	-10	14	Norfolk	10	50	Minneapolis	10	50
Buenos Aires	20	68	Ottawa	-10	14	Osaka	10	50	Montreal	10	50
Calcutta	32	90	Paris	10	50	San Francisco	10	50	St Louis	10	50
Cairo	20	68	Rome	10	50	Seattle	10	50	St Paul	10	50
Chongqing	20	68	Stockholm	10	50	Shanghai	10	50	San Diego	20	68
Columbus	20	68	Tokyo	10	50	Singapore	32	90	San Jose	20	68
Dallas	20	68	Washington	10	50	Sydney	20	68	San Juan	20	68
Delhi	32	90	Wellington	10	50	Taipei	20	68	Sao Paulo	20	68
Dhaka	32	90	Yokohama	10	50	Tientsin	10	50	Sao Paulo	20	68
Hankow	20	68							Sao Paulo	20	68
Hong Kong	20	68							Sao Paulo	20	68
Kobe	10	50							Sao Paulo	20	68
Kuala Lumpur	32	90							Sao Paulo	20	68
London	12	54							Sao Paulo	20	68
Los Angeles	24	75							Sao Paulo	20	68
Lyons	10	50							Sao Paulo	20	68
Manila	32	90							Sao Paulo	20	68
Medan	32	90							Sao Paulo	20	68
Memphis	20	68							Sao Paulo	20	68
Mexico City	20	68							Sao Paulo	20	68
Moscow	10	50							Sao Paulo	20	68
Mumbai	32	90							Sao Paulo	20	68
Myanmar	32	90							Sao Paulo	20	68
Nairobi	20	68							Sao Paulo	20	68
Osaka	10	50							Sao Paulo	20	68
Paris	10	50							Sao Paulo	20	68
Perth	20	68							Sao Paulo	20	68
Phnom Penh	32	90							Sao Paulo	20	68
Port of Spain	32	90							Sao Paulo	20	68
Port Moresby	32	90							Sao Paulo	20	68
Port of Spain	32	90							Sao Paulo	20	68
Port Moresby	32	90							Sao Paulo	20	68

Readings at midday, Friday

C-Dallas G-Detroit F-Puerto Rico H-Hawaii I-Mexico

JOBS

Organisational stupidity • Executives' pay

BY MICHAEL DIXON

"THE IMPORTANCE of a job is inversely proportional to the length of its title."

So states one of the formulas kindly submitted by over 100 readers as prospective additions to the 11 laws of organisational stupidity, which the Jobs column listed on September 4. There are clearly more varieties of organisational stupidity than I had ever imagined. But while delighted by the response, I must beg patience from the majority of the senders who said they wanted another full-length discussion of the topic very soon.

For one thing as self-appointed keeper of the laws I feel duty bound to think carefully about all the submissions before admitting them to the canon. Since some are supported by lengthy and learned explanations, that takes time. It is off, however, because I have learned that formulas which at first sight seem highly plausible, can easily be untrue.

A case in point is the one I started with today: "The importance of a job is inversely proportional to the length of its title." The flaw is that besides entailing that a managing director is less important than a tea lady—which I can accept, it rules that a chairman is more important than a chargehand—which I can't.

But the main reason why further discussion of laws of

Most senior manager below rank of director	Lower quartile		Median		Upper quartile	
	Basic salary	Total money reward	Basic salary	Total money reward	Basic salary	Total money reward
General management	19,284	20,450	24,063	24,515	29,940	32,000
Advertising and public relations	19,275	19,485	22,125	22,125	25,798	28,048
Legal advice	17,219	18,533	21,883	22,123	25,148	26,303
Scientific department	17,855	18,213	21,080	22,006	27,341	27,905
Administration	16,570	17,331	19,853	21,329	24,150	27,042
Finance and accounting	17,445	18,340	20,236	21,000	25,000	26,343
Company secretariat	16,252	17,010	19,350	20,000	23,339	26,100
Marketing	16,540	17,278	19,500	20,000	23,593	24,950
Computing	16,000	16,400	19,671	19,750	23,400	24,504
Sales	15,500	16,187	17,755	18,200	21,093	23,030
Personnel	16,219	16,345	18,078	19,070	21,245	22,520
Purchasing	15,304	16,579	18,428	18,717	20,313	20,525
Research and development	15,121	15,153	18,000	18,346	20,957	22,459
Engineering	15,000	16,156	17,148	17,704	20,145	21,371
Management services	12,450	14,350	16,972	17,000	21,505	21,505
Production	13,908	14,317	16,297	16,953	19,238	20,122
Surveying/architecture	14,341	14,341	16,519	16,519	20,125	20,516
Quality assurance	14,500	14,620	15,498	16,400	17,500	18,387
All top-rank managers	15,500	—	18,214	—	22,004	—

* In smaller companies could be director, otherwise reporting directly to board.

organisational stupidity must wait for a few weeks is that the autumn salary survey season is upon us. Hence the accompanying table, which is compiled from the latest of the twice-yearly studies made by the Reward consultancy.

The full survey is based on 17,053 items of information about the pay of managers in the 700-plus organisations which contribute to the study. They represent a wide range of businesses and have operations

throughout Britain. My figures, however, refer only to managers just one rung below board level, except possibly in small companies where they may be directors even though doing essentially the same kind of work. Anyone wishing to know about the other aspects of the survey should contact Reward's Bill Coudrey at 1 Mill Street, Stone, Staffordshire ST15 8BA; telephone 0785 815566.

The left-hand two columns of figures give first the basic salary and then the total money rewards, including bonuses and suchlike but not the value of in-kind perks such as company cars, of the lower quartile manager. That is the executive who would be a quarter way up from the bottom of a ranking of all doing the same type of job at the same level.

The next four columns refer to the median manager placed halfway in the ranking, and give the latest basic salaries and

total money rewards as well as the corresponding figures a year previously. Finally we have the current figures for the upper quartile manager who would come a quarter way down from the top of the ranking.

Besides bearing in mind that the indicators in the table are at best approximate, readers inclined to draw conclusions from them should remember that pay tends to vary with such things as company size and location.

For instance, by comparison with the "all top-rank managers" median of £18,214, the regional medians varied as follows. Higher: London by 17.5 per cent; Scotland by 2.1 when the Grampian area is included but by only 0.1 when it is left out; and South-east England by 1.3 per cent. Lower: the North-east by 2.9 per cent, the South-west by 2.4, Eastern Counties by 5.5, the North-west by 8.2, and the West Midlands by 2.3.

The corresponding variations by company turnover are: Higher—£100m-plus by 24.8 per cent, and £40m-£100m by 15.3 per cent; £10m-£40m by 1.5 per cent, £5m-£10m by 7.0, and less than £5m by 9.8 per cent.

In addition, Reward says all the figures should be increased by 1.5 per cent to allow for the time that has passed since the information was collected. As you see, the highest median "total money reward"

among the broad indicators for industry and commerce at large is the general managers' £24,515.

The only tolerably comparable figure I have for total money rewards in London banking is an average, which is usually a good bit higher than the related median. That average—which covers all managerial staff, only some of whom have been lifted into the pay stratosphere by preparations for the big bang—is close to £41,000.

City

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10 Cannon St, London EC4A 3DF

FUTURES SALES

Expanding futures and options commission house requires
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with private client experience
Reply in strictest confidence to:
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BADENOCH & CLARK

MERGERS AND
ACQUISITIONS

c. £20,000 + Bonus

We are acting on behalf of a leading US Securities House who are developing their UK mergers and acquisitions function, and require a number of young high flying newly qualified Chartered Accountants.

Applicants will probably be aged in their mid 20s, have excellent academic credentials and will have a flair for effective communication and negotiating with corporate clients. Candidates with experience of corporate finance transactions will be at a distinct advantage.

CORPORATE FINANCE

Our client, a leading Accepting House, is looking for high calibre graduate Solicitors or Chartered Accountants to join their teams, in an advisory capacity on a full range of corporate finance transactions.

Candidates will be in their mid 20s and have minimum qualifications of an upper second class degree and first time passes at professional examinations. They will also have to demonstrate an ability to liaise with clients at all levels of seniority and to give credible, professional advice.

For further details please contact Tim Clarke ACA, Judith Farmer or Robert Digby (who can be contacted outside office hours on 01-870 1896).

Financial Recruitment Specialists
16-18 New Bridge St, London EC4V 6AU
Telephone 01-583 0073

BADENOCH & CLARK

UK EQUITY SALES

££Excellent

Our client, a major Investment Bank with an enviable global reputation, is seeking a UK equity sales executive to complement their expanding UK sales desk.

Interested applicants must have two years experience of general sales preferably gained with a pre-eminent UK Stockbroking House, and must have the drive and ambition to succeed in a competitive environment.

This is an outstanding opportunity for a talented professional to further his/her career with a prime name and the remuneration package will prove particularly attractive to the successful candidate.

PENSION FUND MANAGER

c. £40,000 + Bens

Our client, a leading Accepting House with an enviable reputation in investment management, requires a talented Pension Fund Manager, aged between 28 and 32, with at least six years experience.

This experience must have been gained in a merchant banking environment, and individuals should be able to demonstrate a successful track record. Salary is negotiable and should prove attractive to applicants of the highest calibre.

For a confidential discussion, please contact:
Stuart Clifford or Christopher Lawless.

Financial Recruitment Specialists
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Telephone 01-583 0073

CORRESPONDENT
BANKERS

JOIN TODAY'S BANK OF THE FUTURE

Bankers Trust are currently strengthening and expanding their correspondent banking division to become the leading force in this sector. They are providing an exceptional career path in order to attract aggressive and enthusiastic correspondent bankers of outstanding quality.

- The ideal candidate should possess:
- a sound academic background;
- business development experience in a prime US bank;
- a minimum of 3-4 years' correspondent banking marketing experience;
- fluency in a European language, ideally French or German.

The position will involve responsibility for

developing and expanding the Bankers Trust portfolio in various countries, including the formulation of marketing strategy and actual business development. The chosen candidate will be a "well rounded" banker looking for positive promotion prospects.

Salary will not be an inhibiting factor for the right candidate and there is an attractive benefits package including bonus payments.

Interested candidates should contact Sarah Beaumont on 01-629 8070 or send a detailed curriculum vitae, quoting ref. L158, to her at Slade Consulting Group (UK) Limited, Metro House, 58 St. James's Street, London SW1A 1LD. All applications will be treated in strictest confidence.

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SLADE CONSULTING GROUP (UK)

MERGERS AND ACQUISITIONS
To market—but essentially to complete the deals

Our client is a European Bank, admirably placed to capitalise on already proven success. To augment a small (for the moment) Corporate Advisory team, you will be well versed in Mergers and Acquisitions from a practical standpoint at this stage there is no room for theories, however bright. That should not necessarily limit approaches to those already in Merchant Banking—there must be others, in industry or management consultancy, who have seen deals through from outset to successful finalisation. You are likely to be in your thirties (but we are flexible on that point), with a post graduate qualification (an MBA would provide considerable interest) and able and willing to seek out opportunities of interest to the Bank. To that end a second European language would greatly assist in complementing your maturity, confidence and experience. The appointment will be initially at Senior Manager level, but we would not be disinclined by approaches from those insistent on Director status provided they are looking for genuine career advancement and not merely a grandiose title. The salary and benefits package is entirely dependent on the individual, but given our client's commitment to growth it is unlikely you will be disappointed.

To talk about this opportunity or to arrange an exploratory meeting in our City offices, please ring Malcolm Lawson on 01-493 5788 during the working day or 0444 73216 in the evening. Alternatively, send us your full career details.

13/14 Hanover Street, London W1R 9ES.

City Search & Selection Ltd.

Executive Director

Bristol

c.£18,500

The Exploratory Hands-On Science Centre is an exciting and innovative project dedicated to the introduction of science and technology to a much wider audience, using the techniques of individual exploration and discovery.

An Executive Director is sought to implement a bold expansion programme into new premises, eventually targeting 500,000 visitors a year. Key tasks will include directing operations and co-ordinating marketing and fund raising initiatives.

Candidates will be experienced and mature business executives with the commercial acumen and drive necessary to lead this fascinating concept through to fruition.

Experience must include the development of an effective organisation and administration in a growing business. Personal skills must impress.

Please send full personal and career details (including salary progression), in strict confidence, to John Hollingdale.

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Bull Wharf, Redcliff Street, Bristol BS99 7TR.

HCH TRADING LIMITED

Members of The Stock Exchange

EQUITY DEALER

We are a new Member Firm who will commence trading on 27th October to provide an execution brokerage service. We require a young dealer with good knowledge of the stock market and the ability to adapt to the new SEAQ system.

Experienced applicants should be between 20 and 30 with a strong personality and be able to work within a small professional unit.

Please apply to: Peter Harrold, HCH Trading Limited, Friendly House, 21-24 Chiswell Street, London EC1Y 4TU, or phone after 6.30 pm: 01-360 8036.

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Louis Hunter
01-248 4864

Jane Liveridge
01-248 5205

Daniel Berry
01-248 4782

Appointments Wanted

STOCK EXCHANGE MEMBER
Would respondents to Box A2264 who replied on 10th, 11th, 12th September please be kind enough to send copies of their replies, as the originals were mis-directed. Thank you.
Write Box A2264, Financial Times, 10 Cannon Street, London, EC4P 4BY.

PEOPLES REP. OF CHINA (PRC)
Marketing manager 38, recently returned after 4 yrs heading multi-million £ trading divisions in Hong Kong for major "Hong Kong" responsible for extensive high profile consumer portfolio in PRC, Hong Kong, Pacific Basin. Looking to UK company planning penetration into this region. Good contacts, fluent Cantonese speaker, some Mandarin. Write Box A2265, Financial Times, 10 Cannon St, London EC4P 4BY.

SYDNEY

Jonathan Wren

LONDON

HONG KONG

MERCHANT & INVESTMENT BANKING

MARKETING - CORPORATE FINANCE

£100,000+ package

US investment bank

Graduate banker, aged 28 to 34 years, who can clearly demonstrate considerable success to date in the marketing of debt and equity instruments, capital market products and M & A with major multinationals. Emphasis on UK and European contacts. Contact Brian Gooch or Jill Backhouse.

BANKING/FINANCE - ACA's

£20,000 to £40,000 neg

International merchant bank

Aged mid 30's with substantial banking experience regarding new financial product research, accounting, very strong corporate tax skills and head office management reporting. Contact Brian Gooch or Peter Haynes.

BOND ORIGINATION

£30,000 to £40,000

For prime issuing house. Experienced capital market negotiator with experience in marketing to UK corporates - mid to late 20's, degree or professionally qualified. Contact Bryan Sales.

EURONOTES/ECP

£20,000 to £50,000

For major name, positions cover origination, documentation/execution and placement. Current track record in one of these areas essential. Contact Bryan Sales.

SNR INVESTMENT ANALYST - UK

to £40,000

For major British merchant bank, Investment Department and for UK stockbrokers. Experienced in at least 2 specific sectors. Contact Mark Forrester or Karyn Rutherford.

INVESTMENT ANALYST - EUROPE

to £30,000

For major UK investment bank. At least 1 years experience in research in one of the major European stock markets. Contact Mark Forrester or Karyn Rutherford.

Jonathan Wren

Recruitment Consultants

No. 1 New Street, London EC2M 4TP. Tel: 01-623 1266

Dealers

We require additional securities Dealers with at least two years' UK market experience.

Ideally applicants should be under 25 years of age and a particular knowledge of either Gilts, Traded Options or Unit Trust dealing would be an advantage.

Salary is negotiable, with a benefit package that includes mortgage subsidy, non-contributory pension scheme, BUPA and free life assurance. Prospects are excellent.

Please write enclosing full curriculum vitae to:

Gareth Hughes, Assistant Manager - Personnel,
Kleinwort Grieveson and Co, 20 Fenchurch Street, London EC3P 3DB.

Kleinwort Grieveson and Co

Excellent Career Move in Eurobond Settlements

MINIMUM OF THREE YEARS' EXPERIENCE

Our client, a successful and dynamic Japanese Securities House, is seeking to appoint a person with managerial qualities to lead an expanding Bond Settlements section.

Applications are invited from motivated and able candidates aged 25-30, with two years' experience in Eurobond Settlements.

A highly competitive salary and benefits package is offered.

Please write in confidence to:

Marlborough
EMPLOYMENT CONSULTANCY

David Bennett
MARLBOROUGH EMPLOYMENT
CONSULTANCY
35/36 Great Marlborough Street
London W1V 1HA
or telephone: 01-424 4028

BANQUE INDOSUEZ

Institutional Sales Executives

Seeking long term career growth

Banque Indosuez is a major international bank with its Head Office in Paris, a long-established branch in London and a global network of branches, subsidiaries and associates. The Bank is pursuing the co-ordinated development of its investment, capital markets and money markets business, within an overall 5 year strategic plan. The London branch is a fundamental part of these developments.

To continue the expansion of the London Office's investment business, we wish to recruit institutional sales executives with two years previous experience. Proficiency in French or another European language is desirable.

The Bank presently acts in a broker/agent role and the task of successful candidates will be to develop business in the U.K. and European markets. There is a potential to develop into

other markets in the future.

We are committed to providing our staff with career development opportunities and we are able to offer training, in particular through our Training Centre based in Surrey. We wish to meet candidates who have a similar interest in long-term career commitment, in the environment of a stable yet progressive organisation.

Our salary and benefits package is designed to reward according to individual performance.

If you share our objectives please contact David Grove, consultant to the Bank, by telephone on 01 374 8838, or in writing, enclosing an up-to-date curriculum vitae, to: March Consulting Group, 12 Street Street, Windsor SL4 1BG.

MARCH
CONSULTING GROUP

SPEAK WELL

If so and you are determined, well educated and can start immediately in our London NW2 office, then ring: Patrick Swenson on 01-429 9222 to earn £400/£800 per week and aged 23-35.

REPUTANT SALES Managers and Executive Contact Michael Cross on 01-855 8446.

US Fund Manager

Equities c.£25,000 + Benefits

A progressive and well established British mutual life company requires a US Equity Fund Manager. Our client specialises in managing pension funds, unit linked funds and unit trusts. Total funds under management are some £2.8 billion.

The US Equity Fund Manager will be responsible for all aspects of the management of funds. Candidates should either be presently managing similar funds or have at least three years' experience of researching the US equity market, possibly with some fund management responsibility. Respondents, aged between 26 and 36 and preferably educated to degree standard, should be used to working in a highly professional institutional environment, be out-going and mature.

Remuneration includes a car, subsidised mortgage, non-contributory pension scheme and other benefits. Please contact Timothy R. Wilkes at the Securities Division, Michael Page City, 39-41 Parker Street, London WC2B 5LH, or telephone him on 01-404 5751.

TP

Michael Page City

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PRODUCT MANAGER

Offshore Funds.
c. £20,000 + Car

An exceptional opportunity exists for a Product Manager to assist in the further development of our range of offshore funds and allied services, working in close co-operation with our associated companies in Europe.

A major responsibility will be to provide a support service for our sales teams, equipping them to take full advantage of the current, fast-changing financial climate.

This challenging appointment calls for a top calibre individual in the 30-40 age range whose background should include at least 3 years involvement with offshore funds. Familiarity with direct investment, (e.g. via a stockbroker) would be an additional asset, as would fluency in a European language.

In return we can offer excellent career development prospects and a package which includes non-contributory pension, free life assurance, BUPA, and profit share scheme.

Interested? Then contact Pat Copeland at Hill Samuel Investment Services Limited, NLA Tower, 12-16 Abchurch Lane, London EC4N 3DF. Tel: 01 686 4355.

HILL SAMUEL
INVESTMENT SERVICES

FINANCE/ACCOUNTING EXECUTIVE

A prestigious Bermuda-based insurance company is seeking an executive to manage the accounting and financial requirements of the group. The position would be suitable for an individual with at least five years' previous experience in financial recording/reporting, treasury operations, investment portfolio management, budget development and strategic planning.

Only serious professionals need apply. Candidates will be considered with CA or CPA qualifications and should also possess leadership skills, strong interpersonal and written communications abilities and hands on EDP experience. Post-qualification experience in an insurance/reinsurance environment would be a plus.

This highly visible position will receive a salary commensurate with experience and a comprehensive benefits package.

For confidential consideration send detailed resume to:

P.O. Box HM 2014
Hamilton HM HX
Bermuda

Share Registration

Director (Designate)

City

c£17,500 + car

Fenchurch Registrars Limited manages the share and loan stock registers of a number of substantial clients using a modern based computer system. The company is wholly owned by Spicer and Pegler, Chartered Accountants.

Following a period of significant growth, we are seeking to appoint an additional senior registrar who will manage the registration services to a group of clients and be responsible for all aspects of communication with those clients.

Candidates for this new appointment will have several years experience with responsibility for a substantial company's share register or with professional registrars and are likely to be qualified as Chartered Secretaries.

In the medium term, prospects for increasing the scope and responsibility of our senior registrars are excellent. Additional appointments to the Board of this rapidly developing part of the expanding total business of Spicer and Pegler will be made on the basis of performance. The remuneration and benefit package will be negotiable.

Please send adequate details, in strict confidence, with day time telephone number to Peter Williamson, quoting reference LM36 at Spicer and Pegler Associates, Executive Selection, Friary Court, 65 Curchied Friars, London EC3N 2NP or telephone 01-480 6862 for a confidential Career Summary Form.



Spicer and Pegler Associates

Management Services

ORBITAL FINANCIAL SERVICES PLC

As a rapidly expanding Public Limited Company, we are currently looking to recruit

SUCCESSFUL NEW BUSINESS EXECUTIVES
Candidates should be experienced in the Corporate Loans and Hire Purchase Sector, possibly having been instrumental in arranging "Sales-Aid" vendor programmes. An excellent career path is guaranteed for the right candidate including future equity participation. A substantial initial salary is offered; bonus and BUPA are also included in the remuneration package. For an application form, please telephone 04427 7434, or send your CV to: The Managing Director, Orbital Financial Services PLC, Orbital House, 111 High St, Berkhamsed, Herts MK4 2DS

Board Level Negotiation

Negotiating a concept at Board level is a complex and demanding role. Only people with a high degree of motivation, staying power and professionalism succeed in it consistently.

Exfinco offer a service which is original in concept and has already been taken up successfully by companies in forty-five industries during the last year. To capitalise on this success and maintain our expansion, three New Business Managers are required with at least the abilities described. Our services also indicate a preference for experience in selling a financial concept.

For the best we pay very well and provide the appropriate benefits. Opportunities to grow in management with this young and dynamic company are real, once ability is demonstrated.

Applications, enclosing a detailed CV, will be treated in the strictest confidence, and should be addressed to: Mr Dominic Suddaby, Director, The Export Finance Company Limited, Edinco House, Sanford Street, Swindon, Wiltshire, SN1 1QQ.

THE EXPORT FINANCE COMPANY LIMITED
EXFINCO

Area Services Managers

Newly-created management accounting roles with tremendous scope for development

With record performance and growth Sainsbury's continues to lead the food retailing market in the UK. For optimum business efficiency, our 270+ stores are divided into 5 separate area operations which report to Head Office at Board level.

To help each area operate even more effectively, we have decided to appoint Area Services Managers who will provide a comprehensive financial management and administration service to the Area Director with particular emphasis on individual branch profitability and the cost-efficiency of the Area Office itself.

This will involve you in managing the Accounting Administration, Productivity and Engineering sections carrying out both routine reporting and ad hoc investigations on stock results, productivity, labour, engineering and maintenance costs and net profit.

Preferably a qualified Accountant, you must have strong management, organisation and systems skills gained in a large, preferably multi-site, organisation. You should combine commercial awareness with a flexible, analytical approach and the commitment and determination to make the most of the opportunities the role provides. Exceptional communication and inter-personal skills are vital.

In each case, a salary in the region of £18,500 is offered supported by a comprehensive range of benefits including car, BUPA, pension scheme and, after a qualifying period, profit sharing, share option and discount schemes. Assistance will be given with relocation expenses where appropriate. The vacancies are based on offices in Coventry, Romford and Woking.

If you feel you have the right combination of expertise and personality, please write or telephone for an application form to Carolyn Gray, Recruitment Manager, J Sainsbury plc, Wakefield House, Stamford Street, London SE1 9LL. Tel 01-921 7518.

SAINSBURY'S

Corporate Finance Specialist

City

Corporate Advisory Partnership - as you will see opposite today's Leader page - is a new, totally independent organisation formed to fill an evident market niche: the provision of high quality, objective corporate finance advice entirely free from conflicts of interest. The emphasis will be on corporate planning and merger and acquisition work for large and medium sized clients.

The company is dedicated to the very highest standards of integrity and professionalism. Now, with an increasing workload and the backing of shareholders in North America and Australia as well as the UK, it wishes to augment its small specialist team by appointing a Professional Associate with the potential to earn a directorship and a significant equity stake.

You must have exceptional technical skills and substantial experience in UK domestic corporate finance work plus the drive and ambition to contribute to (and profit from) the development of a new enterprise. You will almost certainly be professionally qualified and/or a business graduate in your late 20s or early 30s, currently working in merchant banking or a major professional firm.

A generous remuneration package is negotiable, probably in the range £50-70K but conceivably more for an exceptional candidate. Please apply in the first instance, and in strictest confidence quoting reference 245/6, to T.C. Walker at Charles Barker MSI, 30 Farringdon Street, London EC4A 4EA. Tel: 01-634 1143.

CHARLES BARKER
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City firm

This is a quite exceptional opportunity.

Candidates must have a proven track record, at senior level, in the City, dealing with all aspects of listed company work.

Replies, with full CV's, which will be treated in complete confidence by ourselves and our client, to whom all applications will be forwarded unless a covering letter instructs otherwise, to Gregory T M Hinds, quoting Ref. H574.

Coopers & Lybrand
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Executive Selection Limited

Shelley House, 3 Noble Street
London EC2V 7DQ
01-606 1975

Move into Fund Management

This is an opportunity for a young professional with a minimum of two years' experience in the analysis of fixed income securities to move into Fund Management. The Company is a well-respected specialist Investment Management firm and is part of a global network with offices in all the key financial markets of the world.

Working in the London Investment Department, you will enjoy the advantages of excellent in-house training which will lead to early responsibility for the management of your own portfolios. You will be working with the Fund Manager who runs five funds totalling over \$50 million including Sterling, US Dollars and Yen Fixed Interest Securities.

The Company is recognised for its superior products and services, for its innovative computerised technology and fine research capabilities. As a result of its standing in the market place, it is able to attract professionals and clients of the highest calibre.

You are likely to be a graduate in your mid 20s who is seeking rapid career development in Fund Management within a stimulating environment. The compensation package offered is highly attractive.

To apply, please write with CV to John Sears, Cavendish Court, 11/15 Wigmore Street, London W1H 9LB or telephone 01-629 3532.

John Sears

INVESTMENT BANKING

A chance to join a fast growing investment bank in a key development role

SETTLEMENTS MANAGER
to £30,000

Our client has an ambitious growth programme, which will double its size over the next two years. The role of Settlements Manager will strengthen the support services in multi-currency equity, currency and bond trading areas, by providing a senior manager to co-ordinate settlements operations and reporting. This person must have the ability and flexibility to develop the department in line with corporate objectives and the trading departments' growth. He/she will play a key role in the overall structure of the bank's operations area and will need to liaise closely with the New York office.

EQUITY SETTLEMENTS ASSISTANT
£14,000

An opportunity exists for a bright ambitious person with experience in Equity Settlements and other types of financial instruments. This represents an opportunity to move up the career and salary scale rapidly in a fast growing organisation.

Interested candidates should contact Jonathan Holmes on 01-606 1706 (lines open until 7.00 pm on Wednesday 1st October) or write enclosing a detailed Curriculum Vitae to the address below. All applications treated in strictest confidence.

Anderson, Squires Ltd
Bank Recruitment Specialists,
127 Cheapside, London EC2V 6BN

Anderson, Squires

Banking and Leasing Executive

Central London

£18-22,000 + mortgage etc

This is an important position within the headquarters of one of the UK's most prestigious financial groups. It is a developing role in a changing environment with excellent prospects.

Working closely with the central banking and leasing manager you will be involved in all aspects of leasing including negotiations with lessors, advising on lease/purchase decisions, management reporting and the financial and accounting aspects of legal agreements. Additional responsibility for providing a full accounting service for the group's leasing subsidiary could also be included for those applicants with the

appropriate experience and qualification.

Projects on the banking side will include reviewing the group's banking arrangements and investigating and discussing with major finance houses the provision of new services to support the group's operations and finance new products. Preferably aged under 35, applicants should have leasing and/or banking experience. A financial or accounting qualification would be an advantage.

Please write with full career details or telephone David Tod BSc FCA on 01-405 3499 quoting reference D/488/RF.

Lloyd Management

125 High Holborn London WC1V 6QA Selection Consultants 01-405 3499

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BRITISH FILM INSTITUTE

Deputy Director

Scale £26,099 - £29,567

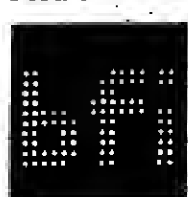
The Institute exists to encourage the development of the arts of film and television. It embraces the National Film Theatre, the National Film Archive and - currently under construction - the Museum of the Moving Image. Other activities include production, distribution and exhibition, preservation, education and grant-aiding. There are over 400 staff and the operating budget is about £14 million p.a.

The Deputy Director's responsibilities span all the central resource and administrative functions including finance, funding and development, personnel and the general management of the Institute. The postholder also deputises for and gives substantial support to the Director in the formulation of the cultural policies of the Institute.

This is a broad based post operating in a complex, changing environment. Applicants should therefore possess a commensurate range of administrative skills and experience in either the public or private sector.

Further details and application form from

Director, British Film Institute,
127 Charing Cross Road,
London WC2H 0EA. Tel: 01-437 4355.
CLOSING DATE 21st October 1986.
We are an equal opportunities employer.



Fund Manager

U.K. Equities

Our client is a major London-based insurance group with a well-established and successful unit trust business. It is also marketing a growing range of related investment and financial services to personal and institutional clients.

To meet the rapid expansion of funds under management our client seeks to strengthen its investment team by appointing a person to manage selected UK equity portfolios. The successful candidate will be a graduate, aged about 25, with at least two years research and management experience in a similar organisation.

The remuneration package will be a competitive one and will include a car and a subsidised mortgage arrangement.

Please send full cv - in confidence - stating current salary to D. Austin ref. B 7005.

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GOVERNMENT OF ONTARIO

COMMERCIAL COUNSELLOR
\$14,000 +

The challenge is to develop new business for Ontario. The job is to promote industrial growth through the export of Ontario products to the U.K.

The successful applicant will have a minimum of five years experience in responsible marketing positions in U.K. industry or commerce in the general consumer products area. A background of business experience in Canada or with a Canadian business entity in U.K. or Europe is preferred.

To apply - please send written resume, by October 10th, 1986, including an outline of educational background and work experience in complete confidence to:

Director - Business Development
Government of Ontario
Ontario House, 13 Charles II Street,
London SW1Y 4QS

CAPITAL OPPORTUNITIES FOR YOUNG TRADERS AND EQUITY ANALYSTS

Our clients, a leading securities and investment house, are seeking to expand their equities sales team by the addition of two young traders with not less than two years' experience in European, US or Japanese institutional equity sales.

We further seek young analysts to develop innovative in-house support systems for the sale of equities, gilts and bonds. Please write enclosing full curriculum vitae to:-

Box A0284, Financial Times
10 Cannon Street, London EC4A 3BY

A challenging corporate planning role for an experienced young energy analyst PLANNING ANALYST

West End

Total Oil Marine is a prestigious energy company and has already made a significant impact upon the economy as a key supplier of the UK's natural gas resources. We are currently developing an important new North Sea oil and gas field which will provide a substantial contribution to Britain's energy requirements to the next century. Based at our West End HQ the Corporate Finance Division plays an important role in the management and commercial development of the company. Increased operational requirements within the UK have now resulted in the need for a planning analyst whose role will encompass:

- * Long-term corporate planning in liaison with the group Head Office in Paris.
- * Appraisal of potential acquisitions of UK oil producing acreage and/or companies.
- * Short-term planning undertaken to optimise after-tax returns.

This important appointment is likely to attract an economics graduate who has already gained 2/3 years analytical exposure to the UK energy sector either within the oil industry or a city environment. You will be able to demonstrate complete familiarity with economic appraisal techniques and a mature and professional approach together with well developed communications skills. There will be excellent opportunities for career development and you will receive the benefits normally associated with a

£15,000-£17,500

leading energy group. Above all, you will have the opportunity to contribute to the continuing success of an expanding and progressive oil company. For a detailed and confidential discussion contact Paul Goodman on 01-587 5400 (or out of hours on 01-584 5242) or write to him at: Financial Selection Services, Drayton House, Gordon Street, London WC1H 0AN.

Total Oil Marine

Bringing energy ashore

CJA

RECRUITMENT CONSULTANTS

35 New Broad Street, London EC2M 1NH
Tel: 01-588 3588 or 01-588 3576
Telex No. 887374 Fax No. 01-256 8501

Opportunity to embark upon Corporate Finance career with early prospects of increased responsibility and earnings.



CORPORATE FINANCE EXECUTIVE - BANKING

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Manchester

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- processing of applications for authorisation of schemes;
- processing of applications for recognition of overseas schemes;
- assisting the Authorisation Division in processing any applications by scheme managers, operators or trustees for direct authorisation by the SIB;
- supervision of the operations of authorised and recognised schemes, both directly and in conjunction with self-regulating organisations in respect of schemes operated by their members;
- assisting the Board's Marketing Division in the policy making for, and supervision of, mass-marketing of collective investment scheme products.

The person chosen will ideally have worked either for a unit trust manager or a trustee. Knowledge of the management and operation of unit trusts is essential; marketing experience is desirable. Familiarity with off-shore funds and the main off-shore locations for fund operations is also desirable.

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John Sears

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Prospects will depend entirely on the Personnel Manager's efforts and contribution, but success could lead to a much wider general management career.

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For further information, please contact your usual Financial Times representative or Bob Leach, Bracken House, 10 Cannon Street, London EC4P 4BY. Telephone: 01-248 8000. Telex: 885033

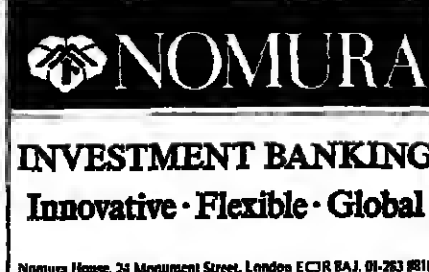
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SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Wednesday October 1 1986



Dome chief warns creditors of loan losses and legal delays

By JOHN WICKS in ZURICH

CREDITORS of Dome Petroleum, the struggling Canadian energy producer, face protracted legal proceedings and are likely to recover less than half the value of their loans if the company is put into liquidation, Mr Howard Macdonald, chairman, indicated in Zurich yesterday.

At a meeting called to secure the agreement of public debenture holders to waive interest and principal payments, Mr Macdonald also warned that Dome was "getting close to the level where we cannot run a company of this size."

Mr Macdonald said that in the case of any future liquidation the company assumed a liquidation value of about C\$2.75bn (US\$1.96bn) against total debt of C\$3.5bn. However, any liquidation payments would be subject to legal proceedings, which could take seven to 10 years to resolve.

The company was in Switzerland to ask holders of a total of SFr 300m (\$183m) worth of bonds and notes to agree to waive interest and redemption payments. Approval is required by October 24 in respect of 70 per cent of the value of each of the three Swiss franc debts.

Holders of five Eurodollar notes and debentures are to meet in London today and tomorrow to vote on waiver proposals calling for 50 per cent approval.

With regard to the Swiss franc debt, Mr George Watson, vice president for finance, said 70 per cent had been chosen as representing a "significant response."

Should the 70 per cent figure not be reached, he added, that this would heighten the risk of liquidation. Although any bond or note holder could still take legal action against the company, he thought this would be unlikely if the re-

quired majority were reached and interest paid up to October 28.

In the case of the SFr 100m of notes due to mature at the end of October, there would be a 30-day grace period before default, followed by a further 30 days to rectify default. Mr Macdonald said he regarded November 30 as the "eleventh hour" for Dome.

As yet, no organised opposition to the proposals has emerged in Switzerland. Yesterday, bond and note holders complained at the initial use of English rather than German for the presentation and discussion and what was felt to be a delay in the dissemination of information by Dome and the banks.

At present, an oil price of close to US\$30 would be necessary for the company to break even. This compares with a price of around \$15 at present.

Merrill plans \$500m disposal

By William Hall in New York

MERRILL LYNCH, the US brokerage firm, has announced a major retrenchment of its activities and disclosed that it is planning to sell its property operations for over \$500m and reinvest the proceeds in its core investment banking and Wall Street brokerage businesses.

Merrill's decision to withdraw from the property brokerage business, where it is one of the largest players, is one of the most visible signs to date of the retrenchment under way in the US financial services industry.

Merrill Lynch moved into property in the late 1970s and was one of several companies, including Sears Roebuck, Citicorp and Prudential Insurance, which seemed intent on becoming a "financial supermarket" - providing customers with all the financial services they need under one roof.

However, the combination of the growing capital needs of its international investment banking operations plus a few years of poor earnings has forced Merrill Lynch to re-think its strategy and it announced that it was seeking buyers for Merrill Lynch Realty Associates, Merrill Lynch Relocation Management and Merrill Lynch Mortgage Corporation.

Merrill Lynch Realty is the second-biggest firm in the property brokerage industry with 14,000 sales agents and offices in 26 states. Merrill Lynch Relocation Management is a leader in helping companies relocate staff across the US, and the group has a sizable mortgage banking business.

The three businesses accounted for \$535m, or 7.4 per cent, of Merrill's 1985 revenues of \$7.1bn. Although they are not particularly capital intensive, their sale should help boost the group's shareholders' funds which at the end of 1985 totalled \$2.3bn.

GRANDMET TRIES AGAIN TO DISPOSE OF ITS CIGARETTE BUSINESS

Buyer sought to light up Liggett

By CHARLES BATCHELOR in LONDON AND WILLIAM HALL in NEW YORK

IF EVER a company appeared to be selling the goose that laid the golden eggs, it was Grand Metropolitan, the British hotels and brewing group, when it tried to dispose of the cigarette business of Liggett, its US subsidiary, in May 1984.

Cigarettes were Liggett's most profitable division, contributing \$80.5m to US profits of \$148.6m in the year ended September 1985, rising to \$77.9m out of total profits of \$181.4m in the following year.

But as early as that May, when talks aimed at selling the Liggett & Myers division to its management for \$325m (then worth £235m) were far advanced, a small dark cloud was already distinctly visible on the horizon.

Its impact was not immediately apparent on Liggett's results, but the threat it posed was enough to persuade the management team and their backers to pull out. Cigarette profits plunged to just \$6.4m in the year ended September 1985, and Liggett was in the thick of a price-cutting war in the "generic" or unbranded cigarette market it had pioneered a few years earlier.

Now, 2½ years later, GrandMet is once again negotiating the sale of

the Liggett cigarette business although this time UK brokers' analysts believe the British group will be lucky to get a price of \$150m. Cigarette profits appear set to recover from last year's lows, but their vulnerability has been exposed.

"GrandMet missed the market literally by days last time," said one UK analyst. "A year ago they would have won praise if they had been able to give Liggett away."

GrandMet now appears to be taking advantage of the recent improvement in Liggett's fortunes to sell it on with some in-built recovery value.

Liggett & Myers is the smallest of the six main US tobacco companies and is headquartered in Durham, North Carolina, the home of America's tobacco industry. The company's best known brands are old names such as L & M Chesterfield, Lark and Eve, but the company has made its name pioneering the generic segment of the US cigarette market.

It is credited with starting the US cigarette price wars when it launched its range of cut-price generic cigarettes shortly after the Grand Metropolitan takeover in

1980. Initially, the group's move into the generic or unbranded market was very successful, and Liggett & Myers' market share, which had been falling for years, started to recover. However, its early success in spotting one of the few growth areas in a declining US tobacco market soon spawned imitators.

The US tobacco market is declining by between 1½ per cent and 2 per cent a year, and the only way the tobacco companies can increase their business is by competing for a share of a declining market.

Analysts estimate that each market share point is worth between \$150m and \$180m, depending on the price of the cigarette. Consequently, Liggett's generic cigarettes were quickly seen as one of the few growth areas.

Three years ago, Brown and Williamson, BAT Industries' US cigarette manufacturing arm, jumped into the generic and private label market and soon began to compete head to head with its smaller rival, R. J. Reynolds, the number two US cigarette giant, was one of the next to follow and relaunched one of its weaker brands, Doral, as a branded generic.

The other majors also began to attack Liggett's pioneering initiative by developing the value-added segment of the market, where packs of 25 cigarettes are sold for the same price as a pack of 20, as an alternative to Liggett's cut-price generic products.

The new competition took a serious toll of Liggett's market share and its profits. Figures compiled by Mr John Maxwell, a leading industry analyst with the New York brokers, Furman, Selz, Dietz Mager and Birney, show that over the last year Liggett has suffered the biggest drop in market share of any US tobacco company.

In the second quarter of 1986 it had 4.3 per cent of the US market compared with 5.4 per cent a year ago. By contrast, Philip Morris, R. J. Reynolds, Brown and Williamson and Lorillard, which account for the vast bulk of the market, increased their share.

While Liggett's profits have been under a cloud recently, Wall Street analysts believe the company could make an attractive acquisition for somebody, especially if the fortunes of the company's old established brands could be revived.

Earnings boost expected at Alstom

By Paul Betts in Paris

ALSTOM, the French heavy engineering company controlled by the nationalised Compagnie Générale d'Electricité (CGE) group, expects to report this year a small increase in consolidated group profits, Mr Jean-Pierre Desgorges, the company's chairman, indicated yesterday.

Alstom reported consolidated net earnings of FFr 428.9m (\$64.3m) last year. Profits this year are expected to increase by an amount equivalent to the prevailing French annual inflation rate. This is likely to be around 2.3 per cent.

The engineering group also reported yesterday an increase in first-half parent company net profits to FFr 131.7m compared with net earnings of FFr 126.8m the first half of last year.

PKbanken lifts profits by 81% to SKr 1.74bn

By KEVIN DONE, NORDIC CORRESPONDENT, in STOCKHOLM

PKBANKEN, Sweden's third-largest commercial banking group, boosted its operating profits by 81 per cent in the first eight months to SKr 1.74bn (\$251m), an increase of SKr 771m.

Swedish banks are enjoying record profits this year as they reap the benefits of falling interest rates and more liberal operating conditions in the domestic credit market.

S-E Banken, the country's largest commercial bank, has increased its operating profits by 88 per cent in the first eight months while Gotebanken, the number four bank in Sweden, achieved a 97 per cent jump in operating earnings.

PKbanken, which is 94.5 per cent state-owned, said that the operating earnings of the parent bank had jumped by 80 per cent to SKr 1.57bn.

Interest earnings rose by 27 per cent to SKr 2.4bn, and commission income rose by 40 per cent to SKr 848m. Total earnings rose by 42 per cent to SKr 3.58bn while total costs rose by 18 per cent to SKr 1.96bn.

The PKbanken group achieved a 22.5 per cent return on equity compared with 13.8 per cent in the corresponding period of 1985.

The bank said that the rate of increase in profits was expected to slow in the final months of the year, partly because of a lower level of capital gains from bond sales.

In the first eight months of the year, it has made capital gains of SKr 400m on bond sales as it has profited from the higher bond prices that have resulted from falling interest rates.

Market rates have fallen sharply in Sweden this year.

Dayton Hudson and Kroger plan sell-offs

By OUR NEW YORK STAFF

DAYTON HUDSON Corporation and the Kroger Company, two big US retailers based in the mid-west, said yesterday that they planned to sell large parts of their businesses. The moves are the latest sign of the rapid restructuring under way among many of America's biggest retailing firms.

Dayton Hudson, one of the top six US store groups, said it intended to sell its B. Dalton bookseller division, one of the biggest book store chains in the US. Kroger said it intended to sell its retail drug business, which has annual sales of

over \$1bn and 891 stores.

Dayton Hudson's decision to sell its 777-store B. Dalton chain comes only a year after Dalton precipitated a price war in the \$11bn a year US book retailing business by slashing prices on many of its books - a move which caused considerable problems for some smaller operators.

The group said yesterday that, although the price war had had a negative impact on Dalton's earnings over the last year, it was not the reason why the company had been put up for sale.

Dayton, which had 1985 revenues of \$538m, is different from Dayton Hudson's other operating companies which include Target, Mervyn's and the group's department stores.

Dayton Hudson said that Dalton stores tended to require different types of management skills from its other operations, which made it more difficult to switch middle-line managers within the group.

Dayton Hudson has retained Goldman Sachs to advise the company. Meanwhile, Kroger, the second-biggest US food retailer, said that it

was developing plans to sell its retail drug business through a series of private transactions. One of the transactions being considered is the formation of a private company that would include the majority of the current assets of SuperXX drug stores and Hook Drugs.

Kroger said it was hopeful that the transactions would be completed shortly. The drug store operations had operating profits of \$44m on sales of \$1.1bn last year.

Dayton Hudson's shares rose by 3½ to \$43½ early yesterday, and Kroger shares rose 3½ to \$62½.

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NOTICE OF REDEMPTION TO HOLDERS OF CREDIT NATIONAL

Kuwaiti Dinars 7,000,000

10 per cent. Bonds Due 1991

—Second Mandatory Redemption Due 15th November, 1986, Of Kuwaiti Dinars 900,000
—Exercise Of Call Option By Credit National On 15th November, 1986, Of Remaining Balance, Kuwaiti Dinars 5,200,000

NOTICE IS HEREBY GIVEN that, pursuant to condition 5 (A) of the above mentioned Bonds, Kuwait Investment Company (S.A.K.), as Fiscal Agent, has drawn by lot, for redemption on 15th November, 1986, at 100% of the principal amount thereof, through operation of the Sinking Fund, Kuwaiti Dinars 900,000 principal amount of said 10% Bonds due 15th November, 1991, bearing the following distinctive numbers:

00101-00138	01987-02024	03777-03814	05432-05469
00363-00400	02159-02196	04009-04046	05778-05815
00692-00729	02432-02469	04233-04270	05981-06018
00996-01033	02888-02925	04546-04583	06367-06404
01497-01534	03111-03148	04830-04867	06685-06722
01714-01751	03364-03401	05039-05076	06952-06977

Furthermore, pursuant to condition 5 (B) in the terms and conditions of the Bonds, Credit National has elected to prepay all other outstanding Bonds bearing serial numbers other than those listed above in the aggregate amount of Kuwaiti Dinars 5,200,000 at a redemption price of 101% of the principal amount thereof on 15th November, 1986.

All Bonds will become due and payable in Kuwaiti Dinars at the Offices of Kuwait Investment Company (S.A.K.), Mubarak Al-Kabir Street, Kuwait City, State of Kuwait, or, at the option of the bearer, but subject to applicable laws and regulations, at the main offices of Banque de Paris et des Pays-Bas pour le Grand-Duché de Luxembourg S.A., in Luxembourg, Citibank, N.A., in London and Morgan Guaranty Trust Company of New York in New York by cheque drawn on a Kuwaiti Dinar account, with, or by a transfer to a Kuwaiti Dinar account maintained by the payee with, a bank in Kuwait.

Bonds should be surrendered for payment together with all unmatured coupons appertaining thereto, failing which the face value of the missing unmatured coupons will be deducted from the principal amount.

From, and after, 15th November, 1986, interest on all the Bonds of the above mentioned issue will cease to accrue.

KUWAIT INVESTMENT COMPANY (S.A.K.) on behalf of
CREDIT NATIONAL

Dated: 1st October, 1986

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DAVID MESSUM

Harmstorf group units go bankrupt

By Andrew Fisher in Frankfurt

THREE SHIPYARDS and nine other subsidiaries of the Harmstorf group have finally gone bankrupt after the failure of efforts to seek protection from creditors over the past 12 weeks.

However, Harmstorf AG, the parent holding company, is still continuing with efforts to ward off bankruptcy under Germany's Vergleich (composition) proceedings. Shares in Harmstorf were suspended in July.

The failure of efforts to resolve the financial problems of the operating companies stems from the depressed state of the world shipbuilding industry.

Despite a wave of rationalisation moves and amalgamations in German shipbuilding, orders are still scarce. The sharp rise in the D-Mark has hindered the efforts of German yards to find more work although the Japanese industry has also been hit by the surge in the yen.

Harmstorf's three yards are Flensburger Schiffbau-Gesellschaft, Schlichting-Werft and Bismarck-Werft. Harmstorf entered into Vergleich proceedings in July for its subsidiaries in order to save as many as possible of the 3,300 jobs in the group.

Annual sales of Harmstorf have been running at around DM 500m (\$250m). The company's home state of Schleswig-Holstein provided DM 31m of funds in March to help towards a rehabilitation programme for the company, but the efforts proved ineffective.

The federal Government in Bonn has proved reluctant to step in and help ailing enterprises.

L'Oréal profits up

By David Housego in Paris

L'OREAL, the French hair and beauty products group, yesterday reported a 18 per cent increase in first-half net consolidated profits to FFr 472m (\$71m).

Turnover rose by 12.2 per cent to FFr 9.3m during the first six months of the year compared with the same period in 1985 on the basis of comparable structure and exchange rates.

CGE raises ITT venture funds

BY PAUL BETTS IN PARIS

COMPAGNIE Générale d'Électronique (CGE), the state-owned French electronics and engineering group, has completed the funding of its part of the financing of its telecommunications venture with ITT of the US.

The company has just raised \$100m through a Eurodollar bond issue led by Nomura of Japan to tie over the \$80m payment it must make to ITT by the end of the year under the terms of the deal with the US group.

CGE, which will finance the bulk of its \$600m payment from internal funds, regards the terms of the Eurobond issue as favourable to the company. The five-year issue was offered at a yield of 7.046 per cent.

The French group also appears confident of the commitment of its two other European partners in the venture, which will produce the world's second-largest telecommu-

nications grouping after AT&T of the US. The two partners are Telespazio, the Spanish state telephone concern, which will invest \$300m in the venture and Société Générale de Belgique which will invest about \$250m.

Although the French group had hoped to interest other European groups to invest in the venture, CGE now does not seem to expect any additional European partners to acquire any significant stake in the venture.

The \$100m Eurobond issue follows the approval granted to the French group by its shareholders this summer to raise up to FFr 50n (\$10m) in bond issues. But the company never intended to raise the full amount authorised.

ITT will have a 37 per cent stake in the new telecommunications venture with a European consortium, in which CGE will have a majority

stake, holding 63 per cent. Although the details of the deal are being finalised, CGE is confident that there is a "95 per cent chance" that it will be clinched. Despite the French conservative Government's replacement of Mr Georges Pompidou, the CGE chairman who negotiated the ITT deal, with Mr Pierre Suard, the vice president of CGE's Alcatel telecommunications subsidiary, this summer, the French Administration has continued to support the ambitious telecommunications venture.

CGE is also eventually expected to raise new equity capital to help finance the new venture when the group is privatised. Although not among the first three state companies selected by the Government to lead off the privatisation programme, CGE is none the less expected to be an early candidate for privatisation.

German packager predicts profits rise

By Our Frankfurt Staff

SCHMALBACH-LUBECA, the West German packaging company which is the largest in Western Europe, expects higher turnover and profits this year after a flat sales performance in 1985.

The company, controlled by Continental Group of the US but with 35 per cent of its share capital traded on the German stock market, said turnover was moving ahead after showing little change last year at DM 1.55bn (\$765m).

Profits were showing a slight increase up to July of this year, with the rise in German purchasing power — the D-Mark has risen sharply against foreign currencies, and inflation is at a virtual standstill — contributing to Schmalbach's progress.

Last year, the company saw pre-tax profits fall from DM 76m to DM 72m although net profits were up from DM 30m to DM 35m after a lower tax charge. It paid a DM 7.5 dividend on the quoted shares. Schmalbach said in London earlier this year that it was looking for a major European acquisition. Yesterday, it said it was still on the search for a suitable candidate. Cash reserves are around DM 130m.

HK bank takes US bond stake

By David Lascelles in London

THE HONGKONG and Shanghai Bank is to take a direct stake in a US Treasury bond dealing business belonging to Marine Midland Bank, its 51 per cent-owned US affiliate.

The Hong Kong bank will assume a 51 per cent interest in Carroll McEntee and McGinley, one of the 35 primary dealers in government securities recognised by the Federal Reserve Bank of New York. The dealership was acquired by Marine Midland in 1983 and has an equity capital base of more than \$115m.

The new structure is intended to enable CM & M to increase its activities, particularly abroad where it recently began operations in London, Tokyo and Singapore. It will also strengthen the Hong Kong bank's capital markets capabilities.

Solvay earnings advance by 21%

BY OUR FINANCIAL STAFF

SOLVAY, the Belgian chemicals group, reported a strong rise in profits for the first half of 1986 and said further good progress could be expected over the rest of the year.

Despite a decline in sales for the six months, group net profits have risen by 21 per cent to FFr 4.86bn (\$118m). Turnover was FFr 11.2bn, against FFr 11.7bn a year ago.

Solvay said the fall in oil and oil-product prices had reduced raw materials costs in the six months. However, the group had also had to cut its selling prices on several ma-

ior product lines, and this had pushed down turnover.

In volume terms, sales of plastic resins were higher and profit margins better than the unsatisfactory level of a year earlier. Turnover and earnings in the human and animal health divisions were also up, but in alkalis volume sales, prices and results were slightly lower than a year ago, Solvay said.

The half-year earnings were struck after heavier depreciation of FFr 60n, against FFr 55n. But this helped bolster group cash-flow for

the period, which rose to FFr 10.9bn from FFr 8.8bn.

Solvay said its trading climate in the current six months looked at least as favourable as that experienced so far in 1986.

Solvay, which stepped up its 1985 dividend from FFr 270 a share to FFr 300, achieved sales of FFr 22bn last year.

Solvay's activities have traditionally centred on basic plastic and petrochemical production, but in recent years it has pushed for a far greater value-added sales content.

US health care group lifts profit

By David Owen in New York

NATIONAL MEDICAL Enterprises, a leading US health care company, yesterday announced marginally improved first-quarter net profits of \$36.18m, or 48 cents a share, on sales of \$1bn.

The company announced in August that it planned to buy back 10m common shares. Some 13 per cent of the total outstanding funds for the buyback, then valued at approximately \$218m, are to come from the sale of a number of facilities, including nine acute-care hospitals, announced in June.

Campeau raises bid for Allied to \$66 a share

BY OUR NEW YORK STAFF

CAMPEAU, the Canadian property developer, has raised its offer for Allied Stores, the fourth-largest US department store group, to \$66 a share, valuing the group at \$3bn.

Allied last week rejected as inadequate Campeau's previous offer of \$58 a share for 64 per cent of its common shares. It was studying several options, including the sale of some of its assets, a buy-back of shares or a recapitalisation.

Under the new terms the Canadian company, which the market spec-

pects wants Allied for its property assets, said it would buy up to 40.75m Allied shares, equal to about 85 per cent of the total outstanding.

It would then merge the two companies, offering for each remaining Allied share a unit consisting of \$29.70 face value 15 per cent exchangeable redeemable cumulative preferred stock of the surviving company and \$36.30 face value of an equity purchase right entitling the holder to buy shares in Campeau.

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UK COMPANY NEWS

Pearson expands Penguin interests with US deal

BY MARTIN DICKSON IN LONDON AND ANDREW FISHER IN FRANKFURT

Penguin, the publishing company owned by the Pearson group, yesterday announced a major expansion of its US interests with an agreement to buy New American Library (NAL)—a leading paperback house—from a group of investors.

Pearson—which also owns the Financial Times—declined to put a value on the deal last night. NAL had sales last year of about \$100m. The vendors are led by Odyssey Partners, a venture capital house, and NAL's own management, which are thought to have acquired the company three years ago for about \$50m.

Penguin has owned the American Viking house—largely a hardback imprint—since the mid-1970s and the acquisition of NAL would give it a major paperback presence in the US for the first time.

This, in turn, should increase its ability to retain authors under its own imprint, rather than sub-contracting out paper back rights. NAL is said to be among the top five US paperback houses.

Mr Peter Mayer, chief executive of Penguin, said at the Frankfurt book fair that the combined group would be able to compete even more effectively in an increasingly international publishing industry. The door would be open wider for Penguin in the US while NAL would have the opportunity for a major expansion into international markets.

"It's a terrific thing for Penguin," he added. "We have always sought to be a significant player in the US." Penguin's turnover last year was \$120m, of which the US contributed about \$50m. The NAL deal would create a balance between the contributions from America and the Commonwealth.

The move came at a time when Pearson itself is the subject of takeover speculation: earlier this month Hutchinson Whampoa, the Hong Kong trading company, revealed that it had built up a 4.9 per cent stake in Pearson and wanted to discuss the creation of commercial links between the two.

NAL publishes mass market paperbacks under the Signet, Oryx and Mentor imprints and also hardcover and trade paperback books. Last year it acquired E. P. Dutton, which publishes adult and children's hardcover and paperback books.

Penguin last year greatly expanded its US interests with the acquisition of a substantial part of International Thomson's trade publishing companies, including Hamish Hamilton, Sphere and Michael Joseph.

GA merges NZ Zealand operations with Pru

By Nick Barker

TWO OF the UK's biggest insurance groups, General Accident and the Prudential Corporation, are to join forces for the first time in a merger of their New Zealand life and general insurance operations.

The announcement yesterday came the day after General Accident revealed it is taking a 20 per cent stake in a banking company formed by Countrywide, New Zealand's largest building society.

The joint venture with the Prudential involves a partnership between General Accident Insurance Company New Zealand, and the local branch of the Prudential Assurance Company. The merged life operation will be managed by a new company, Prudential Assurance Company of New Zealand, owned 80 per cent by Prudential and 20 per cent by GA.

Prudential's fire, general and marine insurance portfolio will be merged with GA New Zealand, in which the Prudential will take a 20 per cent shareholding.

In a joint statement, the two companies said the merger was a specific response to the New Zealand market. The country produces less than 1 per cent of GA's worldwide general insurance premiums, and a similar proportion of Prudential's life business.

The move will take the merged operation into the top five insurance groups in New Zealand.

Mr Frank Holland, the former chairman of C. E. Heath, the insurance broking group, has resigned from the group's board. He had been a non-executive director.

Capital & Counties expansion in US

BY PAUL CHEESBRIGHT PROPERTY CORRESPONDENT

Capital and Counties, the London property company, is substantially increasing its US interests with the purchase for \$45.3m of the 76.83 per cent of Westamerica Properties it does not already own.

The sellers are Prudential Assurance and Equity and Law Life Assurance, each with a 26.83 per cent stake in Westamerica, and Fleming Mercantile Investment Trust with 23.17 per cent.

Mr Dennis Marler, the Capital and Counties chairman, explained yesterday that the end of their joint venture, started in 1972, follows on from the assumption of Westamerica's management by Capital and Counties at the beginning of the year.

But since 1980 the joint venture had seen Westamerica as a passive investment, if only because the aims of a property company, two insurance groups and an investment trust made difficult the definition of a development plan.

For Fleming Mercantile, the sale comes at a convenient time. Under relatively new management, the sale, combined with new investments in a docklands communication system, gives an impression of more aggressive management in the face of a bid threat from British Empire Securities.

With sole control of Westamerica, Capital and Counties has reached its target of owning more than 25 per cent of its assets overseas. The most significant parts of its foreign portfolio are in the US and Australia.

Capital and Counties is paying \$33 a share to buy out the joint venture. This is a discount of 28 per cent on Westamerica's net asset value per share. This involves total payment of \$32.78m.

At the same time Capital and Counties is redeeming loan stock issued by a Westamerica subsidiary at a cost of \$13.5m, thereby bringing its total payment to \$46.3m.

The Capital and Counties share price remained unchanged yesterday at 235p. The company is 91 per cent owned by Transatlantic Insurance Holdings, itself 50 per cent owned by Liberty Life of South Africa.

Amari falls 15% to £3.5m

BY TERRY POVEY

Amari, the UK's largest independent stockholder of aluminium and stainless steel, yesterday announced a 15 per cent fall in pre-tax profits on sales static at £83.5m for the six months to June 30.

Ms Nicola Brookes, Amari's finance director, said the demand in the UK and North America, a small loss at the recently acquired Ontario Metals Supply and the absence of the modest contribution from Century Aluminium were the main reasons for the drop in profits. Century was sold last year for \$7m and made profits of around \$700,000 in 1984.

Pre-tax profits for Amari in the six months were £3.47m against £3.67m in the same period in 1985. Taxes paid were £1.3m (£1.47m) leaving profits attributable to shareholders of £2.1m (£2.13m) after payments to minorities of £98,000 (£88,000).

Earnings per share on the capital weighted for the issue of 500,000 shares as part of the CJA Stainless Steels acquisition is calculated by the company as 7.1p (7.4p). An unchanged interim dividend of 3p is to be paid.

Mr Michael Ward Thomas, the chairman, said that the most important event in the recent period had been the raising of £10.4m net in July through the issue of convertible preference shares. Conversion can only begin in 1989.

As a result of the Century disposal and the rights issue, Amari has succeeded in reducing its net debt.

Amari is in discussions to acquire the Charles Davies metal trading arm of Bonstead.

While discussions over this purchase—the cost of which would be "modest," said Ms Brookes—have not yet been finalised, Amari has approached the London Metal Exchange in order to see if there were any objections to it owning the Davis seat.

comment

These are disappointing interim figures from Amari and it is touch and go whether the £1m that should be earned on the preference cash will be enough to see the year end total over the £7m mark. The failure of industrial output volumes to rise in response to lower crude oil prices has probably put paid to any hope of a recovery this year from the depressed 1985 performance. The shares depend for support on yield stock status although the institutions will certainly be looking for an improvement in the 7.4 per cent dividend return. While the share price is overbidding by the prospect of the eventual conversion of the preference stock, fully diluting for this issue depresses the prospective p/e just below 9. However, the poor outlook for metal basking generally will probably keep the lid on Amari's shares at 120p. Speculation that the Leavitt subsidiary, which could produce film pre-tax this year, may be floated on the USM should not overheat the market as it will be done in order to be able to dish out some shares to senior management rather than to fill the coffers.

DIVIDENDS ANNOUNCED			
Company	Dividend	Yield	Dividend
Arbutnot Div 1st Int	2.5	Nov 14	3
Arbutnot Div 2nd Int	0.25	Nov 21	0.25
Laura Ashley	0.75	Jan 2	1
Baillie Gifford	0.4	Dec 8	0.4
Cassidy Property	2.6	Nov 28	6
Davidson Peat	1.2	Nov 21	1.5
Falcon Industries	Nil	—	0.5
KCA Drilling	Nil	—	1.5
Laing Properties	3.5	Nov 21	3
NRI Morley	1.75	Jan 2	1.75
NRI	1.5	Jan 2	1.5
Shandwick	3	—	4.25
Throgmorton Secured	3.25	Nov 18	2.75
Thurgar Berden	0.8	Nov 7	0.3
Worcester GP	2.2	Nov 14	—
Amari	3	Nov 14	3

Dividends shown in pence per share net except where otherwise stated. * Equivalent after allowing for scrip issues. † On capital increased by rights and/or acquisition issues. ‡ USM stock. § Unquoted stock. ¶ Gross throughout. ¶ US cents.

Write down in Denmark hits Petrogen

Struck after an exceptional write-down of the Danish property and offshore merger costs totalling US\$1.4m, Petrogen Petroleum suffered losses of \$1.9m (£1.31m) for the year ended February 28 1986, against a previous \$85,508.

Included in expenses was \$257,604 related to the costs attributed to attempted mergers and acquisitions, the directors pointed out.

In each of three instances, after detailed evaluation, it was determined by the directors that each planned acquisition was not in the best interests of the company's shareholders.

To ensure the group's continued viability, the directors, at meetings in March and May of this year, adopted a series of cost-cutting measures. In addition to the elimination of the president's salary, accompanied by his waiver of all rights under his employment agreement, directors determined greatly to reduce other administrative expenses, including those associated with the UK office.

In Nebraska, the group and several of its working interest partners have entered into a 21-well farmout programme resulting in a further testing of the leases without any additional capital outlay. The directors said that these reductions and arrangements should enable the group to attain a positive cash flow.

Memcom holders shun rights

Memcom International, the troubled electronic filing system maker quoted on the USM, reported that less than 5 per cent of its £2.3m rescue rights issue had been taken up. The rest will go to the underwriters.

Of the 1.03m new ordinary shares and £2.18m of 10 per cent convertible secured loan stock 1989 on offer, some 49,331 ordinary shares and £50,515 of the loan stock were taken up by shareholders.

I.G. INDEX
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Results for the half year to 26th July 1986			
	1986	1985	
Turnover	77.4	59.8	£m
Profit before tax	8.7	7.6	£m
Earnings per share	2.74p	2.46p	
Dividend per share	0.75p	—	

* Turnover of £77.4m for the six months to 26th July 1986 shows a 29% increase over 1985, reflecting the continuing shop opening programme and additional sales from existing shops.

* Pre-tax profits at £8.7m show an increase of £1.1m or 14.5% over 1985. Had translation rates, and in particular that for the U.S. dollar, been at the same level as for the first half of 1985, pre-tax profits would have been higher by more than £1.0m. All trading divisions have performed well.

* Trading in the second half is encouraging and we look forward to producing satisfactory results for the year as a whole.

* The Directors have recommended a dividend of 0.75p net per ordinary share in respect of the half year ending 26th July 1986.

Bernard Ashley
Chairman

Laura Ashley Holdings plc, Cannon, Poyry 5717 41Q

To the Holders of
WARRANTS
to subscribe for shares of common stock of
NAGOYA RAILROAD CO., LTD.
(Issued in conjunction with an issue by
Nagoya Railroad Co., Ltd. (the "Company")
of U.S. \$130,000,000
2 1/2% Guaranteed Notes Due 1991)
NOTICE OF FREE DISTRIBUTION OF SHARES
AND
ADJUSTMENT OF SUBSCRIPTION PRICE

Pursuant to Clauses 4(A) and (B) of the Instrument dated July 24, 1986 under which the Warrants to subscribe for shares of Nagoya Railroad Co., Ltd. were issued, you are hereby notified that a free distribution of shares of our Company at the rate of 0.08 share for each one share will be made to shareholders of record as of September 30, 1986.

As a result of such distribution, the Subscription Price at which shares are issuable upon exercise of said Warrants will be adjusted pursuant to Condition 7 of the Warrants from 564.00 Japanese Yen per share of common stock to 547.80 Japanese Yen per share of common stock, effective October 1, 1986.

NAGOYA RAILROAD CO., LTD.
Dated: October 1, 1986

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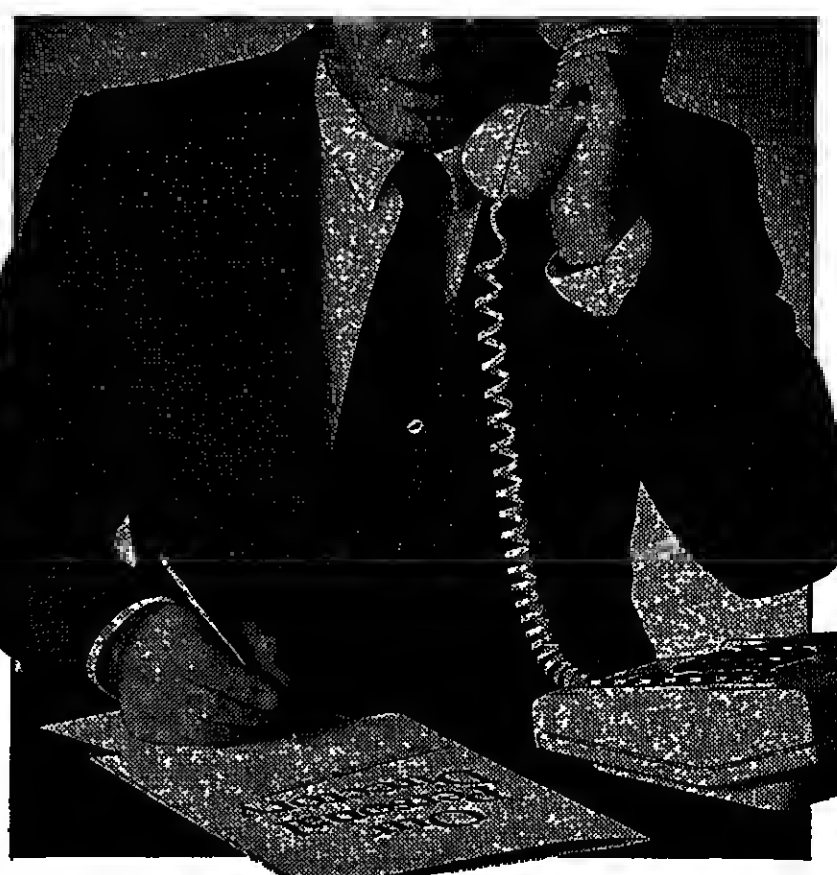
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In accordance with the provisions of the Certificates, notice is hereby given that the rate of interest for the period from 28th September, 1986 to 26th March, 1987 has been established at 6% per cent. per annum.

The interest payment date will be 26th March, 1987. Payment, which will amount to US \$8,013.02 per US \$250,000 Certificate, will be made upon presentation of the relative Certificate.

Agent Bank
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High	Low	Company	Price	Change	Gross Yield	Fully
					div. (p)	% Annual
146	118	Ass. Bt. Ind. Crd.	133	—	7.3	8.5
151	121	Ass. Bt. Ind. Crd.	133	—	7.3	8.5
126	43	Alps Group	98	—	7.8	7.8
46	24	Amstags and Rhodess	32nd	+1	4.2	11.7
138	108	Bardon Hill	138	—	4.0	2.4
81	42	Bray Technologies	81	—	4.3	3.3
75	CC1 Ordinary	88	—	—	2.9	3.3
102	88	CC1 11p Conv. Pref.	88	—	15.7	17.8
262	80	Carborundum Ord.	262	—	9.1	3.6
83	Carborundum 7.5p Pl.	34	—	—	10.7	11.4
139	48	Obom's Services	139	—	7.0	5.0
32	20	Frederick Parker Group	23	—	3.0	3.0
125	80	George Blair	105	—	3.0	3.0
77	20	Ind. Pradon Castles	77	—	3.0	3.0
216	163	Jais Group	163nd	—	18.3	12.0
135	103	Justice Group	125	—	4.8	8.0
377	228	James Burrough	369	—	17.0	4.0
100	85	James Burrough SpdP	97	—	12.8	13.3
1,236	342	Mallhouse NV	640	—	44.0	57.4
380	280	Record Ridgway Ord.	378	—	—	6.7
100	Record Ridgway SpdP	38	—	—	14.1	15.8
82	32	Robert Jenkins	82	+2	—	3.0
38	28	Servitors "A"	37	—	6.7	4.8
118	Torday and Carlisle	118	—	—	7.9	2.5
370	320	Trevila Holdings	322	—	2.8	4.1
70	25	Uallock Holdings	68	—	8.0	5.0
102	47	Walter Alexander	89nd	—	8.0	8.5
228	180	W. S. Yates	197	—	17.4	8.8

UK COMPANY NEWS

Shop openings behind Laura Ashley advance

A CONTINUING programme of shop openings and additional sales from existing stores enabled Laura Ashley Holdings, the fashion and design group, to lift its turnover by 29 per cent and its pre-tax profits by 14 per cent at the six months stage.

The directors said yesterday that trading in the second half was encouraging and that they looked forward to a satisfactory result for the full year.

They added that with a further 30 shops due to open in the remaining six months in addition to the eight acquired in Germany, prospects for further growth in all markets were very good.

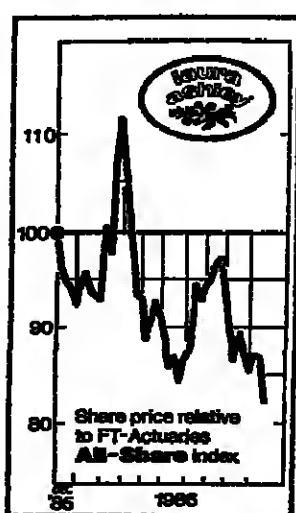
Group turnover for the 26 weeks to July 26 1986 improved from £59.84m to £77.43m and profits before tax from £7.62m to £9.73m—City analysts were looking for profits in the region of £9m to £9.5m.

The pre-tax results took in a £63,000 share of related companies' profits and royalty income of £765,000, down from £1.1m. Interest charges were cut by £232,000 to £145,000.

Had exchange rates been at the same level as those for the first half of 1985 pre-tax profits would have been higher by more than £1m.

Tax accounted for £3.26m (£2.72m) and left net profits £6.47m ahead at £5.46m.

Earnings amounted to 2.74p (2.46p) and an interim dividend of 0.75p net is being paid. The group was floated onto the stock market last November and for the year to January 25 1986



paid a single dividend of 1p from pre-tax profits £1m above forecast at £17.96m.

The directors said that during the opening six months of the current year trading conditions in the UK were not helped by the very wet spring and a lower level of tourists in the London shops.

However, turnover increased strongly with a further 12 shops being opened throughout the UK and existing provincial shops performed well compared with last year. UK shops and mail order accounted for 45.7 per cent of group turnover.

The North American division increased turnover by 34 per cent in local currency with growth from existing shops and

from 13 additional shops opened during the first six months.

Performance by the Canadian business, purchased from the group's joint venture partner prior to flotation, was very strong both in terms of sales and in profitability. The North American division accounted for 37.8 per cent of consolidated group turnover.

Continental Europe generally performed well with a 17 per cent increase in turnover in local currency. There were increased contributions in nearly all markets.

Although the Paris shops were affected by a lack of tourists during the first six months, the French provincial shops performed satisfactorily.

The shop opening programme was concentrated in the second half and was accelerated by the acquisition from another British retailer of eight shops in prime sites in Germany.

The European retail business accounted for 12 per cent of consolidated group turnover.

Australia and Japan traded satisfactorily. The director said the were looking forward to a substantial shop opening programme in Japan. Sales from the Japanese operation were not consolidated. Sales from the Australian shops accounted for 1.5 per cent of group turnover.

The product division ensured that productivity output kept pace with the rate of growth in the retail divisions. Work on the new textile printing plant at Newtown, Powys, is on schedule and will commence operations in early spring 1987.

See Lex

Mr Edmonds alternatives to bid from Sears

By David Goodhart

England cricketer Mr Phil Edmonds yesterday spelt out his alternative proposals to the current £3.3m agreed bid by Sears for Blacks Leisure, the troubled camping and leisurewear group, and urged Black's shareholders to "come and do deals with me."

Mr Edmonds was on his home ground at Lord's for the unofficial meeting of Black's shareholders opposed to the deal, but admitted to being a little less at home in the complex rules of the Stock Exchange.

The cricketer and his business partner, Mr Harold Winston, spelt out four possible "alternatives" for the shareholders:

Sears, which already has acceptances from over 50 per cent of Black's shareholders, proposes a 12 per cent of the deal because the minority is the large and then Black's faces liquidation; "Sears and Black's management accept the Edmonds-Winston alternative."

Mr Edmonds said he believed that the current offer was far too low for a company with Black's reputation and with more than £5m in tax losses and that the preferential shareholders were benefitting from the terms of the current offer.

He said he favoured either the second or fourth option. The Edmonds-Winston alternative involves Black's selling most of its 42 shops, stocks, tax losses and other assets to Sears for £2.3m—as it is currently planned—but leaving a shell company with £2.3m in the bank into which Mr Edmonds can reverse his own small department store company.

Mr Winston said there was no technical obstacle to such a deal and it could be in everyone's interests. He also warned Sears that at least 20 per cent of Black's shareholders would remain implacably opposed to the present deal—which closes today at 1pm.

However, Mr Andrew Hard, representing Black's merchant bank Arthurthorn Latham, said the Sears offer was the only practical one.

Nick Garnett takes a look at NEI's £75m restructuring plan

Going back to the roots

TWO YEARS ago, yet another round of restructuring at Northern Engineering Industries, Mr Terry Harrison then its chief executive announced that the group was getting "precisely close" to putting its business on a solid foundation.

Sure, there would be more slitting down but vast tracts of business were in great shape, a new group structure was looking very good and the company was quickly "growing up."

Yesterday, as NEI's chairman, Mr Harrison made another and rather more formal announcement.

After looking at some dreary market forecasts for one of its products, the group had embarked on a reorganisation of the trading operations and management structure so fundamental that it will prove to be the biggest shake-up since NEI was formed in 1977 out of the north-eastern based companies Clark, Chapman and Reynolds Parsons.

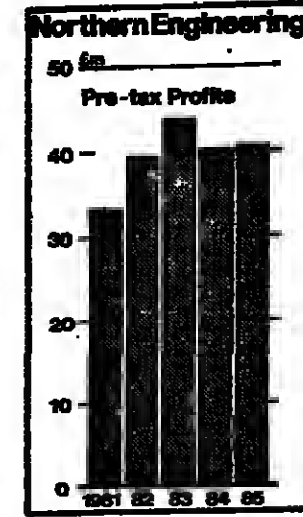
Not only will that restructuring cost £75m but it is some way represents the return of NEI to its power generation equipment roots, the collapse of the high technology diversification strategy of Mr Harrison's predecessor in the early 1980s and a recognition of how tough it is to push overheads down in a sprawling and complicated manufacturing structure.

Everyone associated with the group must hope that it is not another false start.

Two things have happened since Mr Harrison talked about the future of the group back in November 1984. Firstly he became chairman in May this year, a harder nosed entrepreneur than Sir Duncan McDonald and under whose influence NEI's rather inorganic management has been toughened up.



Mr Terry Harrison, chairman of NEI



Secondly, business forecasts proved far too optimistic as markets slithered or stood still and profits remained flat while the group struggled with its overhead costs.

The two US companies which Sir Duncan had seen as a means of moving into electronics related activities and into the US have proved unwise purchases.

Exel, which makes communications terminals, suffered from deregulation and some plain old resistance from potential purchasers.

Output per employee between 1978 and 1984 across NEI rose from £11,000 to £30,000 but rationalisation put into effect before this year—like that of Reynolds' switchgear, with its Peabody electric motors and generator business—has simply not been enough to contain costs and to keep up with the prodigious

advances made by some of NEI's foreign competitors. The group has also been on a long learning curve across a range of unrelated issues—from how to put big design and contracting projects together as in the Indian Riband project, to improving its relationships with Whitehall and the City.

Meanwhile it has had to cope with a drop in the sterling value of earnings from its South African operations.

Above all, NEI's basic business—building and supplying equipment for power stations—has remained depressed, in particular by the lack of new station construction in the UK.

This will now force on NEI another "down turn" in the UK manufacturing activities, says Mr Harrison. The group has been successful notching up power station orders abroad but

not to the level necessary to keep its plants busy.

The group believes, however, that the medium term outlook for power station construction is good and that is one of the cornerstones of what Mr Harrison called the group's new "strategic plan."

That involves concentrating attention on power generation and materials handling.

To help do that it is going to rid itself of most of its "periphery activities" which absorb money and management time and which includes the two US operations and its South African business and it will try to drive down overhead costs at a faster pace by yet more rationalisation.

As part of all that the slimming down in the workforce looks to be much greater than was envisaged two years ago.

Some of these changes are already being put into effect.

NEI Nuclear Systems, NEI Projects and NEI International have been merged into NEI Power Projects, the Sir William Arrol crane making plant in Glasgow has been shut, and last year Reynolds on Tyneside moved onto one site.

The group announced yesterday that crane manufacturing (another depressed sector) of Corvax Boyd in Carlisle and Wellman Booth in Leeds were being transferred to NEI Clarke Chapman, and the Reynolds Belmor electrical controls plant in Scotland was shutting.

NEI believes that the UK will need perhaps five new power stations by the late 1990s. That capacity—about 10,000 MW—will have to be ordered between now and the end of next year.

The group's position in relation to those potential orders will then give some indication where NEI is going.

A 'poor year' in store for shareholders

MR TERRY HARRISON, the chairman of Northern Engineering Industries, warned shareholders yesterday that because of a comprehensive reorganisation of the group's trading operations 1986 would be a poor year in terms of results.

He added, however, that it would be a year in which NEI would have taken stock of its position and would have established a firm base from which to move forward.

Profits for the first six months of 1986 felt the impact of the reorganisation and at the pre-tax level they fell from £21.5m to £10.6m having taken account of redundancy and other charges in the UK amounting to £8.1m.

The major costs were felt below the line. Extraordinary provisions of £20.2m, representing the cost so far of the group's restructuring programme, left the group £24.5m in the red, compared with previous profits of £12m. Extraordinary provisions for the second half were anticipated at £20m.

Mr Harrison said the order intake for the opening six months was encouraging at close on £300m, despite the absence of any major contracts, and net orders on hand stood at £800m.

He pointed out that NEI was competitive in world terms with its mainstream products and that there were good prospects overseas. Although it was difficult to predict the timing, Mr Harrison was confident that a number of these would be converted into contracts.

Shareholders were told that the rationalisation programme would further increase the group's competitiveness and, together with a share of the emerging UK power station programme, would lead to a marked improvement in NEI's performance.

He said the board felt justified in the light of the impact of the reorganisation on the interim dividend at 1.65p net per 20p share. In the absence of unforeseen circumstances, they would expect to maintain

the final of 5.25p. First half earnings worked through at 2.11p (5.5p) pre-tax extraordinary income.

Turnover for the period increased to £465.8m, an improvement of 10 per cent over last year's £423.5m—the group's main business is heavy engineering.

Of the total £56m generated in the UK of which £15.1m was direct export. Apart from reorganisation other factors affecting the pre-tax result were adverse currency movements and trading losses in the US.

Tax accounted for £4.8m (£7.5m) See Lex



COSMO SECURITIES JAPAN

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President: Kazuma Yasuda

NOTICE OF REDEMPTION

Ward Foods Overseas Capital Corporation, N.V. and Ward Foods, Inc. Guarantor

5% Subordinated Guaranteed Debenture Due 1998

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Indenture Dated as of November 1, 1986 among Ward Foods Overseas Capital Corporation, N.V., Ward Foods, Inc. and J. Henry Schroder Bank & Trust Company, Trustee, \$725,000 in aggregate principal amount of the above captioned Debentures will be redeemed through operation of the Sinking Fund on November 1, 1986 (the Redemption Date) at 100% of the principal amount thereof (the Redemption Price) together with accrued interest to said Redemption Date.

The serial numbers of the coupon Debentures redeemed are set forth below:

M 41	M1725	M2138	M4548	M5746	M5752	M 5988	M10094	M10230	M11294	M11882	M12579	M13218	M14016	M14580
121	1799	3280	4882	6196	7811	8797	9774	10309	10834	11412	11925	12262	12624	13023
129	1899	3359	4961	6275	7890	8876	9853	10388	10913	11491	12004	12341	12703	13102
136	1999	3438	5040	6354	7969	8955	9932	10467	11002	11580	12093	12430	12792	13191
143	2099	3517	5119	6433	8048	9034	10011	10546	11081	11659	12172	12509	12871	13270
150	2199	3596	5198	6512	8127	9113	10090	10625	11160	11738	12251	12588	12950	13349
157	2299	3675	5277	6591	8206	9192	10169	10704	11239	11817	12330	12667	13029	13428
164	2399	3754	5356	6670	8285	9271	10248	10783	11318	11896	12409	12746	13108	13507
171	2499	3833	5435	6749	8364	9350	10327	10862	11397	11975	12488	12825	13187	13586
178	2599	3912	5514	6828	8443	9429	10406	10941	11476	12054	12567	12904	13266	13665
185	2699	3991	5593	6907	8522	9508	10485	11020	11555	12133	12646	12983	13345	13744
192	2799	4070	5672	6986	8601	9587	10564	11104	11634	12212	12725	13062	13424	13823
199	2899	4149	5751	7065	8680	9666	10643	11183	11713	12291	12804	13141	13503	13902
206	2999	4228	5830	7144	8759	9745	10722	11262	11792	12370	12883	13220	13582	13981
213	3099	4307	5909	7223	8838	9824	10801	11341	11871	12449	12962	13301	13661	14060
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227	3299	4465	6067	7381	8996	9982	10959	11499	12029	12607	13120	13460	13819	14218
234	3399	4544	6146	7460	9075	10061	11038	11578	12108	12686	13199	13539	13898	14297
241	3499	4623	6225	7539	9154	10140	11117	11657	12187	12765	13278	13618	13977	14376
248	3599	4702	6304	7618	9233	10219	11196	11736	12266	12844	13357	13697	14056	14455
255	3699	4781	6383	7697	9312	10298	11275	11815	12345	12923	13436	13776	14135	14534
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689	9899	9679	11275	12595	14210	15200	16283	16713	17243	17822	18345	18644	19033	19432
696	9999	9758	11354	12674	14289	15279	16362	16792	17322</					

UK COMPANY NEWS

Acquisitions and organic growth lift Shandwick

ALTHOUGH THE 1985-86 results from the Shandwick group were boosted by acquisitions, the original company which was floated on the USM a year ago, showed strong organic growth.

The group, one of the UK's largest public relations undertakings, produced a pre-tax profit for the 12 months ended July 31 1986, of £1.37m, against an adjusted 1985-86 of £1.1m.

Acquisitions included Public Relations, Leslie Bishop Group, John Fowler and Partners, and Vernon East Public Relations.

Mr Peter Gummer, chairman, said acquisitions had clearly boosted profits, operating income and earnings per share. But the original group grew strongly, with its operating income ahead from £2.9m to £4.1m.

The profit was struck after exceptional debits of £281,000 (£265,000), including reorganisation costs and non-recurring management remuneration incurred prior to flotation or acquisition.

Group turnover rose from £8.26m to £10.97m and operating profit from £5.49m to

£7.13m. After tax £589,000 (£597,000) the net profit came to £776,000 (£582,000) for earnings of 17.3p (10.3p) per 3p share. The final dividend is 3p—against 2.45p forecast—for a net total of 4.225p.

Since the year-end the consultancy services "continued to be in great demand," the chairman stated. The company had completed the acquisition of Business Image, the high-tech PR consultancy, and continued to assess a number of opportunities to expand its UK and international capabilities.

Polymark recovery under way

Polymark International, the laundry and textile equipment and technology group which has survived a tough year, achieved substantially higher interim pre-tax profits of £315,000, against £6,000.

Mr Len Weaver, chairman, was confident the overall performance for 1986 would confirm Polymark's recovery from the major setbacks of recent years. "Prospects are better than they have been for several

years," he said.

But the company has again deferred payment on its "A" shares, due on December 31, 1986 until it has "achieved the profit stability necessary to sustain continued dividend payments."

Polymark showed a full-year profit of £8,000 in 1985 for the first time in three years, after a substantial restructuring and product rationalisation programme.

The company also announced the sale of its Dutch subsidiary, Polymark BV, for £448,000. This will result in an extraordinary loss of about £60,000 after deducting selling costs and tax charges. But proceeds from the sale have reduced group borrowings, while interest charge savings will compensate for loss of profits.

Exceptional items charged in arriving at the pre-tax profit included £46,000 (£82,000) for redundancy costs and £32,000 for the group's share of expected losses in setting up Japan Polymark, a related company.

The laundry division boosted profits to £267,000 from £215,000 after continuing to make headway in export markets and increasing its share of UK laundry equipment sales.

The technology division turned a loss of £281,000 to a £7,000 profit. But its profits for the full year will be affected by start-up costs for developing a computerised garment control system.

Increasing sales of a new product range have meant further investment in printing machinery at the division's new 'embroidery plant'.

The agricultural division reduced its 1985 half-year loss from £148,000 to £93,000 following a 13 per cent increase in sales. It has suffered a seasonal decline in the third quarter, but new premises in the UK and the US promised higher production levels and improved cost recovery in the last quarter.

Turnover was up £785,000 to £1.2m.

The shares rose 2.5p to 16.5p.

CH RILEY, ship repairer and engineer, reported pre-tax profits of £2,468 (£203,741) for year ended March 28 1986, after exceptional credits of £15,922 (£301,149) being rates refund for prior years. There is again no dividend. Turnover was £8,17m (£8,07m). Earnings per share 0.303p (0.402p).

Davidson Pearce at £1.3m in first half

FIRST HALF profits from the Davidson Pearce Group of advertising agents have risen by 14 per cent, from £1.14m to £1.3m.

And for the full year the company was expecting a satisfactory improvement over 1985, when the profit came to £2.26m, said Mr Christopher Hawes, chairman.

The company continued to be committed to the long term development of a widely based communications group, and was active in considering a number of suitable opportunities.

The directors reported that the group had made a good start to 1986, with billings ahead 6 per cent to £40m and turnover up 11 per cent to £30.74m. The group's shares were offered for sale a year ago.

The Davidson Pearce agency had been assigned further new product development projects from existing clients and recently added four major gains to its portfolio. New business interest in the agency continued at a high level.

The three other companies were progressing satisfactorily. The direct marketing company, Davidson Pearce and Goode Direct, added new clients and worked jointly with the agency on a number of accounts.

Both Artefact, the art studio acquired in April, and Davidson Pearce Frontline, set up in the same month, were developing well.

After tax £311,000 (£483,000) and minority credits of £3,000 (£3,000 debits), earnings for the half year came out at 6.12p (5.03p). An interim dividend of 1.5p is declared.

In his statement the chairman, Mr John Laurence said that lettings continued to be encouraging with the majority of properties being let before or on completion.

Rental income has increased

Record orders put Quest in profit

Quest Automation made good progress during the six months to August 31 1986, and for the period returned profits of £1.25m pre-tax compared with losses last time of £451,000.

The directors of this computer products supplier said yesterday that the return to profit was a result of entering the year with record levels of orders.

Furthermore, with the current level of orders they anticipated the group's performance would continue to improve.

Turnover for the first six months moved from £8.04m to £8.95m and gross profits worked through at £2.83m, compared with a previous £2.38m.

Pre-tax profits were struck after taking account of technical and development expenses amounting to £283,000 (£375,000), interest charges of £337,000 (£186,000) and last time a £9,000 share of related companies losses.

Earnings advanced from 3.07p to 8.33p per 10p share. There was again no tax charge.

The directors said the proposed arrangements with preferential shareholders to exchange their shares for

ordinary shares would reduce the obligation of preferential shareholders totalling some £5m and would significantly improve the group's balance sheet.

The group also intends to utilise a greater part of the share premium account which has been included by preference share conversions to eliminate the accumulated deficit on the profit and loss account.

Furthermore, with a balance sheet restructuring in hand and the group's performance expected to continue to improve

during the second half, the directors expect to resume payment of dividends for the current year.

The preliminary results for the 1985-86 year have been restated following a decision to account for certain forward sold contracts in the current year rather than last year.

The effect was to move £788,000 of profit from 1985-86 into the current year and on a restated basis the group made a pre-tax loss of £1.11m (£807,000 profit) last year including interest charges of £710,000 (£302,000).

£531,000 to £502,000, but these followed £309,000 losses in the 1985 second half. Turnover fell by £3.23m to £18m.

The directors stated that present indications showed that the overall 1985 profit of £222,000 should be improved upon by the year end.

Weather was blamed by directors for a drop in demand in two of the company's divisions. Jenks and Catell saw profits fall from £348,000 to £139,000 and Burpion and Ball—soon to be sold off—suffered a £28,000 turnaround to losses of £72,000.

Jacques Vert jumps 73%

A 73 PER CENT jump in pre-tax profits for the half year ended July 19 1986 has been recorded by Jacques Vert, the manufacturer and retailer of women's high quality fashion wear.

On turnover ahead £2m to £2.78m, the gross profit improved by 54 per cent to £2.5m, operating balance by 56 per cent to £1.12m, and the pre-tax figure came through at £1.2m, compared with £682,000.

Mr Alan Green, chairman of the group whose shares were admitted to the USM last December, said gross margins rose 12.5 per cent, from 34.5 per cent to 38.5 per cent, the improvement flowing from the wholesale operations. The rest stemmed from the higher levels of retail margins included in the accounts for the first time.

The fact that wholesale overheads remained largely static in spite of the higher turnover accounted for the increase in net margins.

He said spring sales and autumn 1986 orders were both records, and orders for spring 1987 were encouraging. The accessories, shoes, belts and co-ordinated jewellery for the 1986 autumn season and again

orders for spring were buoyant. Exports have grown 23 per cent since January.

The company produces the majority of its garments in factories at Washington, Tyne and Wear, and sells them through major stores and high street retail outlets. It had five of its own retail shops operating (all profitably) and expected the number to be nine by the year-end.

After tax £470,000 (£326,000) the net profit for the half year worked through at £725,000 (£356,000), with earnings at 7.95p (4.33p) per share.

Falcon hit by poor spring

POOR SPRING weather has hit the profits of Falcon Industries, the building, tools and engineering group, in the first half of 1986.

The interim dividend is being omitted. The final dividend was omitted last year after losses were suffered in the second half.

The directors yesterday stated that it was hoped to resume the dividend after planned disposals and reconstruction had been completed, which was expected at the end of the year or early 1987.

In the six months to June 30 pre-tax profits were down from

£531,000 to £502,000, but these followed £309,000 losses in the 1985 second half. Turnover fell by £3.23m to £18m.

The directors stated that present indications showed that the overall 1985 profit of £222,000 should be improved upon by the year end.

Weather was blamed by directors for a drop in demand in two of the company's divisions. Jenks and Catell saw profits fall from £348,000 to £139,000 and Burpion and Ball—soon to be sold off—suffered a £28,000 turnaround to losses of £72,000.

IN THE UNITED STATES BANKRUPTCY COURT FOR THE SOUTHERN DISTRICT OF TEXAS HOUSTON DIVISION

IN re
CONTINENTAL AIRLINES CORPORATION,
CONTINENTAL AIRLINES, INC.,
TEXAS INTERNATIONAL AIRLINES, INC.,
TXIA HOLDINGS CORP.,
TXIA FINANCE (EUROPE) B.V.,
TEXAS INTERNATIONAL AIRLINES CAPITAL N.V., and
TEXAS INTERNATIONAL AIRLINES FINANCE N.V.,
Debtors.
X

TO THE HOLDERS OF THE GUARANTEED FLOATING RATE NOTES DUE 1986 OF TEXAS INTERNATIONAL AIRLINES CAPITAL N.V.:

PLEASE TAKE NOTICE THAT:
On June 30, 1986, the Third Amended Joint Plan of Reorganization under Chapter 11 of the United States Bankruptcy Code (the "Plan") of Continental Airlines Corporation, Continental Air Lines, Inc., Texas International Airlines, Inc., TXIA Holdings Corp., TXIA Finance (Europe) B.V., Texas International Airlines Capital N.V. ("Capital N.V.") and Texas International Airlines Finance N.V. (collectively hereinafter referred to as the "Debtors") was confirmed by the United States Bankruptcy Court for the Southern District of Texas, Houston Division.

Pursuant to the Plan, on September 2, 1986 (the "Effective Date"), the Guaranteed Floating Rate Notes due 1986 issued by Capital N.V. (the "Old Notes") and the interest coupon maturing October, 1986 (the "October 1986 Coupon") were cancelled and converted into the right to receive, from and after such date, the principal amount of the Old Notes, new Floating Rate Notes due 1986 (the "New Notes") issued by Continental Airlines, Inc. ("Continental"), which has assumed all of the liabilities of Capital N.V., under the Plan, and a cash payment (the "Cash Payment"). A holder who surrenders an Old Note with the October 1986 Coupon attached will receive: (1) A Cash Payment of \$835.36; and (2) New Notes in the principal amount of \$12,506.09; provided, however, that in accordance with Section 27.13 of the Plan, the principal amount of New Notes issued shall be rounded to the nearest \$100.00. In the case of a principal amount of more than \$50,000, holders of Old Notes who tender Old Notes without the Coupons appearing thereon will receive a pro rata reduction in the principal amount of New Notes and the Cash Payment to be received by them. Holders who only tender Old Notes with the Coupons attached will receive a pro rata reduction in the Cash Payment. The New Notes will be issued in denominations of \$100, \$1,000 or integral multiples thereof.

EXCHANGE SCHEDULE FOR OLD NOTES TENDERED WITH OCTOBER 1986 COUPONS ATTACHED

Principal Amount of Old Notes (\$Dollars)	Principal Amount of New Notes (\$Dollars)	Cash Payment (\$Dollars)
10,000	12,500	835.36
20,000	25,000	1,670.72
30,000	37,500	2,506.08
40,000	50,000	3,341.44
50,000	62,500	4,176.80
60,000	75,000	5,012.16
70,000	87,500	5,847.52
80,000	100,000	6,682.88
90,000	112,500	7,518.24
100,000	125,000	8,353.60

EXCHANGE SCHEDULE FOR OLD NOTES TENDERED WITHOUT OCTOBER 1986 COUPONS

Principal Amount of Old Notes (\$Dollars)	Principal Amount of New Notes (\$Dollars)	Cash Payment (\$Dollars)
10,000	12,500	817.48
20,000	25,000	1,634.96
30,000	37,500	2,452.43
40,000	50,000	3,269.91
50,000	62,500	4,087.39
60,000	75,000	4,904.87
70,000	87,500	5,722.34
80,000	100,000	6,539.82
90,000	112,500	7,357.30
100,000	125,000	8,174.78

EXCHANGE SCHEDULE FOR DETACHED OCTOBER 1986 COUPONS TENDERED

Number of October 1986 Coupons	Principal Amount of New Notes (\$Dollars)	Cash Payment (\$Dollars)
1	300	17.88
2	600	35.76
3	900	53.64
4	1,200	71.52
5	1,500	89.40
6	1,800	107.28
7	2,100	125.16
8	2,400	143.04
9	2,700	160.92
10	3,000	178.80

An exchange of the Old Note(s) for the New Note(s) may only be made by surrendering such Old Note(s) to J. Henry Schroder Bank & Trust Company, the trustee (the "Trustee") for the holders of New Notes if it is held at:

One State Street
New York, New York 10015
Attention: Corporate Trust Department, 6th Floor

together with a properly completed letter of transmittal (the "Letter of Transmittal"). Copies of the Letter of Transmittal may be obtained from J. Henry Schroder Bank & Trust Company of New York at its address set forth above and from:

Continental Airlines, Inc.
2929 Allen Parkway
Houston, Texas 77019
Attention: Mr. James Glenon

Credit S.A.
67 Bd. Gr. D. Chatelet
P.O. Box 1008
Luxembourg

Enrolog Operations Center P.L.C.
Morgan Guaranty Trust Company
Rue de la Regence, 4
B-1000 Brussels, Belgium

Each Cash Payment and the delivery of the New Note(s) will be made promptly following surrender of the Old Note(s) and/or October 1986 Coupon(s) by each holder thereof. The Cash Payments will be made by United States dollar check and will be delivered to the address specified in the Letter of Transmittal tendered by the holder of an Old Note(s). The Cash Payments will not bear interest after the Effective Date.

The right of any holder of an Old Note(s) entitled to receive more than \$5,000,000 principal amount of New Note(s) to transfer such New Note(s) may be limited in accordance with applicable federal securities laws.

IT IS IMPORTANT THAT HOLDERS OF OLD NOTE(S) PROMPTLY TENDER THEIR OLD NOTE(S) TO THE TRUSTEE UNDER THE PLAN, ANY NEW NOTES AND ANY CASH PAYMENTS DEPOSITED WITH THE TRUSTEE AND NOT CLAIMED WITHIN SIX YEARS AFTER THE EFFECTIVE DATE WILL BE RETURNED TO CONTINENTAL AFTER SUCH TIME THE HOLDER OF AN OLD NOTE(S) WILL BE RETURNED TO PROCEED AGAINST CONTINENTAL TO OBTAIN ANY NEW NOTE(S) AND ANY CASH PAYMENT TO WHICH HE OR IT IS ENTITLED.

Description of the New Notes

The New Notes mature on the tenth anniversary of the Effective Date and bear interest through the fifth anniversary of the Effective Date at 1 1/4% above the London Interbank Offered Rate ("LIBOR"), and thereafter at 2 1/4% above LIBOR, payable quarterly. The New Notes are not redeemable through the second anniversary of the Effective Date. After the second anniversary of the Effective Date, the New Notes are redeemable, initially at 100% of par plus accrued interest, and declining by 2% of par on each of the third, fourth and fifth anniversaries of the Effective Date, after which time they are redeemable at par plus accrued interest.

The New Notes are subject to a sinking fund which provides for 12.5% of the aggregate principal amount of the New Notes to be retired at the end of each of the fourth through ninth anniversaries of the Effective Date. In lieu of making the required sinking fund payment or any portion thereof in any year, Continental may purchase New Notes and tender them to the Trustee in whole or partial satisfaction of the sinking fund. Except as provided in the Plan, the holders of the New Notes will have the same rights as the holders of the Old Notes.

Additional information concerning the rights of holders of Old Notes may be obtained from Continental at its address set forth above or by contacting its counsel at the following address:

WEIL, GOTTSAL & MANGES
Attorneys for Continental Airlines, Inc.
767 Fifth Avenue
New York, New York 10153
Attn: Stephen B. Selzer, Esq.
(212) 310-8000

Houston, Texas
October 1, 1986
CONTINENTAL AIRLINES, INC.

Dencora improves and sees big year-end increase

Dencora, the USM-quoted property development and investment group based in East Anglia, increased pre-tax profits by 10 per cent to £740,000 in the first half of 1986, despite higher interest charges of £1,600 (£1,700). Turnover was up by £596,000 to £5.58m. Earnings per share were 3.5p (5.1p).

The board said it expected the year-end profit to show a significant improvement on the £1.05m of 1985.

In his statement the chairman, Mr John Laurence said that lettings continued to be encouraging with the majority of properties being let before or on completion.

Rental income has increased

by 28 per cent due to rent reviews and new properties becoming available. The investment estate at Harlow referred to in the statement had been completed and was fully let.

Four schemes were scheduled for completion by the end of 1986 and out of these two were pre-let, one was the subject of a firm inquiry, and 11 units had been let in the fourth.

In order to improve the portfolio, the sale of several smaller properties had been agreed and general building contracting was still being scaled down. This will continue until it becomes profitable.

Over 250 houses were expected to be sold this year. Two additional sheltered housing sites had been acquired and the terms for two more agreed. Steady improvement was shown by the builders merchandising side of the business.

Rise of 52% for Procter & Gamble

Procter & Gamble, the UK subsidiary of the US manufacturer of detergents and allied products, pushed taxable profits ahead 52 per cent to £18.5m for the year ended June 30 1986, compared with £12.2m. Turnover rose from £44.7m to £44.3m, a 4 per cent rise only, but the directors stated that unit volume increases accounted for more than the overall turnover rise.

Profit progress was particularly strong, they said, in both the retail and foodservice as well as industrial cleaning products. In the industrial chemicals business unit volumes reached record levels, but profits declined mainly because of the impact of a rapid fall in raw material and glycerine prices.

Cost of sales for the year amounted to \$402.05m, leaving a gross profit for the period up from £36.36m to £41.36m. Distribution and administration expenses took £26.1m (£22.1m), there was an exceptional credit of £3.38m (nil) and net interest took £0.97m, down from £2.02m.

After tax of £4.78m (£2.29m) and dividends of £7.2m (nil), there was £6.58m (£9.94m) retained.

Aidcom offshoot agrees buyout

Aidcom International has agreed to a management buyout at Cookman, Copeman & Partners, itself a specialist in advising management on buyouts.

The management and employees of CG & P have purchased a 31 per cent interest in the company from Aidcom for £31,000—the management already held a 49 per cent stake.

Aidcom is itself the subject of an agreed takeover by Addison Consultancy, the communications group.

GIBBS MEW is acquiring 13 public houses from J. A. Devenish at a cost of £1.5m cash. Completion fixed for November 1.

Davidson Pearce Group plc Interim Results

Unaudited results of the Group for the six months ended 30th June 1986.

	6th months ended 30th June 1986	6th months ended 30th June 1985	Year ended 31st December 1985
Billings	40,056	37,721	75,573
Turnover	30,742	27,768	56,733
Pre-tax profit	1,304	1,142	2,261
Taxation	511	483	960
Minorities	3	(5)	(12)
Profit attributable to shareholders	796	654	1,289
Dividends			
Interim	156	35	35
Final	—	—	195
Retained profit	640	619	1,059
Earnings per share	6.12p	5.03p	9.91p

Copies of the Interim Report are available from the Company Secretary, Davidson Pearce Group plc, 67 Brompton Road, London SW3 1LE.

The Group has made a good start to the year. On turnover up 10.7% from £27.76 million to £30.74 million, pre-tax profits rose 14.2% from £1.14 million to £1.30 million. Earnings per share at 6.12p increased by 21.7% from 5.03p.

The Davidson Pearce agency has been assigned further new product development projects from existing clients and has recently added four major gains to its portfolio: All Gold Assortment from Terry's of York, the Sindy doll range from Hasbro Industries, the Sandtex, Permogelze, and Silikens range from Alko, and more recently the new pan-European carpet campaign from the International Wool Secretariat. New business interest in the agency continues at a high level.

The three other group companies are progressing satisfactorily. Our direct marketing company, Davidson Pearce & Goode Direct, has added new clients and works jointly with the agency on a number of accounts. Both Artefact, the art studio, which we acquired in April, and Davidson Pearce Frontline, which we set up in April, are developing well.

The Directors have declared an interim dividend of 1.2p net per share which represents an increase of 20% over the notional interim of 1p for 1985. The actual interim dividend paid in 1985, prior to the listing of the company's shares, is not comparable with the current payment. Warrants will be posted on 21st November 1986 to shareholders on the Register at the close of business on 24th October 1986.

The trading performance of the Group has continued to improve throughout the year and on present indications we expect a satisfactory improvement on our 1985 results. We continue to be committed to the long term development of a widely based communications group and are active in considering a number of suitable opportunities."

Christopher Hawes
Chairman

UK COMPANY NEWS

Thurgar Bardex calls for £1.89m

BY NIKKI TAIT

Thurgar Bardex, the plastic extrusions and PVC window frames group, is celebrating a sevenfold increase in first half pre-tax profits at £704,000, before tax, with a one-for-four rights issue to raise £1.89m.

In the six months to end-June, Thurgar made virtually the same profit as it did in the last full year — a sharp increase on the £101,000 profit in the first half of 1985. Sales were 69 per cent higher at £8.4m.

Part of the increase reflects the acquisition of plastic window frame supplier N and P, which contributed around £300,000 to the pre-tax total. Business here is "very buoyant," say the directors, and it is currently carrying a 10-12 week order book.

But the strength of demand at N and P — Thurgar's largest customer prior to its acquisition

a year ago — has also had a knock-on effect on existing operations. Moreover, these have benefited from an £850,000 investment in modern extrusion lines made over the past couple of years.

The directors say they are confident that current sales levels can be maintained and that a successful year is in view. The interim dividend is being raised from 0.5p to 0.6p a share.

It is to take advantage of the sales upturn for PVC windows that the company is asking shareholders to put up £1.89m. The cash call involves the issue of 4,053m new shares at 50p, on a one-for-four basis. The issue has been underwritten by Barclays de Zoete Wedd.

The bulk of the money will go towards a new automated PVC window fabrication unit at

Hitchin and four new extrusion lines. A bulk handling system is also planned for Kettering, plus some investment in new tooling and dies for both existing and new products. Once the new investment is in place, the company says its capacity should increase by around 40 per cent.

Initially, Thurgar will use the proceeds to cut borrowings.

These have risen following the firm purchase of two freeholds in October 1985 and last January, pushing interest charges in the first half up from £12,000 to £175,000.

Yesterday shares took more notice of the buoyant trading picture than the cash call — rising 1p to 49p.

Merrett's satellite buyer

Merrett Holdings, one of the biggest insurance underwriting groups at Lloyd's of London, has found a buyer for Westar 6, the second of two satellites rescued from space in 1984 by US astronauts.

Johnson Geneva, a New York-based communications services

company, has agreed to purchase the satellite for about \$30m (£13.8m). The satellite, which was insured for \$105m (£73m), was owned by a group of insurers who financed the rescue mission — by the space shuttle Discovery.

Worcester Group lifts profits to £600,000

Worcester Group, central heating boiler maker, which came to the US in June, announced interim pre-tax profits of £600,000 up from £208,000.

The company expected the good trading conditions — the rapid increase in demand for Worcester's range of gas boilers — to continue to boost profitability in the second half.

The chairman, Mr Cecil Duckworth, said he was confident the company could improve its earnings per share. They stood at 10.1p, up from 4p.

The company has declared an interim dividend of 2.2p, which is ahead of the company's commitment at the time of the USM placing. This was for a total of 15p per share for the year with a third payment at the interim stage.

The company's subsidiaries, Packaging Products and Metal Construction, were improving.

Countrywide
The Bank of Scotland is to take 40 per cent stake in the Countrywide Building Society of New Zealand, and General Accident will take 20 per cent. The proportions were reversed in yesterday's issue.

Partnership losses cut KCA Drilling profits to £1.21m

Including its share of partnership losses amounting to £1,372,000, KCA Drilling Group, onshore and offshore drilling contractor subsidiary of Roschold, dropped from £3.44m to £1.21m for the six months ended June 30 1986.

This is compared, however, with the second half of 1985 when the group contributed £790,000 which took the full year's figure to £4.43m.

As last year's final, the interim dividend has been omitted. The directors explained that, in the 1985 annual accounts, they stated the company would not be in a position to apply future profits to the payment of dividends until the deficit in distributable reserves had been eliminated.

Turnover for the six months was down from £20.92m to £15.25m giving operating profits of £3.26m, compared with £4.54m.

After interest payable of £1.09m (£1.64m) including £821,000 for (drilling) and share of partnership losses, profits

came out at £1.21m (£2.9m). These were split as to: onshore and platform drilling operations £2.77m (£3.22m) and mobile offshore drilling operations £1.57m loss (£318,000 loss).

The directors stated that 1985 figures were restated to take account of the change in accounting policy in respect of the finance leases which became effective on December 31 1985.

The loss incurred in mobile offshore was attributable solely to the jack-up drill rig KCA Sandpiper and represents the group's 60 per cent share of the loss incurred by the partnership which owns and operates the rig. The directors said.

Despite the adverse conditions which continued to affect the contract drilling business, the group's onshore and platform drilling activities continued to perform satisfactorily in all areas.

In the UK the company had recently been awarded a 12 month contract for one of its UK land drilling rigs and the UK land drilling rig and platform contracts in the North Sea.

Overseas the company has arranged a contract for an additional rig in Turkey. The drilling and the jack-up continue to present difficult problems to the group, directors stated, as the company had been unable to secure further work for either rig since the beginning of the year.

A further consequence of the present market conditions was that directors had been unable so far to find a buyer for the drillship.

While there had been some interest in it the present market conditions for such rigs indicated that the company would have to be both patient and persistent if the drillship is to be sold at a reasonable price.

As reported in the 1985 group accounts the drilling KCA Kingfisher is currently on the market for sale. Full provision was made in 1985 for financing and other costs relating to the drillship expected to arise in 1986 and all costs in the period to June 30 had been offset against this provision, directors pointed out.

Hollas sale

Hollas Group has sold its 50 per cent shareholding in Town & Country Estates (Cheshire) to Laurentine UK of the Imperial Life of Canada group, for £500,000. In addition, loans amounting to approximately £288,000 have been repaid to Hollas.

Hollas acquired the interest in T & C, which trades as Jordans Estate Agents, in 1984 for £156,000.

Laing Properties ahead at six months

Laing Properties, Watford-based property investment company, benefited from lower interest charges in the first half of 1986 and for the period saw its profits before tax rise from £7.4m to £8.2m.

As a further move to reduce disparity, the interim dividend is being stepped up from 3p to 3.5p net per 25p share.

The contribution to profits from the company's activities in North America suffered a reduction when converted to sterling. The effect was to reduce income by some £0.5m.

After making allowances for a similar currency adjustment in the second half the directors still expected the outcome for the full year to show a reasonable improvement over 1985.

First half investment income was little changed at £14.4m (£14.5m) but trading income fell from £22m to £21m. Interest charges were cut by £1m to £5.4m. Overheads accounted for £2m (£2.7m).

Tax for the year is expected to average around 25 per cent of pre-tax profits.

NOTICE OF REDEMPTION
To the Holders of

International Standard Electric Corporation

6% Convertible Sinking Fund Debentures due 1989

(Convertible on and after May 15, 1970 into Common Stock of ITT Corporation)

NOTICE IS HEREBY GIVEN, that pursuant to the terms of the Indenture dated as of November 1, 1969 (the "Indenture"), between International Standard Electric Corporation ("Company") and Bankers Trust Company, as Trustee ("Trustee"), of the Company's 6% Convertible Sinking Fund Debentures Due 1989 (the "Debentures") have been called for redemption through the operation of the optional Sinking Fund on November 1, 1986 pursuant to Section 3.02 of the Indenture at 100% of the principal amount thereof (the "Redemption Price"), and (ii) an additional \$1,250,000 principal amount of the Debentures have been called for redemption through the operation of the optional Sinking Fund on November 1, 1986 pursuant to Section 3.02 of the Indenture, also at 100% of the principal amount thereof (the "Redemption Price").

On November 1, 1986, the Redemption Price will become due and payable upon all Debentures, payment of regular interest on the coupons will be made in the usual manner and all future interest thereon shall cease to accrue on and after said date. All Debentures, together with all coupons appertaining thereto maturing after November 1, 1986, are to be surrendered for payment of the redemption price at the main offices of any one of (1) Bankers Trust Company in London, (2) Bankers Trust Company in Paris, (3) Hollandsche Bank Unie, N.V. in Amsterdam, (4) Societe Generale de Banque S.A. in Brussels, (5) Dresdner Bank Aktiengesellschaft in Frankfurt, (6) Banque Generale du Luxembourg S.A. in Luxembourg, (7) Banca Nazionale del Lavoro in Milan, and (8) The Corporate Trust Office of Bankers Trust Company in the Borough of Manhattan, The City of New York; provided, however, that if Debentures are surrendered in the City of New York, certain certifications or information may be required in order to obtain relief or exemption from U.S. withholding taxes.

The following certificate numbers of Debentures are to be redeemed in whole for \$1,000 principal amount:

9	555	101	1331	1867	2198	2577	4330	4645	5328	5956	6490	8100	9813	10215	10575	10818	11482	12416	15078	17258	17678	18380	18787	19858
10	566	1102	1338	1868	2139	2585	4347	4648	5342	5989	6523	8241	9853	10216	10576	10819	11483	12422	15079	17259	17679	18381	18789	19859
11	557	1113	1540	1870	2142	2586	4358	4649	5343	5990	6524	8242	9854	10217	10577	10820	11484	12423	15080	17260	17680	18382	18790	19860
12	562	1114	1541	1871	2143	2587	4368	4650	5344	5991	6525	8243	9855	10218	10578	10821	11485	12424	15081	17261	17681	18383	18791	19861
13	563	1115	1542	1872	2144	2588	4370	4651	5345	5992	6526	8244	9856	10219	10579	10822	11486	12425	15082	17262	17682	18384	18792	19862
14	572	1118	1546	1875	2147	2590	4373	4654	5348	5995	6529	8247	9859	10220	10580	10823	11487	12426	15083	17263	17683	18385	18793	19863
15	573	1119	1547	1876	2148	2591	4374	4655	5349	5996	6530	8248	9860	10221	10581	10824	11488	12427	15084	17264	17684	18386	18794	19864
16	574	1120	1548	1877	2149	2592	4375	4656	5350	5997	6531	8249	9861	10222	10582	10825	11489	12428	15085	17265	17685	18387	18795	19865
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24	582	1128	1556	1885	2157	2600	4383	4664	5358	6005	6539	8257	9869	10230	10590	10833	11497	12436	15093	17273	17693	18395	18803	19873
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FINANCIAL TIMES SURVEY

Wednesday October 1st 1986

London Docklands

More than 8 sq miles of semi-dereliction, long ignored as London's "backyard", is being transformed by £1.5bn of investment into a desirable place to live and work

Regeneration surges as barriers break down

By Richard Evans

FIVE YEARS AGO a drive east from Tower Bridge into London's dockland was a deeply depressing experience. Changing trade patterns, technical advances and high labour costs had led to the docks' progressive closure, beginning with the old East India dock in 1967 and ending in 1981 when the last ship sailed from the Royals.

Throughout the 1970s dockland slid into a seemingly irreversible decline. There were no jobs, so people moved away; the infrastructure deteriorated and the task of rejuvenating the area appeared hopeless.

A similar journey now, however, through the old Surrey Docks south of the Thames and through Wapping and the Isle of Dogs on the north bank is a remarkable experience. The regeneration of dockland is surging ahead.

In parts it looks like one huge construction site, with contractors' equipment replacing the long dismantled wharfedocks. Sprawling, lifeless wharves and abandoned warehouses stand incongruously near luxury riverside apartments.

Elsewhere, development has been virtually completed and new communities, residential and commercial, have taken shape.

The position of dockland, covering over 8 sq miles imme-

diately east of the City looks ideal now, given the purpose-built new buildings needed to meet the challenges of the deregulation of the securities market—the so-called Big Bang.

This is a recent phenomenon. Historically and physically, the docks have been cut off from the mainstream of London life, isolated by entrenched attitudes and inadequate public transport.

Attempts were made throughout the 1970s by the Government, the Greater London Council, the dockland boroughs and by local communities to grapple with the immense task of rejuvenating the area, but the machinery and cash were inadequate.

The Conservative Government stepped in and in 1981 set up the London Docklands Development Corporation with Sir Nigel Brookes of Trafalgar House as chairman in a controversial attempt to force through redevelopment.

There is little doubt that in commercial terms it has been a considerable success. About 2,000 businesses are now based in the area, including over 400 new ones, and 3,000 jobs have been created that did not exist in 1981.

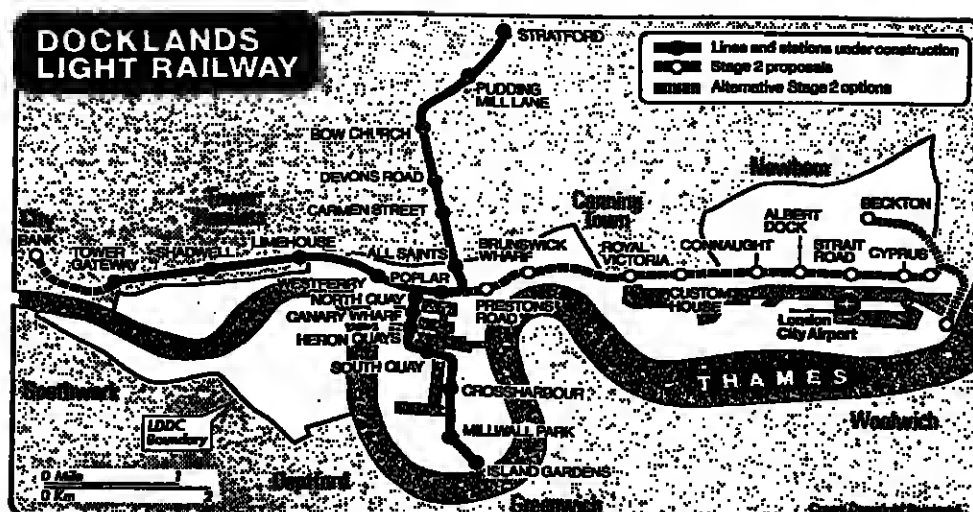
It has been at a high cost, according to some local residents and community groups. Local authorities lose all planning powers when a development corporation is designated. Instead, control passes to the government-appointed body, which is supplied with state funds to carry out its task.

The local councils in dockland, Southwark, Tower Hamlets and Newham, resent the loss of their power and influence, and community groups like the Docklands Forum claim that their views and wishes were overridden by the corporation in its rush to redevelop.

The LDDC started off with big advantages including proximity to the City and full support from the Government, backed by generous grants and loans for land purchase and building works.

There was still, however, the entrenched view of docklands as London's backyard plus the pressure for development to continue to head west rather than east.

The biggest initial task for the corporation, according to Mr Reg Ward, chief executive since its inception, was therefore to change this public perception.



"It is easy in retrospect to identify the critical factors that affected development, but at the time they were often random and incoherent. We had no master plan... it was basically all market led," says Mr Ward.

Not least of the random initiatives was the creation in 1982 of an enterprise zone around the redundant West India, Millwall and East India Docks.

With the advantages of the enterprise zone, including a 10 year holiday from rates, exemption from land development tax and relaxation of planning controls, the area helped to break the psychological resistance to investing east of the Tower of London.

The next major problem to be overcome in the area as a whole was housing. East London was regarded as a public sector housing ghetto with 96 per cent of the population living on council estates. Only two houses had been built for private occupation in the previous five years.

The LDDC agreed to the development of a 30 acre site by four private sector house-builders. These sold well, and more than 8,000 new homes, 5,000 of them on corporation-owned sites, have now been built, or are under construction.

Housing has in fact continued to be a problem because of the soaring cost of land. Land values have been pushed above the £15m per acre mark, compared with the first sale of £70,000 an acre in 1982. Rents are currently running at £12 to £15 a square foot for office space and the first £1m penthouses are now for sale in Wapping.

One of the major criticisms of local community groups is that locals simply cannot afford to live in the area any more. The LDDC has attempted to overcome this by insisting that a proportion of houses and flats built on its land must sell for £40,000 or less.

But too many buyers were reselling immediately at a high profit, and last year a resale constraint policy was introduced. Then came the problem of the infrastructure, particularly road and rail communications. Although close to the City, the roads are notoriously congested and public transport services poor.

This major drawback was overturned at a stroke with the Government's commitment late in 1982 to build the docklands light railway, the critical piece of development infrastructure that gave further investment credibility to the area.

The first phase of the railway, linking the Isle of Dogs with stations at Tower Hill and Stratford, is due to open next July and a Bill seeking an extension to Bank station—opposed by the City of London Corporation—is currently before Parliament.

Phase II of the development will take the railway further east into the Royal Docks, still largely undeveloped and potentially the most exciting prospect of all.

The railway will not only give wide public access to docklands for the first time, but will provide London with a major new tourist route linking the Tower with Greenwich.

The Royals are regarded by the corporation as the most important urban redevelopment site in Europe. They cover 667 acres, including 237 acres of water, and lie only five miles from the centre of London.

Prospects for this most easterly end of docklands, previously regarded as hopelessly inaccessible, are being transformed not only by the light railway but by the London City airport now being annexed and built by John Mowlem, the civil engineers.

The Stolport, being constructed on land alongside the old King George V dock, is intended for flights to UK and



Canary Wharf, proposed by a US banking consortium, could extend London's financial centre into docklands

European cities by aircraft capable both of short take-offs and landings, and of conforming to strict noise regulations.

The shape and scale of the first major projects for the Royals will be decided shortly by the LDDC, which is considering schemes by three consortia involving a total investment of £2bn.

Even these have been overshadowed recently by the proposals for the controversial £1.5bn Canary Wharf office development on the northern fringes of the Isle of Dogs. The offices will be in three towers up to 350 feet high, making them the highest buildings in Europe.

Local authorities have objected on the grounds that transport services will be overloaded, that few of the anticipated

45,000 jobs will be suitable for local people, and that the towers will destroy the view from Greenwich's Royal Naval College, designed by Sir Christopher Wren. But Canary Wharf, which has the support of the LDDC, is likely to go ahead, provided the light railway is extended into the City.

So far, the Government's investment of £250m in dockland through the LDDC has generated investment of £1.2bn from the private sector. The approaching transformation of the Royals and the Canary Wharf scheme emphasise the escalating scale of the regeneration.

It is now possible to visualise what appeared to be a bizarre flight of fancy five years ago: the creation of a new city within a city.

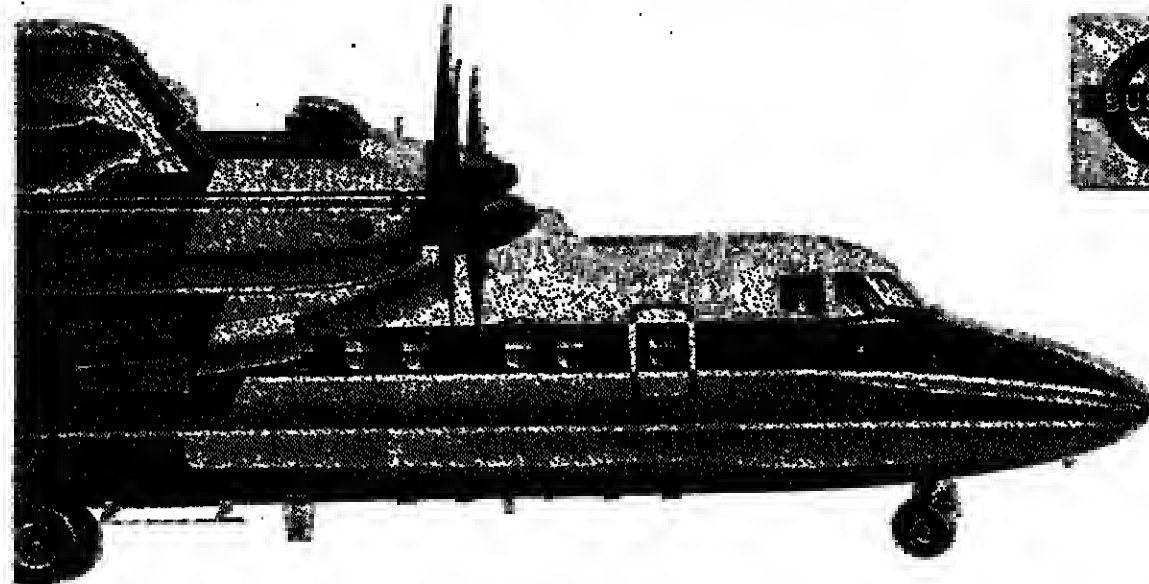
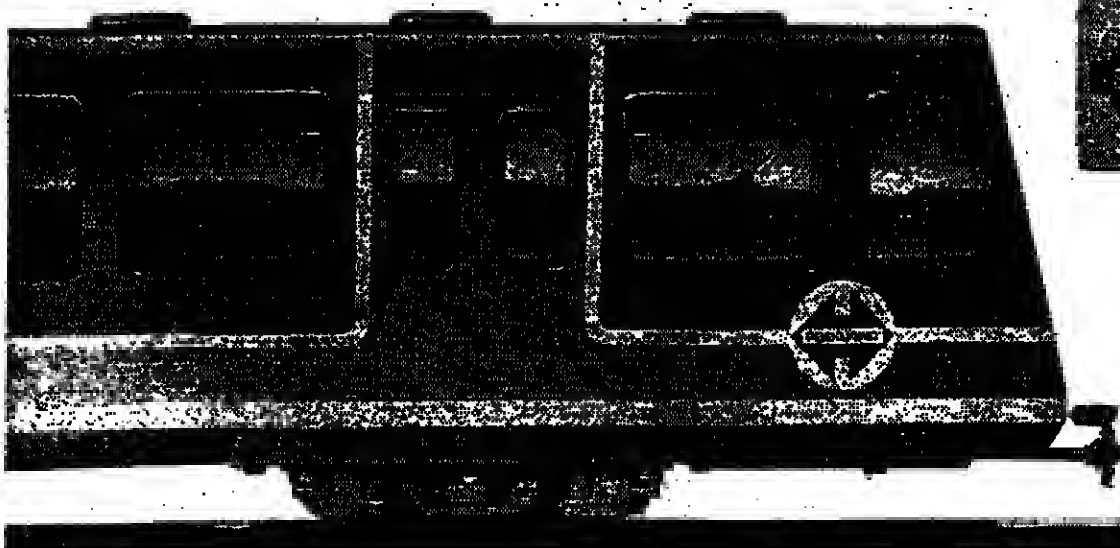
IF YOU THINK DOCKLANDS IS DIFFICULT TO GET TO—YOU'RE ON THE WRONG TRACK, ROAD, RUNWAY AND RIVER.

Some people seem to think that the new rail link from Docklands to Bank is just a random train of thought. Wrong. Most of the rail link is already complete—and test vehicles are already running on it. By next July it will be operational and the line will be capable of carrying 22,000 passengers per hour.

Some people think that the Docklands road system will lead them up the garden path. Wrong. The new link road to the M11 is already being built and will open in 1988.

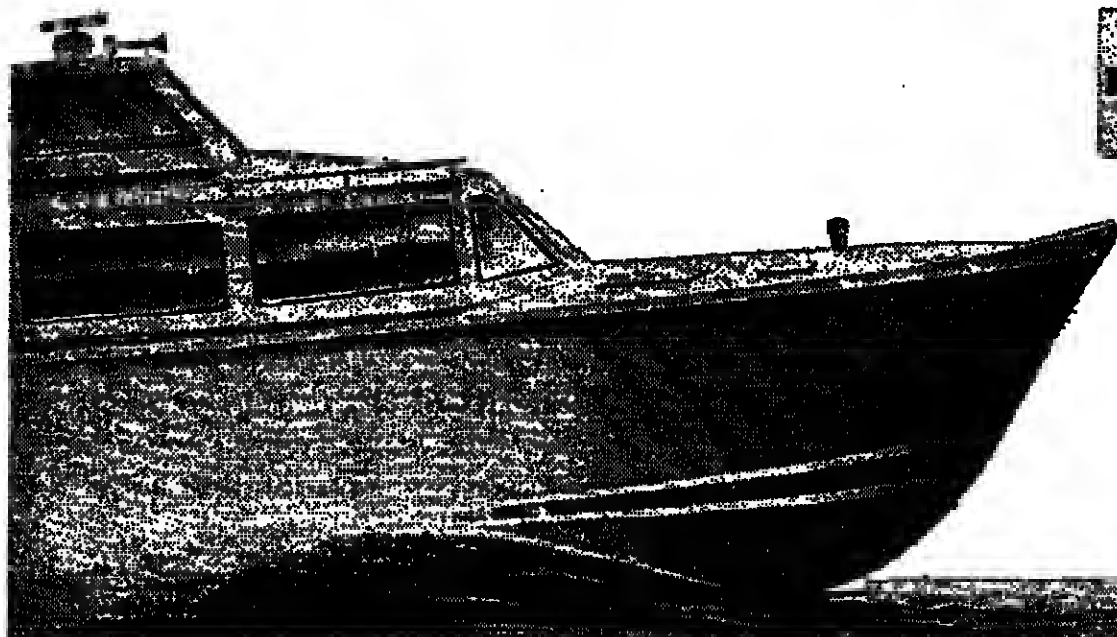
Access time from Stolport to the M11 will be only 10 minutes.

DOCKLANDS LIGHT RAILWAY TRAIN.



DASH 7. SHORT TAKE OFF/LANDING AIRCRAFT.

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AIRMARAN HIGH SPEED 50 SEATER CATAMARAN.

Some people think that the Docklands river taxi is way down stream. Wrong. Test services will begin in 1987.

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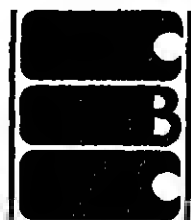
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Surrey Docks

Quality did not come cheaply

TWO YEARS ago, there were 250 acres of mainly undeveloped land in the Surrey Docks. They had been the first to close, leaving isolated pockets of residents sandwiched between river wharves and declining industry.

The LDDC, resolved 15 years of debate about the future of the Surrey Docks, directly opposite the City, when it pushed through permission for an office development now called London Bridge City, one of the single most important city centre developments in Europe. Further east, however, the process of development was to be less spectacular. "The key was to establish basic infrastructure, but with an emphasis on quality," says Mr Chris Farrow, the corporation's area director. "It did not come cheap, but with no single catalyst such as an enterprise zone, we have created the image of an environment of quality." The corporation expects to spend \$50m in a decade in Surrey Docks, most of it on infrastructure. By 1981 much of the docks had already disappeared, but the areas of water that remained have proved important for development, such as the canal system linking Canada Water and Surrey Water. Around Greenland Dock, the LDDC has spent \$18m on improvements, expected to bring 2,000 jobs, 1,000 homes and a pier. Land which sold for \$250,000 per acre two years ago now fetches \$1m. But the prospects for development of business units had looked, until one year ago, far from promising. There was already 2m sq ft of industrial space in Southwark, much of it around the Surrey Docks, available for let at \$1.50 a sq ft. So it was made a condition that developers provide industrial units as well as housing. "New technology firms from the leafy suburbs of Bromley now say this is where they have to be to serve future markets," Mr Farrow says. "The lowest units are now filled, and new ones ranging from 10,000 sq ft downwards are letting well. The next development underpinning employment prospects

is 300,000 sq ft of retail space, with Tesco as the anchor store. A further 15 acres remain and the LDDC plans to create 16,000 additional jobs in the area.

A higher standard of design is also emerging. "In our first three years, the quality of new housing was competent and popular, but it was not creating a new wave. Now, particularly at Greenland Dock with the development of 146 homes by ISLEF of Denmark, we are moving into high-quality architecture."

No such accolades for local authority blocks, perhaps, but they have not been forgotten. The corporation was left with 770 inter-war municipal units which residents no longer wanted to live in. These it has sought to upgrade for sale and rent, working with Southwark Council.

Last September, it reached agreement with the council to buy 550 homes. The most ambitious scheme is the conversion of 135 former municipal flats by Barratts and the South London and Crystal Palace Housing Association, 50 per cent of them for sale.

The money the council received is helping to finance the refurbishment of the remaining 220 flats. Southwark also receives 50 per cent of any profit on the 550 units over \$3m.

"We have also done our best to give local people a chance to buy," Mr Farrow says. When a property comes onto the market, tenants living in Southwark are given first choice to buy for two weeks, then the children of tenants for a further two weeks. Releases in the first month are selling at prices up to \$120,000.

Alastair Guild

Royal Docks

A latecomer to revival

DEVELOPMENT has come late to the eastern end of London's docklands, the Royal Docks, the largest enclosed dock system in the world, covering an area that would stretch from Hyde Park Corner to Tower Bridge.

The delay could be made up for by size: four of the dockland schemes seen so far to the east of the city, including the LDDC's purchase of 500 acres of the Royals from the Port of London Authority, increasing the amount of land and water it controls to over 30 per cent. Together with vacant Gas Board and other land to the north east, they provide 280 hectares of land and 96 hectares of water for development.

Construction of London City Airport is well underway on the quay between the Royal Albert and King George V docks. The other three developments, costing a total of more than \$1.5bn, and likely to take 10 years to complete, could be decided on before the end of the year.

The LDDC has already had talks with Newham Council and community groups about the social impact of the three development proposals. The corporation has committed itself to making "a reasonable proportion" of the 5,000 or so homes proposed available either for rent or for sale at prices "which Newham people can afford."

In 1981 houses built at Beckton, in the Royals, marked the start of the LDDC's programme, but since then there have been few other signs of progress. "People here were getting quite depressed wondering when their area would receive attention," says Mr Dr Vesty, director of the area team.

So the corporation spent money on projects that would give the area "a bit of a boost." For example \$700,000 turned the disused Silverton Tramway into a landscaped footpath and cycleway running for over half a mile along the north of the riverside industrial zone.

Work is now underway on a \$70m programme of improvements to the area's landscape, transport and services, though it is anticipated that the developers of the three major schemes will provide the accompanying infrastructure. Contracts have been let for the first three phases of a \$33m

drainage scheme. The corporation will spend \$44m on a spine road through the Royals by 1988 and \$20m on a link to the A13 and the motorway system, in anticipation of the proposed East London River Crossing.

Improvements by the Department of Transport, such as a relief road providing links to the M11 and M25, and an upgrading of the North Circular, are designed to further ease access. A Bill under preparation seeks to extend the Docklands Light Railway east to the Royal Docks and Beckton.

"We are hoping to attract the sorts of footloose industries — the service sector and high technology companies — that might otherwise go to the M4 corridor. There is also good potential for major employers, such as the leisure and retail sectors. But we had to make the Royals a first development location," says Mr Vesty.

Job creation is a major priority, with some 20,000 unemployed in Newham. This year Cross & Blackwell is leaving the Royals, with a loss of 370 jobs. Tate & Lyle, employing more than 1,000, is one of the few traditional manufacturing companies remaining. The decline of these industries has left some \$40,000 sq ft of vacant industrial space.

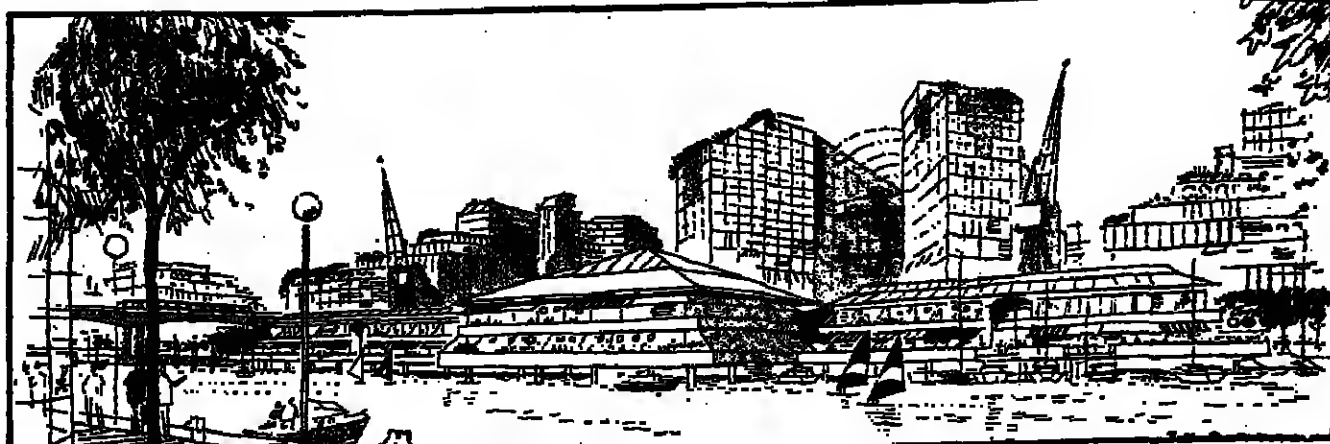
"Developers will be encouraged to come in to develop these sites once firm decisions have been taken on the three major schemes. The surge of confidence and major development in the Isle of Dogs has also created a momentum that is now so strong it is ready to continue the eastward thrust across Leamouth and into the Royals," Mr Vesty says.

Back in Beckton things are moving moving on also, with 3,700 homes due for completion by the end of 1987. An Asda superstore is open and a community complex planned around it. The corporation has spent \$250,000 on community initiatives, including training projects and facilities for the disabled.

It has also made available a 17,000 sq ft building for a wide range of community groups and is funding external work on a new primary school, as well as the community facilities for the Beckton district centre next to Asda.

Alastair Guild

London Docklands 2



A new \$7m warehouse will be demolished to make way for Harbour Exchange, an office scheme tapping enterprise zone allowances

Isle of Dogs

Sadness dispelled by enterprise

COMPARED with its three neighbours, the Isle of Dogs had a relatively easy start in life. Though the name chosen might not have the same ring to it as say The Royals, some important silver spoons were provided in its month to compensate.

Part of the area was declared an enterprise zone, with all the advantages for incoming companies, such 10 years free of paying local authority rates. The docklands light railway was planned to run through the middle and much of the docks area remained intact, with 128 acres of water providing a focus for development and opportunities for recreation.

Yet Mr Mike Wilson, director of the area team, felt an "almost overwhelming sense of sadness, dereliction and despair" when he visited the area in 1980. The roads were in disrepair, the docks were surrounded by high walls and isolated from the rest of the district and there were few useful buildings. Many of the large wharves and warehouses, which give Wapping's riverfront so much character, had been flattened in the Second World War.

General cargo boats had

ceased using the docks in the mid 1970s, though timber came in from Russia until three years ago.

Most of the derelict land was owned by the Port of London Authority, British Rail and the C&G, while the GLC and Tower Hamlets had holdings on the periphery. A large part of this land was transferred to the LDDC. It was decided to keep the docks, which the earlier London Docklands Strategic Plan had envisaged having filled in, as in Surrey Docks and Wapping.

A distinctive red brick road was laid into the area and walls removed to make the docks more accessible. The LDDC is now spending \$12m a year on environmental improvement and infrastructure. British Telecom has put down fibre optic links, with voice, data and picture capability for telecommunications, and by Mercury Communications has decided to locate a satellite earth station on the West India Docks in established docklands for telecommunications development.

"All the links are either

there or can be provided for an international financial centre the size of Canary Wharf," says Mr Wilson.

The light railway should increase demand for office space. Developers of South Quay Plaza, a 350,000 sq ft office development with direct access to the railway report a lot of interest. But Mr Wilson doesn't expect a dramatic increase in rents for office/commercial space, as a lot of land is still coming through for development. They now stand at \$12 to \$14 a sq ft.

Rents for small-to-medium sized industrial/office units range from \$6 to \$8 a sq ft. "The smaller units tend not to be restricted by planning use of flexible floor space capable of occupation by small users, whether industrial, commercial or office," says Mr Wilson. The main sites not yet committed are in Poplar Docks, where the possibility of a Chinese Trade Centre is being discussed with International Conferences and Exhibitions, and in the Leamouth area of

the enterprise zone. The LDDC is still carrying out infrastructure work but there is potential for both commercial and residential development.

Most of the housing developments in the Isle of Dogs have been new build, with little opportunity for warehouse conversions seen elsewhere. Almost the entire 1981 population of 18,000 were living in municipal housing. By 1981, the population is expected to double, with 50 per cent of accommodation likely to be owner occupied.

The LDDC is paying for community centres and the restoration of historic churches in the area. There are proposals to restore St Matthias, the oldest surviving building in docklands, to its 17th century appearance and to convert the Georgian chaplain's house into a centre for early music and drama. A clubhouse for water sports, costing \$400,000, is being funded jointly by the corporation and the Sports Council.

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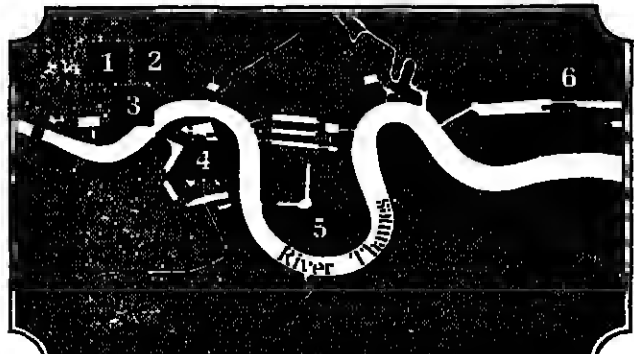
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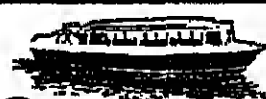
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Transport**Balancing act
for a catalyst**

THE transport network taking shape in and around London Docklands is proving the single most important catalyst to development. Links of a standard that helped promote industry in west London are under way or planned in the relatively inaccessible East End.

These include new roads, a new airport and a light rail system.

A balance has been sought between public and private transport. "Any employer will want his staff to have a choice of transport," says Mr Howard Potter, LDDC's transport planner and engineer.

Some £500m is earmarked for new or improved roads feeding into the docks area. These will link with new or improved trunk roads giving better access to the national motorway network.

Without a new highway network, the investment for regeneration, especially of the Royals, would not come in fast enough to sustain the present momentum.

Traffic in docklands is expected to double, but the impact of new roads on the landscape will be minimised by "cut and cover," decking over and bridging.

Signposting and time setting on signal junctions, might later be considered to give priority to traffic.

The problem of heavy goods vehicles, which cause holdups as they trundle through narrow, winding streets is, in any case,

likely to fall.

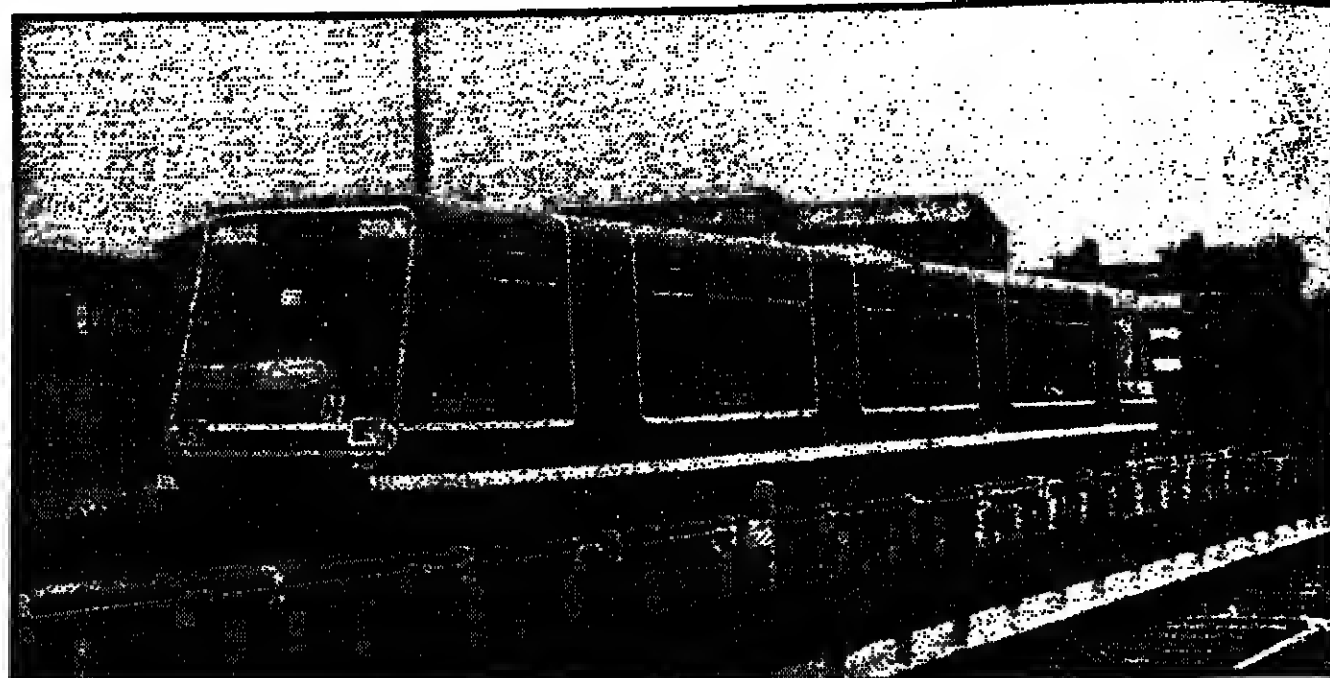
"The Hackney-M11 link and the east London river crossing, when built, will take a lot more of the heavy goods vehicle traffic away from docklands," says Mr Potter. "The whole of the Canary Town area along the A13 is a regular traffic blackspot. All of our road schemes, and those of the Department of Transport, are aimed at getting rid of that problem."

He does not anticipate large numbers of warehousing and distribution companies moving into docklands to take advantage of the new road network, generating heavy goods traffic but relatively few jobs. These will still prefer locations around the M25 or further down the river, he says.

The LDDC is defining the land it needs for road proposals, before serving compulsory purchase orders, this autumn.

Construction of the Lower Lea River Crossing—an important transitional point between regeneration on the Isle of Dogs and opportunities in the Royal Docks—is a priority. So are the improvement of feeder roads to the Isle of Dogs from the A13 and additional access to the Canary Wharf and Heron Quays developments in the Docks, both to be paid for by developers.

In mapping a series of distributor roads is virtually complete. In Surrey Docks, a new distributor road network linking with the A200 is already in use, while

London Docklands 4

Light rail services will run through docklands by next year

additional schemes are shortly under construction to serve major retail, industrial and commercial developments such as the proposed Tesco superstore.

Pressure for regeneration of areas to the east such as the Royal Docks is likely to increase if the East London River Crossing is given the go-ahead after the public inquiry. It has been broadly welcomed by the LDDC and local councils, though

Greenwich, on the south of the river, is opposed to the crossing. "The Thames, in the docklands section, has about one-quarter of the number of bridges of the equivalent section in West London. The East London River Crossing, with the proposed link to the M11, will

be a very important element in attempts to redress the balance between east and west," Mr Potter says.

Another part of the transport revolution is the Docklands Light Railway, which even before completion has played a prominent part in boosting regeneration. The LDDC and London Regional Transport are preparing a Parliamentary Bill to extend the line, and its influence, eastwards into the Royals.

A Bill for a link westwards into Bank station in the City is in its final stages in the House of Lords, in spite of objections by the City Corporation about the route. Negotiations are also well advanced with Mowlem and GEC, joint designers and contractors, for increasing the capacity of the railway to serve the proposed international financial centre at Canary Wharf.

The LDDC is looking to increase capacity from 3,000 passengers an hour to 20,000 an hour. This is likely to involve more frequent and possibly bigger trains with articulated middle sections, and a need to upgrade bridges and viaducts

and improve the signalling system. Some 75 per cent of people travelling to the middle of the Isle of Dogs is expected to use public transport.

The railway was financed by the LDDC and London Regional Transport at a cost of £77m. It has 16 stops along its present 12.1 km route, with trains running every 7½ minutes.

An extension eastwards would ultimately link with the London City Airport, now well advanced on the old quay between the Royal Albert and King George V docks.

The Civil Aviation Authority is expected to start hearing submissions soon from airlines. The confidence of Mowlem, the developer and owner, seems to have been borne out by the number of applications received, including proposals from Brynmor, British Air Ferries and Endrange, which has British Midland as a principal shareholder. There has also been interest from continental operators.

Up to 1.2m passengers a year could be carried by the short take-off and landing aircraft, in

particular the 50-seater Dash 7 using the airport.

A high-speed river bus is the final piece in this transport jigsaw, possibly running from as far west as Chelsea down river as far east as Southend and carrying as many as 5m passengers a year by 1990. The service, expected to be running by the middle of 1987, would carry commuters, tourists, businessmen and commercial users.

There will be room for more than one service, with perhaps a long haul from Medway to Tilbury, Greenwich, the Isle of Dogs, Tower, Charing Cross and Westminster, and a short haul between Chelsea and Greenwich. Extra piers are being provided at London Bridge, City, Butler's Wharf, St Katherine's and Greenland Docks and Chelsea Harbour.

The consortia planning the Canary Wharf financial centre has included a pier, and there are outline plans for a jetty close to the Thames Barrier to serve the Airport.

Alastair Guild

Offices**Second City ambitions**

AS AN office location, London's Docklands are conveniently seen as a sort of overspill area for the City of London. Reg Ward, chief executive of the London Docklands Development Corporation, thinks that the area could be perceived as a city in itself.

"Docklands is beginning to establish a potential new role in the urban fabric of London," he said in the LDDC's 1985-86 annual report. "Its scale and location clearly convey a city dimension."

Mr Ward is not intending to divorce his charge from the City of London and its activities. The LDDC hammers away at its strategic location to the east and south of the City itself, just as the Big Bang is bringing a major phase of innovation and expansion to the UK securities industry.

It says that the demand for space and new buildings to accommodate the technology required by the financial sector is a major opportunity for Docklands to work with the City to ensure that London retains, consolidates and enhances its pre-eminence as a financial capital.

"What has changed most significantly over the past year is the scale of development, determined by the degree of imagination and ambition now being applied to the unique opportunities Docklands has to offer," Mr Ward says.

"The proposal for a major financial centre of 12m sq ft on Canary Wharf is both a reflection of the new perception of Docklands and a stimulus to it. At a stroke it has raised the general perception of Docklands development to a new plane."

In 1985-86 the LDDC approved in principle proposals for a new trading floor at Canary Wharf put forward by a consortium including architect/developer G. Ware Travelstead, First Boston Real Estate, Credit Suisse First Boston and Morgan Stanley International. The LDDC is now talking about 12m sq ft against an original 8m; the developers have mentioned 12.5 sq ft.

Work began in July on the development, located in the

Isle of Dogs enterprise zone, after Canary Wharf Development, representing the consortium, had been granted a licence by the LDDC for preliminary work on the wharf. This, it said, would include "diverting services to enable demolition of old warehouses, fencing and site security."

It has now been reported that an international headhunting firm has been commissioned by Mr Travelstead to find a chief operating officer for the development. The candidate would head up a team of about 200 people on a scheme which has a development cost approaching £2.7bn.

The scheme has its detractors. Any project which forced the City of London into dramatic revisions of its local plan, vastly accelerating new development, would be likely to have that effect. But there is more evidence of heavy employment and demand for office space elsewhere in the area covered by the LDDC.

In Southwark, south of the Thames between Tower Bridge and London Bridge, the 2.5m-sq-ft London Bridge City development has its first phase up and fully let. Three years ago this development, undertaken by the Arab-owned St Martins Property, was the one which was seen as off-pitch, high-risk and criticised on this and other grounds.

Back in Docklands, in June Tarmac Brookside rounded the market that it had the largest property development then under way in Docklands, and said that it was expanding the scheme.

Conceived as 600,000 sq ft of offices, apartment buildings and amenity buildings, Heron Quays, which is also on the Isle of Dogs, was going up to 1.5m sq ft. Mr Lewis Collins, executive director, said that the developer would be building further into the water and going up to between 80 and 100 ft in average building height, with up to 140 ft on one corner of the site.

"The market is almost insatiable," he said. "We are selling only to owner occupiers,

but if we let investors in, I reckon that we could sell £2bn of property this year." Not such a bad omen perhaps, for the adjacent Canary Wharf.

Elsewhere on the Isle of Dogs, Reg Ward also noted "a very high-quality office scheme" by Marples International at South Quay Plaza in three phases totalling 400,000 sq ft; the scale of the Daily Telegraph and Guardian newspaper developments; and the start of the Brunel Centre where Project Development Group, now controlled by the Comsat computer leasing company, is developing a complex consisting of 290,000 sq ft of offices, an hotel and a medical centre.

All these schemes, directly or indirectly, capitalise on the area's greatest asset: space to develop the large integrated dealing rooms now required for global financial operations. Mr Ward claims that this offers major opportunities, both to the City and to Docklands, and offers the example of Citicorp Investment Bank, which will be moving next year into a new trading floor in London Bridge City.

"The floor will be linked electronically to another new trading floor at the old Billingsgate Market directly across the river," he says. "It will also be linked physically by a boat shuttle for staff between the north and south banks, described by the architect Richard Rogers as a 'horizontal elevator'."

London Bridge City is within Mr Ward's ambit; Billingsgate is not. "Such an arrangement," he says, is "surely a forerunner of the way the City will come to work naturally in partnership with Docklands."

The LDDC reminds potential owner-occupiers and tenants that information is still the most important commodity for any business today, and that Docklands is well on the way to becoming one of the biggest and most technologically advanced communications centres in the world.

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New housing at Lavender Dock in Southwark (left) and Riverside mansions, the wrapping conversion which proved that derelict blocks could be revived



Housing

Waters bring on crazy urges

THERE IS a type of desert rat that is said to go crazy when it is put near open water, never having seen such a thing in its life. Some newcomers to London's docklands have the same impulses as far as the hemmed locals are concerned. Show one a flat for sale next to open water, and it suddenly gets crazy urges to cough up as much as £500,000.

"We spent most of our time trying to get away from the water in our homes," said one old Rotherhithe cynic, over his pint in a "Thameside pub." Mind you, it was coming in the roof and up the walls.

Everyone seems to talk in such extremes about housing in

docklands. It is difficult not to when millionaires' penthouses jostle with near-derelict blocks of municipal flats around the river bank and dockside. Locals have not taken kindly to looking out of sub-standard homes at the expensive housing rising on land which once provided jobs, or was earmarked for local authority estates.

The persistent hostility of community groups is depressing for LDDC housing officers, who gamely continue to point out that more than half the 8,000 homes built on the corporation's land have been sold at controlled "affordable" prices of £20,000 or less. And about 40 per cent have gone to locals.

They are achieving what the Government demanded — that they give local people an alternative to council houses and waiting lists, and attract more middle-class people to stimulate the local economy.

For all the talk of gold-plated riverside prices, the bulk of activity, apart from "affordable" homes, involves prices ranging from £65,000 for a one-bedroom flat away from the water, to £165,000 for a two-bedroom conversion overlooking the Thames, according to agents Savills — which is not so different from the rest of London.

Much of the local criticism springs from the fact that the corporation is tied down by the

same government spending controls that reduced municipal blocks to near dereliction. It cannot build houses, only provide land and buildings to local authorities or housing associations. But often these do not have the cash to take up the challenge.

This year's corporate plan points out that enough land for 1,800 rented homes was offered to local councils, but that only 600 could be started. It wants to arrange more partnerships with builders to get around the problems. In Surrey Docks, for instance, Barratts will renovate more than 130 local authority flats bought by the LDDC, selling half and handing the rest

to its housing association partners. The local authority can use the purchase price to modernise another 200 or so. Conversions are almost as important to docklands housing as new building. Regalian Properties showed a sceptical private sector, two years ago, that even derelict hulks could be revived at a profit, when it took on Riverside Mansions in Wapping, which had been condemned by Tower Hamlets Council before being sold to the LDDC for £500,000.

After paying the corporation £1.3m for the block, £3m for modernisation work, and being restricted to charging £26,500 for 30 per cent of the 164 flats and £45,000 for the rest, the company still came out well clear. Buyers queued for up to a week before the launch.

The lesson was not lost on builders, who have been snapping up similar chances ever since. Barratts caused the same sort of ripples further up the market with its Gun Wharf conversion, overlooking the river. This was aimed at a rising tide of richer newcomers, by offering small flats for an average of about £70,000.

"We had staff in at 7 am and at weekends to handle the queues of buyers," according to Mr Richard Reynolds, Barratt East London managing director.

The company was proving a point for the second time. It had also been one of the group of builders which put up the first houses on LDDC land at Beckton, showing that such development was feasible. Now it is involved in almost every type of residential development in the area.

The market was already starting to go crazy around the time of Gun Wharf. Salaries began to climb in the nearby City, bringing a tide of prospective buyers into docklands with a lot of money to spend.

Prices doubled in a year and speculators moved in, putting down deposits on several homes and selling at a profit even before they were built.

Land prices have gone up 500 per cent, with reports of more than £1m an acre paid for the Ideal Homes development proposed at Timber Wharf, in the Isle of Dogs.

"It is a serious problem, and unless something is done the chances of building further affordable homes will be restricted," Mr Reynolds says. The LDDC has clamped down on abuses of its controlled prices by making sure it can claw back profits on resale within five years. It has also given builders some relief by allowing prices of homes not claimed by locals to float upwards to market-level, claiming back most of the extra profit.

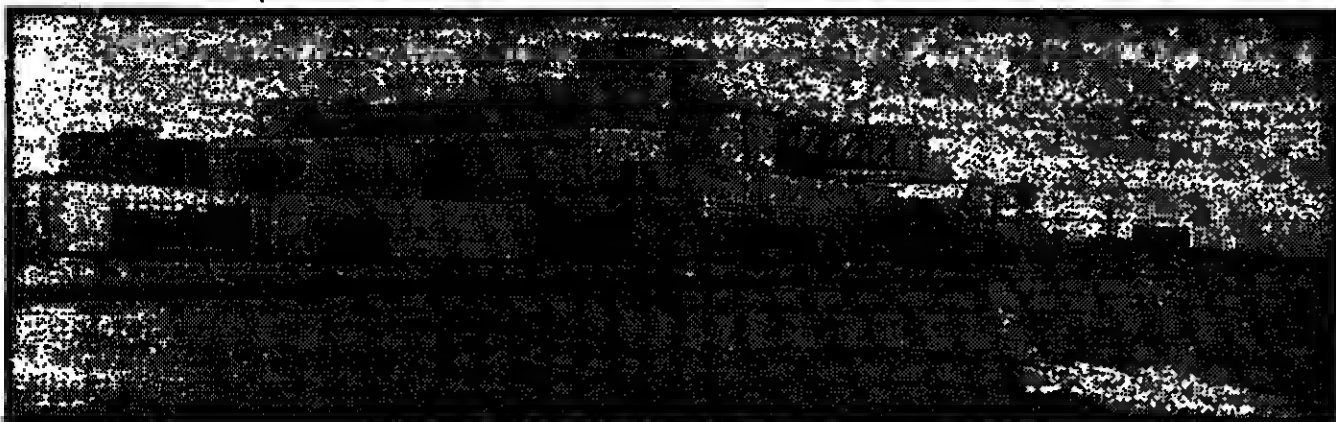
But the frantic rise in prices may have burned itself out, according to Mr Dominic Grace, of Savills. The agent, more usually associated with country homes and Mayfair flats, has just set up office in docklands, indicating the way the market has changed in a couple of years.

"There was no way that prices could keep rising the way they were, and a few speculators are retiring with burnt fingers," says Mr Grace.

Buyers were much more choosy when prices were that high, so unfinished homes and the less attractive "box" new schemes were much harder to pass on for a profit.

The cynic in the Rotherhithe pub was obviously torn in two about this. He welcomed any setback for the "profiteers," but, as he had bought his own council flat, he was worried that it would not go up in value as much as he thought.

David Lawson



The Daily Telegraph's £75m plant on Millwall Dock

Newspapers/Cable

Fleet Street sails down the river

THE FIRST thing you see of the Daily Telegraph's new £75m printing plant at the edge of Millwall Dock on the Isle of Dogs is two enormous cranes. Welded immobile, they stand as silent symbols of the area's past. The planners asked for them to be included in the design of the plant, which is supposed to resemble a ship.

The cranes now mark the entrance to one of the largest printing halls in Europe, 38,700 sq ft in area and 82 ft high, capable of producing more than 1m copies of the Daily Telegraph every night.

Last month the first new newspapers came off the

presses. By next April the plant will be producing all the copies now printed in the cramped conditions and old presses of Fleet Street.

The modern lines of the new plant are a powerful indication of the dramatic changes sweeping the newspaper industry. Fleet Street, traditional centre of the newspaper industry for centuries, will soon be dead as a centre for printing national newspapers.

It has been uprooted and replanted in docklands. The process became well known with Mr Rupert Murdoch's sudden move to Wapping, the cause of a social, political and tech-

nological cataclysm in Fleet Street.

The Guardian's printing operation is also moving to a new plant near the Telegraph on the Isle of Dogs — providing, incidentally, a boost for Wimpy Construction, which built them all.

Last month planning permission was granted for a new printing plant in the Surrey Docks for Mail Newspapers. Site work has begun and the Daily Mail, Mail on Sunday, and London Standard plant to leave their mass of buildings off Fleet Street during 1988.

The Financial Times is also choosing between a site at

Beckton and one closer to the Daily Telegraph, Guardian and Mail in East India Docks.

A combination of factors has led Fleet Street to begin re-creating itself in docklands. Perhaps the most important is need for space that allows the total printing process to be carried out in a straight line. But plants must also be close to the main London railway stations which still carry most national newspapers to their destinations around the country.

For some there have also been the financial incentives. The Guardian and the Daily Telegraph which are within the Docklands Enterprise Zone will have a rates holiday until 1992 and tax relief on capital investment.

A further reason for national newspapers to huddle in docklands — is the need to keep options open on distribution methods. The Financial Times was considering building its plant west of London between Heathrow Airport and Slough but decided the weight of numbers in Docklands had become irresistible. If national newspapers were to move entirely to road distribution, as Mr Murdoch has done with The Times, Sunday Times, Sun and News of the World, Docklands would be the main pick-up point.

United Newspapers, publishers of the Daily and Sunday Express is the only major group not to announce plans to move, although the company could yet follow the rest to Docklands.

As one of the oldest parts of the communications industry rejuvenates, one of the newest has also moved into docklands. East London Telecommunications (ELT), is planning to cable 1450,000 households in Tower Hamlets under the first Cable Authority franchise. Last month it announced that it had raised the £18m needed for the project.

The General Electric Company (GEC) has been awarded a contract potentially worth £25m to build the network over the next eight years. The sophisticated network is designed for a wide range of services such as home banking and home shopping as well as up to 30 channels of television.

But the East London franchise will also be one of the first cable companies to use its network to offer, through Mercury Communications, a local telephone and data service in competition with British Telecom.

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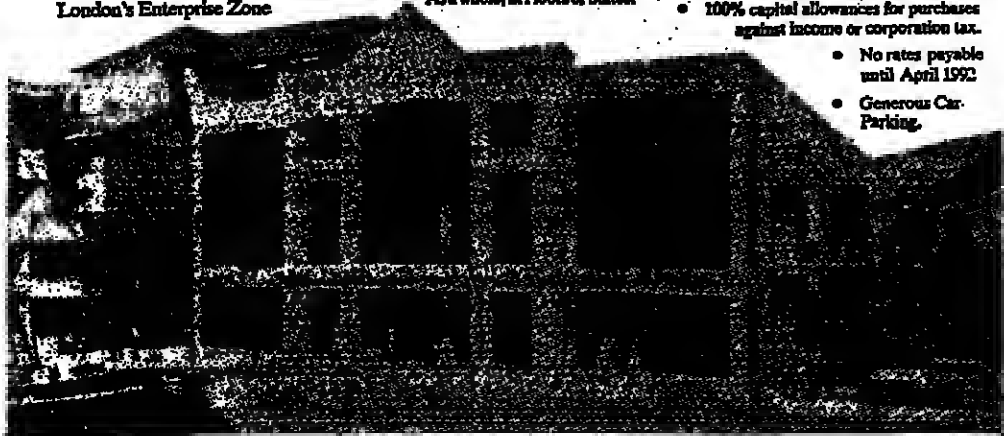
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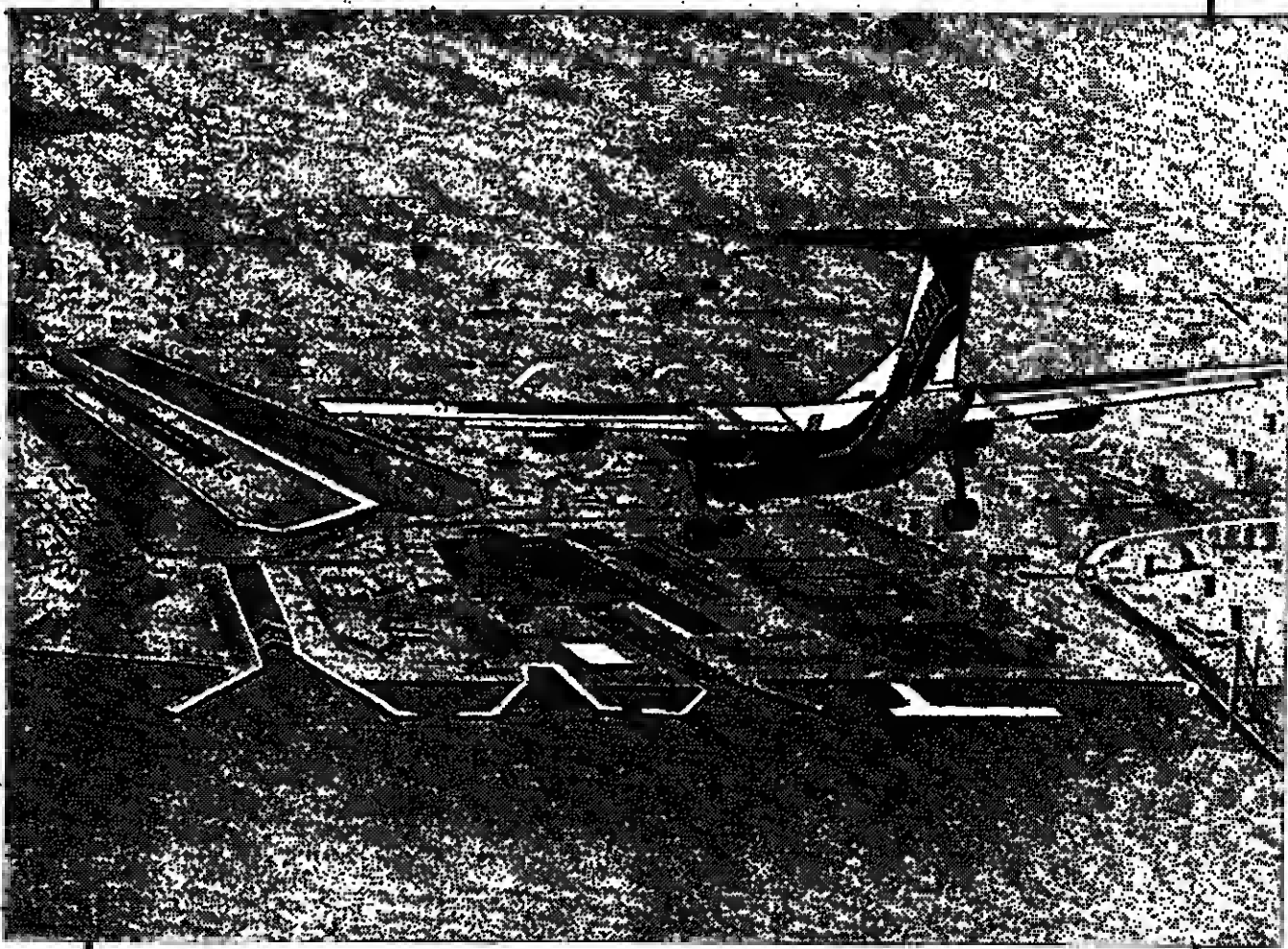
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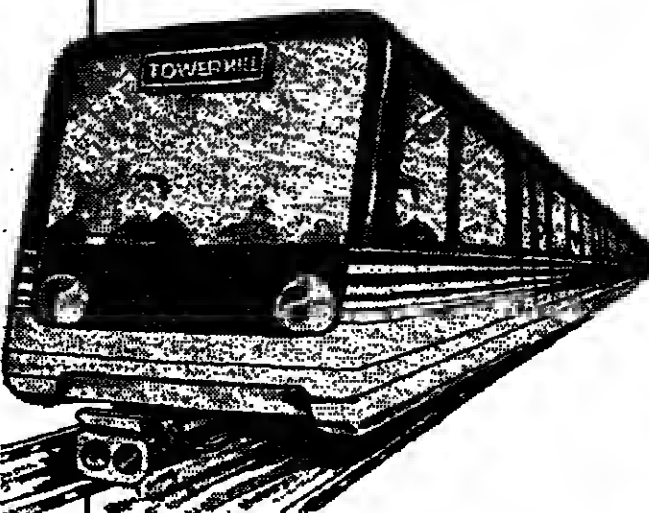
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MANAGEMENT

EDITED BY CHRISTOPHER LORENZ

Optimising R and D

Why RCA slipped a disc

Terry Dodsworth reports on the US group's failure to anticipate consumer demand

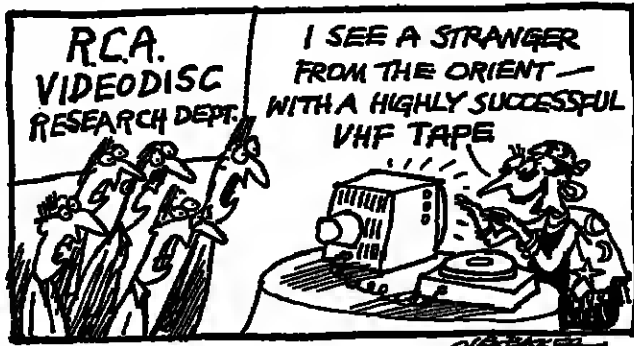
AT ONE time it was universally recognised as one of the most brilliantly successful research-driven companies in the world, it played a leading role in the development of mass-market radio, black and white and colour television, and created NBC, one of the US's premier broadcasting channels. Yet RCA's most recent consumer electronics project, the videodisc, was an enormous flop, hastening the decline of the company and its final, humiliating takeover by General Electric.

How could a company with such a glittering record of innovation make such an appalling error? The videodisc, launched in 1981 after almost 20 years of research, was an albatross from the moment of its razzmatazz launch.

Sales never remotely approached lift-off, despite desperate attempts to stimulate interest through swingeing price cuts. By the time the project was aborted three years later, RCA had sold only around 550,000 units against an installed worldwide base of video cassette recorders (VCRs) by the same date of around 20m. It eventually cost the group around \$550m to get out of a project which at one time was forecast to generate up to 50 per cent of corporate sales by 1990.

Margaret Graham, a former Harvard researcher who now teaches the management of technology at the Boston University School of Management, had a bird's eye view of this story of corporate disaster. In 1975, when the videodisc project was well under way and still promising great things for RCA, she started work on a paper on innovation in the company, which eventually grew into a book. What emerges is a detailed study of the stresses and strains of organising research in a large corporation, particularly one which has been institutionalised after the reign of a dominating entrepreneur.

Several past facts arguments are commonly advanced for the failure of the RCA video disc. The product was too inflexible, it is said, with none of the recording and "time shift" characteristics of VCRs which allowed customers to record from television and thus watch broadcast programmes when they wanted to. The product



was also launched, it is suggested, with insufficient programmes on disc, and it came too late, when the rival VCR technology was already well established.

Graham shows that most of these arguments were tossed around and exhaustively discussed by RCA not once but many times during the laborious process of bringing the videodisc programme to fruition. The company did plenty of market research. It even developed its own VCR, a project which was vigorously supported by the group's consumer electronics division before being scuppered.

In the end, RCA chose the video disc because it was wedded to the idea of a mass market product at a mass market price. Technology with such universal appeal lay at the heart of the RCA culture, and the group eventually decided that the video disc represented the cheapest and simplest option for sale to the man in the street.

In fact, Graham indicates, this judgment was wrong on at least three counts. First, the cheapness of the disc player made it less attractive to dealers, who were receiving higher margins from their VCRs. Second, the company entirely underestimated the American public's willingness to accept rented programming and even hardware — RCA thought, quite sensibly from the historical precedents, that Americans always wanted to buy. Third, it did not appreciate the speed at which the price of VCRs could be re-

Back in the 1960s and early 1970s, however, it was not easy to spot these flaws in the company's thinking. By 1975, when VCRs were first being introduced, they were selling for around \$1,300, and six years later, when the RCA videodisc came along, they had dropped only to \$900 a player. By contrast, RCA had a firm objective of a price of \$500 a player — a target which it achieved for the launch.

RCA also felt that the average US consumer wanted a simple product, like a TV set, which did not involve a great amount of manipulation. It saw the videodisc as a more straightforward device to operate than the VCR. And it did not ignore the programming problem. Indeed, it tried to encourage other companies to come into the market to provide discs — a departure from its usual policy of trying to control the whole of its production and marketing chain — so that consumers would have the maximum choice possible.

If the company had been able to produce the videodisc earlier, there is no way of knowing what might have happened. But the delays in introducing the product underscored one of the weaknesses in the programme.

RCA not only underestimated the technical problems in bringing the player to market at the price it believed to be essential; it was also riven by internal struggles between scientists backing different video concepts, by a separate battle between the central research laboratories and the operating

divisions, and by a series of management upheavals that led to changes in strategy and consequent upsets in the labs. The abandonment of the computer division in a \$250m write-off in 1971, for instance, delivered a body-blow to the cult of the invincible, science-led corporation.

The constant chopping and changing of policy contrasted sharply with RCA's glory days under the 40-year leadership of David Sarnoff, the mercurial Russian émigré who ran the group from the 1920s. Sarnoff was a marketing genius, a man with a feel for the needs of the common man combined with a flair for appreciating the possibilities of technological development.

Under his leadership, the research effort at RCA was created, expanded and totally protected. He was a constant visitor to the labs, probing, prodding and encouraging all the time. Indeed, Sarnoff acted as a sort of lightning conductor between the demands of the market and the skills of the researchers.

When Sarnoff went, some of the protective cocoon in which the labs had worked went also. The scientists were left to make a case for themselves, often with executives who were sceptical about their utility and unwilling to make the effort to grasp the technical issues of what they were up to. In this atmosphere, there was probably a tendency for the scientists to over-reach themselves to produce a blockbuster project that would justify their existence — particularly after the defeat in the computer industry.

Because research departments pull away in their own direction so easily, says Graham, it is extremely important for top management to be thoroughly involved in them. In a research-driven company, the laboratories contain the key of future strategy. Clearly, if top management keeps its distance it is also abrogating its control over the future — and delivering itself into the hands of a department which has little direct contact with market needs.

RCA and the Videodisc: The business of research. Margaret Graham, Cambridge University Press. £25 (\$19.95). ISBN: 0 521 32282 0.

THE COLOURED spotlights flashed, the music swelled, the clinking of glasses stopped and on to the podium ran Nicholas Wills, the compact, extrovert chief executive of BET, the UK publishing, cleaning and transport conglomerate.

Wills, clearly in his element before a crowd of more than 1,000 BET shareholders, took the microphone to conduct the prize draw — top prize a weekend in Toronto, Canada. The draw was the climax of an evening of fun and instruction for the company's small shareholders dubbed "The BET experience."

Investor relations — BET style — had come to Crawley, West Sussex, on a warm Thursday evening in September. A few weeks ago, BET was a small company with two large marquee on the sports ground of BET's electronics subsidiary, Rediffusion, on the edge of town. BET is engaged in a campaign, unusual if not unprecedented, for a British company to get to know its shareholders. For a staid operator such as BET — it only dropped its quaint full title of British Electric Traction as recently as September 1985 — the transformation is remarkable.

Many companies turn their annual meetings into attractions for their shareholders. London, the international trading group, puts on quite a show in the grand ballroom of the Grosvenor House Hotel each year. Shell arranged special shareholder presentations a few years ago but no one currently goes to the trouble of arranging a separate event on the scale of BET.

The shareholder evening was the culmination of two days of presentations to local VPs, schools and colleges, customers and employees and their families.

The company's attempt to woo its 45,000 small shareholders — accounting for 30 per cent of its shares — is a small part of a grand strategy embarked upon 35 years ago to reduce its vulnerability to a hostile takeover bid.

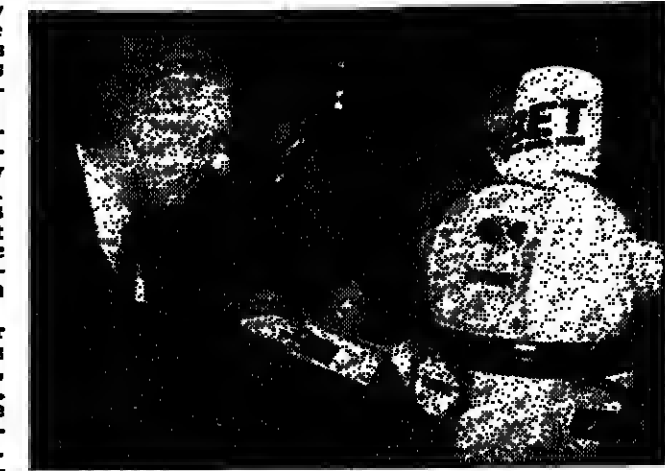
Small shareholders are usually more loyal to their company than the hard-faced institution.

The company's self-defence programme has involved a he-

BET investor relations

Putting on a show for shareholders

BY CHARLES BATCHELOR



Nicholas Wills enjoying the razzmatazz of "The BET experience."

tic programme of disposals and acquisitions, all designed to give a shape and a structure to a fairly haphazard collection of businesses.

The culmination of the latest acquisition, of painting, cleaning and scaffolding group HAT, coincided with the day of the BET September "experience."

Fortunately for Wills he was able to announce that the bid had succeeded.

BET had been casting around for some time to find a way of reaching out to its small shareholders and employee share option holders, says Neil

meeting but there are so many legal formalities to be gone through at it and an arm really has to be held in central London so we would not have the space. We aim to give all our small shareholders a chance to meet us over a five-year period.

The company also wanted to get closer to its shareholders in the provinces who would normally never make the trip to London. The first BET experience was held in Leeds last January and the company plans a programme of two a year — one in the London area, the other elsewhere in the country.

The Leeds event, which coincided with a blizzard,

attracted 300 shareholders. The Crawley experience brought in about 1,100 for an estimated cost of £100,000.

"We got a helluva lot out of it in terms of marketing and staff morale as well," Ryder enthuses. "We also managed to sell a lot of double glazing and fitted bedrooms. It's not like the Ideal Home Exhibition because these people are favourably disposed to us anyway."

BET arranges for its various divisions to put on displays, involving, if possible, audience participation. The workwear clothing stand featured a team of six dancers while the double glazing stand invited shareholders to try to break a sheet of toughened glass.

In an adjoining marquee shareholders were served snacks and drinks to the music of the Anglian Windows Centres band while waiting for the prize draw. British reserve prevented anyone from dancing, however.

"We want to put on something that is informal and not too expensive," says Ryder. "We don't want to overwhelm shareholders by holding it in a large hotel or a conference centre."

BET reckons this format is more cost-effective than corporate advertising in the press and that it also tells its shareholders much more about the company than they could learn any other way.

The theme for the latest "experience" was space travel, to reflect the fact that the main prize was a trip to the Space Age Theme Park in Toronto, Canada. Here visitors go on a "Tour of the Universe," a simulated space voyage, using Rediffusion simulation technology.

Other prizes included a space promotion robots and Darth Vader figures took part in an evening which appeared to catch the imagination of most of those shareholders.

"It's terrific," said one, who had put one-third of a golden handshake into equities, some of them BETs. "It helps give a face to an anonymous conglomerate."

As share ownership widens with every privatisation issue other companies might be tempted to copy the BET experience as a way of keeping in touch.

Business courses

Product liability — the implications of the proposed legislation, London, November 18. Fee: £161. Details from Ergolab Conference, 312 Beacon Road, Loughborough, Leicestershire LE11 2RD. Tel: 0509 553849 or 265584. Telex: 265587. Raising venture capital, London, October 13. Fee: £50+

VAT. Details from Joanna Burt/Lorraine Segal, Deloitte Haskins and Sells, PO Box 207, 128 Queen Victoria Street, London EC4P 4JX. Tel: 01-248 8813. Telex: 89 49 41.

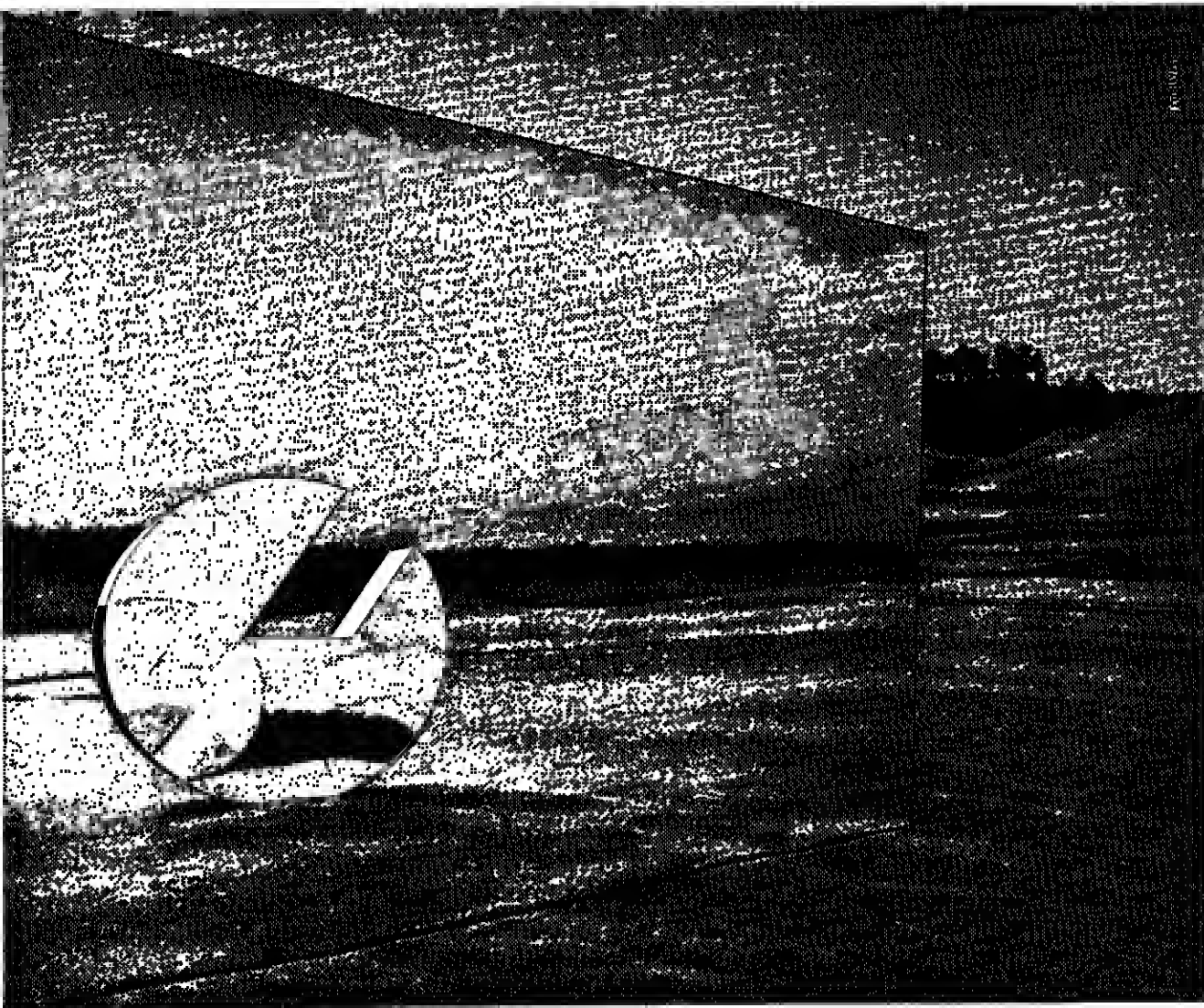
Writing that works — business proposals that sell; marketing reports that get the message across, London, November 7. Fee: £110 + VAT for members of IM; £130 + VAT for non-members. Details from IM

Marketing Training, Moor Hall, Cookham, Maidenhead, Berks SL6 9QH. Tel: 06285 24922 ext 29.

Successfully acquiring unwanted companies, London, November 11-12. Fee: £448.50; £474.50 after October 28. Details from Miss J. K. Van Wyck, Seminar Division, Crown Eagle Communications, Vernon House, Sicilian Avenue, London WC1A 2QT. Tel: 01-242 4111. Telex: 890827 TACS G/Ref 1202.

Loans to companies — terms, security and legal requirements, London, October 28. Fee: £207. Details from Legal Studies & Services, IBC House, Canada Road, Byfleet, Weybridge, Surrey KT14 7JL. Tel: 09323 55244. Telex: 888870.

Computers in integrated manufacturing, London, October 27. Fee: £175 + VAT. Details from Cherry Bignmore, BIS Applied Systems, 20 Upper Ground, London, SE1 8PN. Tel: 01-261 9237. Telex: 019642.



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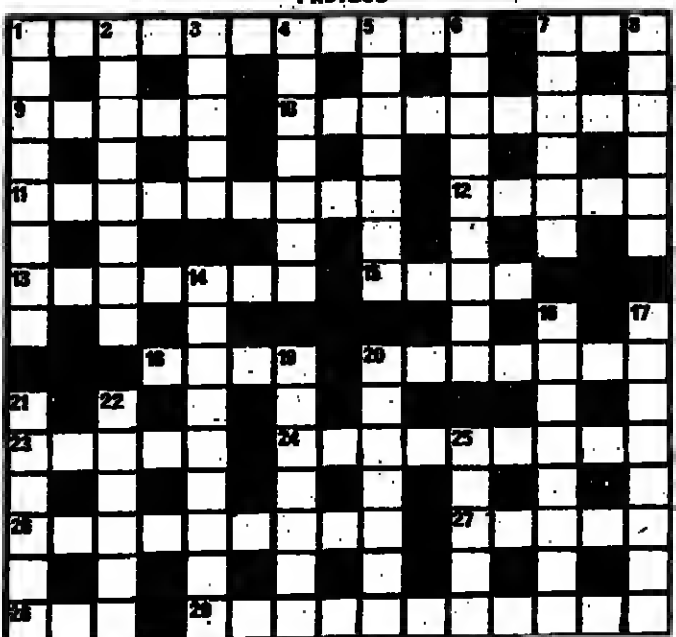
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| 2 | Unimpressive-sounding hostility (3) |
| 3 | A politician the French see as liberal (5) |
| 4 | Extremely fair method of providing illumination (4,5) |
| 5 | Criteria for certain types of tree (8) |
| 6 | Material found by traveller in Australia (5) |
| 7 | Go over each part of arbiest at eisteddfod (7) |
| 8 | Solitary swimmer (4) |
| 9 | Clergyman training from his side to the other (4) |
| 10 | Abandon hope of ride out in spring (7) |
| 11 | Once more making a profit (5) |
| 12 | Adherent who needs to drink stout (8) |
| 13 | Pushes for hospital to be included in business arrangements (7) |
| 14 | Spice scattering clues in minute quantities (8) |
| 15 | Painter of increasing respectability (6) |
| 16 | Barred prisoner returned to release (5) |
| 17 | Saying about foremost model having superiority over another (5) |
| 18 | Little bit of a soft thing (6) |
| 19 | Pinter play about sport for the lascivious? (8) |
| 20 | Refrain from harming relative (7) |
| 21 | Make positive partly by what is laid down (7) |
| 22 | One who ponders about article on weapon ... (6) |
| 23 | ... taking up role as provoking servant (5) |
| 24 | Sheath is audio-created to a certain extent (5) |

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LEISURE—Continued

"Recent Issues" and "Rights" Page 43
(International Edition Page 33)

Sharp recovery in sterling calms concern over interest rates and inspires good market rally

while Marks and Spencer closed 5 to the good at 192p, after 194p. Laura Ashley hardened the turn to 176p, after 178p, despite the

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[illegible]**OVER-THE-COUNTER** *Nasdaq national market, closing prices*[illegible]**LONDON**

RISKS				
Ex 104% Cov 80	---	£101 + 1%	Hwyer Std.	438 + 10
Tr 12% US-As	E144+ + 2%		Am. Con. Gas	506 + 8
Tr 1% 13 1/2 A	E23% + %		LCA Hedges	86 + 6
Am Fin Invs	39 + 6		Marks & S	197 + 5
Amstrad	136 + 8		Maccom Int'l	82 - 14
Ashley Ind	48 + 7		Polymark Int	184 + 2%
Beecham	386 + 7		Porter Ch	328 + 20
BP	665 + 11		S&U Shures	47 + 8
Britoil	120 + 7		Satchi	580 + 10
Courroy	178 + 10		Ultramar	148 + 8
GKN	251 + 13		Worcester	215 + 7
GEC	186 + 8		FALIS	
Glaxo	930 + 15		Morgan Gren	385 - 10
Hambros	236 + 7		NEI	89 - 6

Bergesen's managers increase shareholding

BY FAY GJESTER IN OSLO

ERGENSEN's joint general managers are taking up their option to buy the 48.7 per cent of the Norwegian shipping group's share capital hitherto held by other family members but 12 days ago provisionally sold to Cosmos, a rival shipping group, for Nkr 1.17bn (\$159m).

Until recently, Bergesen was owned mainly by two Norwegian families - Bergesen and Sundt.

The two general managers, Mr Morten Bergesen and Mr Petter Sundt, have thereby staved off a takeover by Kosmos. Between them they now own nearly 80 per cent of the company's shares. They have indicated they plan to resell part of their holding, probably in moderate sized blocks, at a later date.

go to foreign buyers, who are interested in the company because of its sizeable tanker fleet. They could wind up making a profit on the transaction, despite interest costs on the funds they have had to borrow to finance it.

When the provisional acquisition was announced on September 19, it was revealed that a family pair gave Mr Sundt and Mr Bergesheim, who are cousins - first right to buy any shares sold by their relationship - provided the option was exercised within a fortnight.

According to Mr Sundt, the necessary finance was provided by the norske Creditbank (DnC), Norway's largest commercial bank. Bergesheim is the largest single shareholder

A map of the Lake Superior region, showing the shoreline of the lake. Three locations are marked with dots and labeled: Soudan (top right), Laramie (center), and Soudan (bottom left).

1000000

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

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Continued on Page 43

NYSE COMPOSITE CLOSING PRICES

[illegible]

AMEX COMPOSITE CLOSING PRICES

Stock	Sales (Mil)	High	Low	Last	Chng	Stock	Div	P/E	52 Wk High	Low	Chng	Stock	Sales (Mil)	High	Low	Last	Chng	Stock	Sales (Mil)	High	Low	Last	Chng
ACB-12	302	81	0	5	-	OWB	306	1872	21	3	+	Reata	5	29	5	5	0%	TE	1063	4	0	24	+
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OVER-THE-COUNTER *Nasdaq national market, closing prices*[illegible]

Continued on Page 41

**HAND DELIVERY
SERVICE**

BONN/COLOGNE/DUSSELDORF/ESCHBORN/
FRANKFURT/HAMBURG/HESSISCHE BERGSTRASSE/
HOECHST/MUNICH/OFFENBACH/RUESSELHEIM/
STUTTGART/MENNA

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GERMANY
& AUSTRIA

FINANCIAL TIMES

WORLD STOCK MARKETS

WALL STREET

Encouraged by data on economy

ENCOURAGING trade figures and other economic data prompted a strong upturn in Wall Street bond and stock markets yesterday, writes Roderick Oram in New York.

Trading was brisker than in recent days as investors shook off their disappointment about the stalemate economic summit in Washington last week-end. Profit taking in the last hour, however, eroded gains on stock markets.

The Dow Jones Industrial Average of blue chip stocks closed 12.98 points higher at 1,767.56. The New York Stock Exchange composite index rose 0.83 to 133.44 with 985 issues advancing and 445 unchanged as 125.72m shares changed hands.

The Dow Jones Industrial Average of blue chip stocks closed 12.98 points higher at 1,767.56. The New York Stock Exchange composite index rose 0.83 to 133.44 with 985 issues advancing and 445 unchanged as 125.72m shares changed hands.

The Dow Jones Transportation index

continued its strong growth closing up 10.82 at 800.25 with air lines joining the advance led by Federal Express on Monday. Delta was ahead 5% to 543%, United was up 5% to 556% and American gained 5% to 556%.

Federal Express rose another 1% to 565% on top of Monday's 5% to 563% following its withdrawal from its ZapMail facsimile transmission venture.

"Transportation stocks are among the most economically sensitive," said Mr Newton Zinder of E. F. Hutton so the index rise indicates that the market believes economic activity is picking up.

Syntex was the most actively traded NYSE share falling 1% to 54%. The company said a regulatory committee studying its application for marketing approval for Nicardipine, a new angina drug, had asked for more information.

On the takeover front, Allied Stores was unchanged at \$63 on heavy trading. Late Monday Campeau raised its offer to \$66 a share.

Class A shares of Resorts International, a casino operator, gained \$3 to \$50 and Class B shares rose \$6 to \$99. Pratt Hotel said it would not extend its takeover offer beyond yesterday's closing date.

In the retail sector two major groups announced disposals. Dayton-Hudson rose 5% to \$43 after it said it was selling its B. Dalton bookstores. Kroger eased 5% to \$82 on news it was selling its retail drug operations equal to some 6.5 per cent of sales.

Wal-Mart, a leading retailer, put on 5% to \$42 following plans to build hypermarkets in partnership with Cullum

Companies, which jumped 52% to \$224 on the over-the-counter market.

Merrill Lynch fell 1% to \$354 after Monday's announcement it was selling its real estate operations for about \$500m to concentrate on its core securities business. This was taken by the market as a blow to the concept of "financial supermarkets" although among other groups attempting the same strategy of broad services American Express rose 5% to \$56% and Sears gained 5% to \$30%.

Southland Financial, which said it was considering a merger or sale of the company, gained 1% to \$28.

Navistar, formerly International Harvester, eased 5% to \$74 after it said fourth quarter profits would be "substantially lower" than the year earlier 21 cents a share.

Ford Motor was among the most active shares gaining 1% to \$53 partly because of growing belief the board will raise the dividend when it meets October 9.

Fleischmann, the major textiles group created by a merger in January, was up 5% to \$66 after it announced a recapitalization which it hopes will help it raise more funds.

The foreign exchange and bond markets took heart from the \$13.3bn US trade deficit in August, down somewhat more than expected from a revised \$16.05bn in July.

Bond prices rose steadily through the session leaving the benchmark 7.25 per cent Treasury long bond due 2016 ahead one point at 87 1/2 yielding 7.61 per cent. Treasury bill yields fell sharply at the short end with the three month bills down 10 basis points at 5.21 per cent. Six month bills eased four basis points to 5.38 per cent and year bills were down six basis points at 5.50 per cent.

The Federal Reserve arranged overnight system repurchases when the Fed funds rate stood at 7 per cent. It ended the day at 6 1/2 per cent.

LONDON

£'s recovery sparks healthy rally

STERLING'S sharp recovery calmed worries over interest rates in London which staged a healthy rally.

Blue chips closed showing good gains and the FT-SE 100 index added 18.6 to 1,555.8, while the FT Ordinary share index rose 14.4 to 1,221.0.

Stocks in the UK multinationals had a successful session. Glaxo added 15p to 930p and Beecham 7p to 380p after both suffered recently from US selling pressure.

Among more speculative issues, Saatchi & Saatchi began to recover from a selling bout, adding 10p to 580p.

Government bonds put on more than two points by the close, quickly recovering to the day's best levels after brief disappointment when Chancellor Nigel Lawson dismissed rumours that Britain was about to announce entry into the European Monetary System. The FT Government Securities Index was 1.14 higher at 82.88.

Chief price changes, Page 41; Details, Page 40; Share information service, Pages 39-40

HONG KONG

INSTITUTIONAL BUYING from the US and domestic demand for blue chips lifted Hong Kong to its fifth consecutive peak with the Hang Seng index closing 4.14 up at 2,068.44 in active trading.

Utilities registered some of the few losses of the session with Hongkong Telephone down 10 cents at HK\$12.30, Hongkong Electric 20 cents lower at HK\$10.30 and Hongkong and China Gas 10 cents easier at HK\$18.70. However, China Light added 30 cents to HK\$18.30.

Among banks East Asia firmed 80 cents to HK\$35.25 and Hongkong and Shanghai 10 cents to HK\$7.40.

Elsewhere, Hongkong Land gained 30 cents to HK\$7.05, Jardine Matheson and Cheung Kong were unchanged.

SINGAPORE

A SECOND DAY of stop-loss selling and profit-taking again took shares lower amid continuing nervousness over corporate and banking problems in Malaysia.

The Straits Times index was down 8.71 points, almost the same size of fall as on Monday, and ended at 804.26. But turnover rose to 14.5m shares traded from 13.5m.

Some short-covering and bargain-hunting towards the end of the session produced a partial recovery but most stocks still ended lower.

CANADA

ADVANCES in mining and oil shares helded Toronto trade marginally higher. Lac Minerals traded 5% higher at C\$25 1/2, International Corona improved C\$4 to C\$24 1/2 and Dome Mines put on C\$4 to C\$24.

Oil stocks made progress with only Texaco Canada resisting with a C\$4 fall to C\$27 1/2.

Of the industry shares, Canadian Pacific moved up C\$3 to C\$15 1/2 after announcing an expected extraordinary profit of C\$100m from the sale of its stake in Cominco.

In Montreal, utilities, banks and industrials were largely unchanged.

EUROPE

Brussels hit by row over language

DOMESTIC FACTORS provided the highlights in generally thin European trading still overshadowed by worries about interest and exchange rates. Movements ranged from a market fall in Brussels to technical recoveries in Frankfurt and Amsterdam.

Brussels was dominated by doubts over the IMF meetings in Washington and fears that a regional linguistic row could blossom into a national crisis.

Share prices fell in all sectors, with the main exception of chemical Solvay, up BFR 10 to BFR 7,730 after higher profits.

Blue chip leader Petrofina accelerated Monday's decline, losing BFR 110 to BFR 9,060, and chemicals UCB and Mosane dropped BFR 380 and BFR 30 to BFR 8,020 and BFR 1,070, respectively. Steels and tourism were among other sectors to suffer, with Arbed down BFR 80 BFR 2,100 and Wagons-Lits dropping BFR 200 to BFR 5,550.

Frankfurt partially recouped Monday's losses. The market was clouded by the lack of direction on interest rates and the dollar, but trading was more active because many investment companies reached the end of their business year.

Charmakers closed firmer, with BMW up DM 5 at DM 612 on hopes of higher parent company earnings this year. Deimler rose DM 19 to DM 1,242, while VW added DM 8 to DM 481. An assembly line fire at VW caused several million D-Marks' worth of damage and lost production.

A fall in the engineering industry's incoming orders in August pushed most shares lower in that sector, with MAN off DM 8 to DM 222. Mannesmann, however, added DM 2.9 to DM 186.

Steels were mostly firmer, with Hoesch up DM 2.50 to DM 134.50 and Klöckner edging DM 1 higher to DM 74. A pay rise has been agreed for about 190,000 steelworkers in North Rhine-Westphalia and Bremen.

Consumer electronics firm Schneider Rundfunkwerke announced a partial flotation, with a public offering of 200,000 ordinary shares at a price of DM 540 for each DM 50 nominal share.

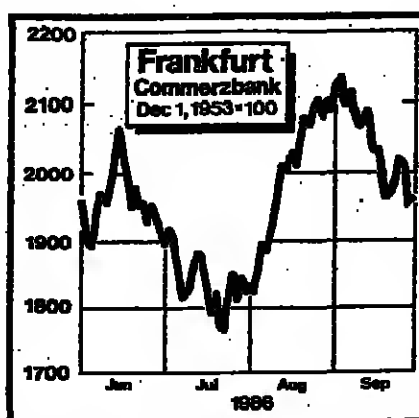
Bonds were mixed at the close of a quiet session. Investors held back in anticipation of a new federal government loan stock due on Thursday. The Bundesbank sold DM 90.4m worth of paper after buying DM 95.7m on Monday.

Amsterdam managed a moderate rally after Monday's sharp fall, largely due to technical factors.

The bourse was also helped by the higher opening in New York.

Multinational Philips added F1 1.2 to F1 53.8 and Unilever rose F1 6 to F1 474.5.

Among banks Ned Mid scored a F1 2.50 rise to F1 213. Elsewhere, KLM, the airline, rose F1 2.10 to F1 46.10.



Paris was hit by a bout of late profit-taking which took most sectors lower. Continued uncertainty about currency and interest rates also took its toll.

Banks registered some of the sharpest falls with Banceira down FFR 46 at FFR 1,104.

Retailers were also lower including Printemps with a FFR 30 fall to FFR 518.

Zurich ended the session mixed and turnover was higher than on Monday.

The banking sector saw heavier shares of Bank Leu down SFR 50 at SFR 3,650, while Union Bank firmed SFR 20 to SFR 5,645 and Swiss Bank SFR 4 to SFR 325.

Milan was dominated by continued selling of Fiat shares which closed L450 lower at L14,800.

Other prices were generally weaker although above their lows for the day.

Montedison lost L70 to L3,470, insurer Generali L600 to L111,700 and Pirelli Spa L20 to L5,000.

Madrid slipped back from the peak reached on Monday while Stockholm closed mixed.

AUSTRALIA

INDUSTRIALS slipped in Sydney following sharp overnight falls on Wall Street and London.

Banks and developers lost ground with ANZ down 12 cents at A\$5 and National Australia and Westpac easing 4 cents each to A\$5.20 and A\$4.51 respectively. Land Lease fell 14 cents to A\$6.36.

Media stocks caught the downward pressure with Herald and Weekly Times easing 10 cents to A\$6.90 and News Corp falling A\$1.40 to A\$28.30.

The exception was Woolworths, the retailer, which dominated trading with more than 23.5m shares changing hands. Its shares rose 14 cents to A\$3.85 following speculation that Chase, which holds about 4.25 per cent of Woolworths issued capital, was the likely buyer.

SOUTH AFRICA

THE LOW auction price had a mixed effect on gold shares with Vaal Reefs gaining 14 to R352 but Western Deep and Buffelsfontein slipping R2.50 to R160 and R150 to R95, respectively.

Industrials closed mixed, reflecting little of the increase in the Associated Chambers of Commerce of South Africa business confidence index for September.

Platinum and most other mining shares declined with Impala dropping R1.25 to R46.25 and diamond shares De Beers falling 15 cents to R31.25.

TOKYO

Institutions aim for quick profits

ISSUES related to land redevelopment on Tokyo Bay were at the centre of attention in Japanese trading. Most other stocks fell on light selling, writes Shigeo Nishiwaki of Jiji Press.

The Nikkei average ended below the 18,000 mark, falling 253.45 to 17,852.45. Turnover stayed high at 1.37bn shares, up from Monday's 1.23bn, reflecting active trading by institutional investors aimed at quick profits. Declines outnumbered advances by 590 to 220, with 135 issues unchanged.

Transactions were concentrated on a small segment of the institutional favourites, with the 10 most active stocks accounting for 68.5 per cent of overall trading volume, compared with 64.3 per cent the previous day.

Buying enthusiasm was dampened by the overnight retreat on Wall Street, but many institutions with surplus funds continued to seek stocks which have been rising fast in recent weeks. Some individuals later chose those issues as well, selling unpopular stocks.

The three major land redevelopment issues stayed in the spotlight. Nippon Kokan topped the active list with 225.63m shares traded and added Y4 to Y336.

Ishikawajima-Harima Heavy Industries, with 148.85m shares, climbed Y31 to Y380 and Tokyo Gas, with 10.32m shares, Y50 to Y1,200. Tokyo Electric Power also advanced Y150 to Y3,150.

Other major large-capital stocks slumped, with Mitsubishi Heavy Industries, with 72.60m shares, shedding Y16 to Y939, Kawasaki Steel, with 46.76m shares, Y15 to Y256, and Nippon Steel, with 38.96m shares, Y9 to Y208.

Stocks related to information communications, the main recent gainers, came under selling pressure. Toshiba, with 71.54m shares, dropped Y15 to Y828, Hitachi Y50 to Y1,070, NEC Y80 to Y2,380 and Matsushita Electric Industrial Y90 to Y1,750. However, Mitsubishi Electric, with 140.17m shares, gained Y28 to Y598 on investor confidence in its space-linked technology.

The popularity of consumer stocks faded. Construction issues, property stocks and electric railways slipped across a broad front.

Chemicals, financial stocks and retailers fell on small amounts of selling.

Bonds fell on speculative selling triggered by rumours about terms for the issuing of government bonds in October. The yield on the benchmark 6.2 per cent government bond falling due in July 1988 rose from 4.06 to the top point of 4.20 per cent on the Tokyo Stock Exchange.

The yield tended higher still in inter-broker trading, as dealers were discouraged by the fact that no agreement had been reached on exchange and interest rates at finance meetings of the leading industrial countries and the IMF.

KEY MARKET MONITORS				
FT-Actuaries All-Share Index				
1981	1982	1983	1984	1985
1986	1987	1988	1989	1990
1991	1992	1993	1994	1995
1996	1997	1998	1999	2000
2001	2002	2003	2004	2005
2006	2007	2008	2009	2010
2011	2012	2013	2014	2015
2016	2017	2018	2019	2020
2021	2022	2023	2024	2025
2026	2027	2028	2029	2030
2031	2032	2033	2034	2035
2036	2037	2038	2039	2040
2041	2042	2043	2044	2045
2046	2047	2048	2049	2050
2051	2052	2053	2054	2055
2056	2057	2058	2059	2060
2061	2062	2063	2064	2065
2066	2067	2068	2069	2070
2071	2072	2073	2074	2075
2076	2077	2078	2079	2080
2081	2082	2083	2084	2085
2086	2087	2088	2089	2090
2091	2092	2093	2094	2095
2096	2097	2098	2099	2100

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